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# FINANCIAL TIMES

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## NEWS SUMMARY

### GENERAL

#### Warsaw Solidarity calls for protest

Leaders of the Warsaw region branch of the Solidarity free trade union called on workers to stage co-ordinated protest rallies across Poland on December 27.

The delegates said they were calling the rallies to protest against solving conflicts by force. They also discussed proposals to establish permanent worker guards.

#### Reagan security

Anti-sniper squads patrolled the roof of the White House as the hunt went on for two Libyan assassins. Teams reportedly sent to kill President Reagan. Page 2

#### Spanish action

Spanish army officers who signed a manifesto criticising government treatment of the armed forces have been placed under preventive arrest in barracks. Page 2

#### Steel Tory claim

Liberal leader David Steel claimed a large number of Tory MPs would be willing to co-operate with a Liberal/SDP Alliance government. Back Page

#### Bill reviewed

The Cabinet is considering dropping the most controversial part of the Local Government Finance Bill aimed at limiting local authority rate rises.

#### Liverpool protest

About 1,000 Protestant protesters took over Liverpool's Anglican cathedral to object to the Pope's visit to Britain next spring.

#### Donor unit fears

Doctors fear the £100,000 donation to the Westminster Hospital marrow unit will affect contributions to the separate St Mary Abbeys Hospital donor unit which will not receive any of the money.

#### Express denial

Chairman of Express Newspapers Lord Matthews has reiterated that none of the Express group newspapers is for sale.

#### Equality call

Pope John Paul said men and women should be treated as equals in the workplace but allowances should be made for women because of their roles as wives and mothers.

#### Students to strike

National Union of Students' delegates meeting in Blackpool backed a call to stage their first national strike in protest against the Government's 4 per cent grant rise.

#### Lennon tribute

About 30,000 fans are expected in Liverpool by tomorrow to pay tribute to John Lennon on the first anniversary of his death.

#### British health

Drinking and smoking become increasingly common the further north people live in England which could explain differing death rates from heart disease, the British Medical Journal reports.

#### Briefly...

The four-week strike by 4,000 Coventry council workers has ended.

No trains will run in Britain on Christmas Day. A limited service will operate in Scotland only on the 26th.

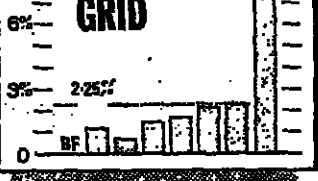
### BUSINESS

#### UK may decide soon on EMS

GOVERNMENT may decide soon on full UK membership of the European Monetary System. Back Page

POLITICAL and economic problems put pressure on the Belgian franc last week. It fell sharply to become the weakest member of the European Monetary System, and although the currency stayed within its divergence limit the Belgian National Bank probably continued to give support. The intervention of BFR 6bn the previous week was the largest since the EMS realignment in October. The Danish krone also weakened, but remained at the top of the system. The French franc and Irish punt were firm, but there was little reaction within the system to the downward trend in interest rates around the world, including a cut in the U.S. Federal Reserve discount rate.

#### EMS DEC 4, 1981



#### U.S. PROTECTIONIST moves

against EEC steel producers are expected to dominate Wednesday's visit to Brussels of four members of President Reagan's Cabinet. Back Page

#### MONOPOLIES and Mergers

Commission will publish reports this week on Lohr's bid for the House of Fraser store group, on European Ferries' plans to acquire Sealink, and on cheque trading. Page 5

#### ICL has joined negotiations

on the future of Nexco, the financially troubled, state-backed oil equipment venture. Back Page

#### BUSINESS confidence

has improved slightly, says the latest Financial Times Business Opinion Survey. Back Page

#### YORKSHIRE Television's

chairman from January 1 will be Mr Derek Palmer, chairman and chief executive of Bass. The re-organised station's deputy chairman will be Mr James Lee, deputy chairman and chief executive of Pearson Longman.

#### TUC attacked government

plans to make a new scheme for unemployed school leavers. It usually compulsory and said it may withdraw co-operation from government training schemes. Page 17

#### SEAMEN'S unions

will meet on Thursday to consider Employment Secretary Mr Norman Tebbit's labour law proposals which contain proposals aimed at curbing the "blacklisting" of ships by members of the International Transport Workers' Federation. Page 11

#### on dangers behind flexibility

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## Labour in tense talks as Foot clash puts leadership at stake

BY MARGARET VAN HATTEM, POLITICAL STAFF

MR ERIC HOFFER today will lead an all-out effort to defend the Labour Party's latest crisis—one which, it is feared, could polarise the party and ultimately unseat Mr Michael Foot as leader.

As chairman of the National Executive's organisation sub-committee, Mr Hoffer will head discussions on the selection of Mr Peter Tatchell, a 29-year-old social worker, as Bermondsey's prospective parliamentary Labour candidate.

The issue has led to a confrontation between Mr Foot, who declared that Mr Tatchell will never have his backing as an official Labour candidate, and the Bermondsey Party, which is determined that he should stand.

Mr Foot is due to meet Mr Tatchell for the first time today, shortly before the organisation committee meets. In the light of their discussions he may modify his objections.

If that conciliation move fails, the committee probably will try to find a short-term solution, such as an inquiry into the Bermondsey Labour Party, which would avert an open rebellion either to the party or to Mr Foot.

In the longer term, the problem could prove more difficult to resolve, especially if the long-threatened resignation of Mr Bob Mellish, the sitting Labour MP, takes place, prompting a by-election.

Many feel that in openly denouncing Mr Tatchell, Mr Foot has staked his authority as leader on the issue. It is believed this will be seen as a test case in the struggle to stop infiltration by left-wingers.

Mr Foot is under increasing right-wing attack for failing to act decisively against groups such as the Militant Tendency. At the same time, a growing number of MPs are proving vulnerable to left-wing attack in the re-election process.

At the weekend Mr Walter Harrison, the deputy chief whip, easily fended off a left-wing challenge but Mr Raymond Fletcher was dropped by his likeminded constituency. The Willie Hamilton, the anti-monarchist, only managed to draw with a left-wing opponent.

Some senior left-wing MPs, determined to support Mr Foot in whatever stand he may take, fear that right-wing colleagues may resist attempts at a compromise in the hope of discrediting Mr Foot and reasserting right-wing dominance in the Parliamentary Party well before the next general election.

Mr Foot has spoken out against Mr Tatchell's apparent disregard for Parliament and enthusiasm for extra-parliamentary action to bring down the Government. Although Mr Tatchell insists he is urging nothing more than peaceful mass demonstrations, it is felt that some of his phrases could provide damaging ammunition

against the Labour Party, were he endorsed as candidate.

Many other MPs appear disappointed with Mr Tatchell's selection on more pragmatic grounds: they believe he would have little or no chance of winning what has until now been a rock-solid Labour seat—especially if it were contested by an SDP/Liberal heavyweight such as Mr Roy Jenkins.

But it is far from certain that they would actively oppose him, now he has been selected under the formal party procedure. There appears to be little firm evidence against him, he has never belonged to any extremist group, such as the Militant Tendency, and he staunchly supports official party policy.

If he is to become an official Labour candidate Mr Tatchell needs the endorsement of two committees—the organisation committee and the NEC as a whole.

These include a decisive number of left-wing MPs who would be reluctant to co-operate in what is increasingly being seen as a right-wing attempt to force a crisis and undermine Mr Foot.

However, many appear to feel it is Mr Foot, not Mr Tatchell, who needs a face-saving rescue. In the meantime, Mr Mellish is likely to come under heavy pressure to delay his resignation yet again.

Tories would back Alliance, says Steel, Back Page

## British Gas fights to keep control at Wytch Farm

BY RAY DAFTER, ENERGY EDITOR

BRITISH GAS Corporation, ordered by the Government to sell its half-share of the significant Wytch Farm oil field in Dorset, is attempting to retain operating control of the project.

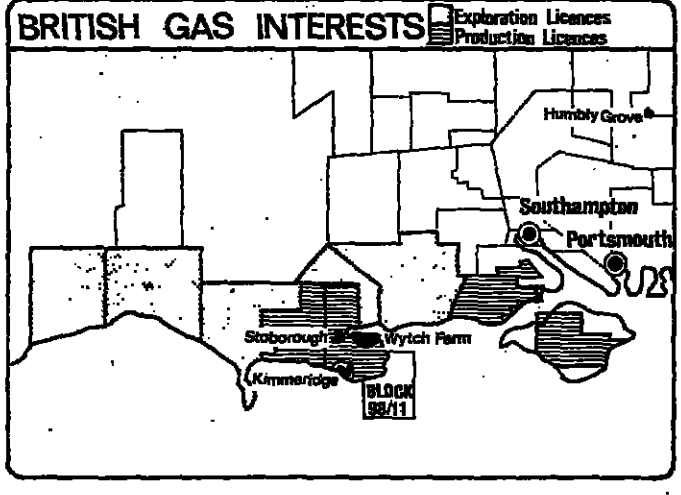
Corporation officials are investigating ways in which their exploration and production staff could act under contract as operators for the new owners. Provisions for such a move could be included in the sale document.

The Government is known to be considering this suggestion as well as the possibility of allowing British Gas to retain a small equity interest in the field. But the Energy Department would make no comment last night.

Sale of the Wytch Farm oil assets is expected to raise between £155m and £180m for the Government according to stockbroker estimates. Some 30 oil groups have already told British Gas they are interested in bidding.

Wytch Farm, half owned by British Petroleum, is thought to contain at least 100m barrels of recoverable oil. This makes it by far the biggest field ever to have been discovered on land in the UK and bigger than some North Sea fields. Some Energy Resource Consultants, of London, are now evaluating the reserve potential for the offer document expected to be published next spring.

British Gas officials believe that ultimately much more oil



could be found in and around Wytch Farm, within the area of production licence 089 to be included in the sale. Tentative estimates, mentioned in the industry, suggest that the Wytch Farm block could contain over 200m barrels of recoverable oil.

British Gas is also hopeful of finding substantial oil or gas reserves on some of its adjacent onshore and offshore drilling prospects held under exploration and production licences.

The Corporation is thought to have told Energy Department officials that retained ownership of Wytch Farm would provide continuity of geological appraisal in the area.

British Gas is, however, likely to be challenged for the operatorship, particularly by

large oil companies which would probably like to use Wytch Farm as a "nursery field" for their project development teams.

The well is producing oil at the rate of about 4,000 barrels a day at present. Consultants Landsea (Engineering) have been appointed to draw up a scheme for increasing this output, perhaps to 20,000 b/d.

British Gas has been told it is to lose its monopoly rights over marketing natural gas. Its offshore oil assets are also to be offered for sale. And, prompted by the Government, British Gas is looking at ways of increasing competition in High Street retailing.

Esso presses for state action to boost Britain's oil, Page 4

## Pressure on EEC over textiles

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

THE EEC's Council of Ministers begins a two-day meeting in Brussels today against a background of strong pressure from most European national textile organisations to hold to its firm line on the future of the Multi-Fibre Arrangement, which regulates much of world trade in textiles and garments.

While the Ministers agree at the last council meeting on the general lines of policy, allowing the Commission to negotiate at the MFA talks in Geneva, not all the points were finalised. In particular the European attitude towards the Mediterranean countries, global ceilings and the year on which future import quotas will be based, have still to be agreed.

The hard-line countries, for example, would have liked 1980 to have been the base year because trade in textiles was then depressed and the amount of imports entering Europe relatively low. They fear that if 1982 is accepted as the base, which will determine quotas over the following five years, the low-cost suppliers will send extra-large amounts of their

products to Europe in order to establish a generous base level.

Last week the British Textile Confederation told Mr Peter Rees, minister concerned with the MFA at the Department of Trade, that there was "no substitute for a straightforward basing of quotas on actual imports in 1980."

The problem in Brussels for the hard-liners will be Germany. She is almost certain to reject 1980 as a base and a compromise will be needed.

There is also concern about the rate of growth of imports of products such as trousers, sweaters and blouses. An average rate of increase of 1.2 per cent has been sought even though many countries thought the total rise would be less than 1 per cent.

Ministers are worried that the Europeans are becoming increasingly isolated as Third World suppliers and themselves more in accord with the U.S., Canada and Japan. Some feel a danger that if the Europeans are too rigid the MFA, which was introduced in 1974 and renewed in 1978, may break up.

## Spirits of chairmen fall over new Rolls

BY JOHN GRIFFITHS

THE AVERAGE new Rolls-Royce, which once could appear on the balance sheet as the most economical car for the chairman because its value barely dropped and often rose, is now depreciating at the rate of something more than £1 for every mile travelled.

The Silver Spirit, launched in October 1980 at £49,960, now costs £52,113. Asking prices for 1980 models in some cases have fallen, however, to slightly below £40,000. Even X-registration models have been put on offer between £42,500 and £46,000.

The situation contrasts bleakly with that of even three years ago. Then, a buyer—who would have waited for his Rolls-Royce for up to three years—could take delivery, register it and immediately sell it at a premium of up to £5,000.

As the UK moved into recession and supply moved into balance with demand, however, not only has the premium disappeared, before the Spirit's introduction it was, dare one say, even possible to buy its predecessor, the Silver Shadow, at a discount.

The Silver Spirit also commanded a premium, briefly. That, too, has gone. While there is little evidence of a discounting of the Spirit it is a sign of the times that, unless a buyer wants a particular specification or colour, at some dealerships it is possible to buy off the showroom floor.

It is not possible directly to compare the current car's depreciation over the longer term, because its launch price was much higher than the £41,960 then being asked for its predecessor.

The days of the car's heyday, however, when one could sell after two years for the original purchase price or more and put up as little as £2,500 to £3,000 to bridge the gap to a new replacement—a situation unique to Rolls-Royce among luxury cars.

The trade is not 100 per cent sure why this has happened. One well-informed source said: "I think you can forget the myth of the chairman trading-down to a Mini. It's clear, though, that as company profits have tumbled there's been a lot of economising."

Continued on Back Page  
RL sales share down, Page 4

## Italian unions to mount protest at jobless total

BY RUPERT CORNWELL IN ROME

ITALY'S engineering union has called a series of protest strikes this week, following the announcement by Alfa Romeo, the State-owned motor company, of plans to make third of its workforce redundant next year.

The decision by the subsidiary of the IRI-Finmeccanica public sector conglomerate to cut scheduled output in 1983 by a third to 180,000 units and lay off or place on short-time 14,000 men, is a measure of the difficulties facing the Italian motor industry.

As Alfa formally declared a "state of crisis," Fiat, Italy's biggest motor manufacturer and largest private group, announced two weeks of additional lay-offs for 80,000 workers in its car division in January and February. This reflects the continued weakness in Fiat's export markets.

Italian domestic car sales grew by about 2 per cent in the first nine months of this year but have shown signs of weakness in the fourth quarter. Alfa, whose market share slipped from 7 per cent to 6.6 per cent

between January and September, is expected to produce about 200,000 cars this year compared with 220,000 in 1980.

The unions yesterday accepted that acute difficulties facing the Italian motor industry, but argued that the remedies put forward by Alfa's management could place the company's future in peril.

However, Alfa insists that without such drastic measures losses, understood to be running already at around L100bn (£43m) annually, might get out of control in 1982 jeopardising hopes for medium-term recovery. These hopes are pinned to a new model range, the controversial joint venture with Nissan of Japan and co-operation with Fiat in components manufacture.

The underlying fear of the unions is that Alfa may be bent on using its present crisis to push through a sweeping rationalisation programme.

After laying off 33,000 men, Fiat has boosted productivity from 7 per cent to 6.6 per cent

Continued on Back Page

## Halewood workers vote to strike in New Year

BY BRIAN GROOM, LABOUR STAFF

MASS MEETINGS of hourly-paid workers at Ford's Halewood factory on Merseyside voted overwhelmingly at the weekend to strike in the New Year over the company's 7.4 per cent pay offer.

The vote by the traditionally militant Halewood plant does not necessarily indicate that the rest of Ford's 54,000 manual workers in its 24 plants will follow suit when they vote on their negotiators' strike recommendation on Wednesday.

There was, however, only a handful of votes against the strike call at a meeting yesterday of about a quarter of the 10,000 workers at the Halewood body and assembly plants. The 2,000 workers at the transmission plant voted on Saturday.

Mr Ron Todd, chief union negotiator, yesterday prepared a leaflet explaining the reasons for rejecting the offer. It will be issued on Tuesday, when negotiators report back to joint union committees.

Mr Todd said that when the 17 unions produced a plan for efficiency measures which was negotiable, Ford replied with a "final" plan which was not. He had wanted to see more movement from the company on

this, on the shorter working week, and on pensions.

Ford's pay offer, with the offer of a one-hour cut in the working week to 39 hours in January 1983, is firmly linked to improvements in efficiency. Angry voices at Halewood yesterday wanted these negotiated separately from pay, and demanded an earlier cut in hours.

The company is adamant that there must be satisfactory commitments on mobility and flexibility between jobs and grades, and other measures such as abolition of the "one-in, all-in" overtime system. No further talks are planned.

At BL Cars, managers at the Longbridge plant in Birmingham are hoping that spontaneous strikes will not break out today over the peace formula hammered out to end the four-week "tea-break" strike. Strikers accepted the formula on Friday, but only by a narrow majority and amid uproar.

There may be unrest among sections of the night shift, in particular. Under the deal they will work 29 hours a week rather than the 38 hours operated since 1956.

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## OVERSEAS NEWS

## Spanish celebrations overshadowed by military protest

BY ROBERT GRAHAM IN MADRID

A GROUP of 100 Spanish junior army officers and non-commissioned officers were confined to barracks yesterday after issuing a manifesto attacking media treatment of the armed forces and defending officers and men being held for their part in an abortive coup in February.

The manifesto, issued to coincide with the third anniversary of Spain's democratic constitution, marks the third and most serious sign of military discontent with the democratic process in a week.

In an attempt to reinforce Spanish democracy, the anniversary was formally celebrated, yesterday for the first time on the initiative of the four main political parties.

Throughout the country Spaniards were called on to drape flags from their houses as a sign of support for the constitution. Although the politicians appeared pleased with the popular response, the day was overshadowed by the action taken by the junior officers.

The manifesto was released just before midnight on Saturday. It protested against alleged insults directed against the armed forces by the Press and public, and sought to defend the honour of the officers being held for their part in the abortive coup.

Among the signatories was the son of the neo-fascist leader of Fuerza Nueva, Sr Blas Pinar and the son of Col Ignacio San Martín, who is being detained for his part in the coup attempt.

The Government is reported to have known of the manifesto's existence and sought to prevent its publication. The timing is considered significant since King Juan Carlos left Spain on Friday for an official visit to the Gulf Emirates. It caused Sr Alberto Oliart, Minister of Defence, to interrupt a weekend break. The joint chiefs of staff met and it was announced later that the military authorities had ordered an investigation and that the manifesto's signatories would stay in barracks under preventive arrest while it took place.

Last weekend an army captain used military police on his own initiative to break up a demonstration in La Coruña against the North Atlantic Treaty Organisation, although the meeting had been authorised by the civil authorities. His action was justified, he claimed, because the demonstration was insulting to the armed forces. The officer is now in detention.

On Friday, a group of officers, NCOs and soldiers took over a Madrid discotheque and harangued its occupants on the need for patriotism.

Ironically, military discontent is frequently framed within the context of the constitution. Article 8 lays down that the armed forces are the ultimate guarantors of Spain's sovereignty. The ambiguous wording allows the military to interpret it as giving them a right to intervene if they feel the Government is not looking after the national interest.

## Washington hunts for killer squads

By Reginald Dale, U.S. Editor, in Washington

CENTRAL Washington was in a virtual state of siege yesterday as the hunt went on for two assassination squads reported to have been sent by Colonel Muammar Gaddafi, the Libyan leader, to kill President Ronald Reagan and other senior Government figures.

In an interview on ABC television, Colonel Gaddafi denied the reports. He called Mr Reagan "silly" and "a liar" and urged the American people to oust him.

Senator Daniel Moynihan, acting chairman of the Senate Intelligence Committee, said there was a "point eight probability" that the reports were correct. There was concrete evidence that Libya had stepped up its terrorist activities since the summer.

In Washington anti-sniper squads were patrolling the roof of the White House and Mr Reagan's schedule was further tightened to avoid exposure. It was announced that he would not even leave the White House grounds to perform the traditional ceremony of lighting the national Christmas tree.

The Federal Bureau of Investigation has said it has "sources" reported to be a Libyan agent—that it is relying on and acting on. Security measures surrounding all leading members of the Administration were intensified over the weekend.

## Bonn credit boost for E. Germany

BY JONATHAN CARR IN BONN

WEST GERMANY plans to extend further large credits to East Germany to help boost bilateral trade after an existing credit accord expires at the end of this month.

This has emerged in Bonn before the talks next weekend between Chancellor Helmut Schmidt and Herr Erich Honecker, the East German President, when economic ties seem bound to be a key topic.

Bonn's decision to continue to offer large credits—at around the current level of DM 850m (£206m) a year,

interest free—is likely to remove one possible element of friction from the summit discussions.

It remains unclear whether, in return, the East Germans will fulfil some of Bonn's own hopes, particularly of a cut in the amount of money West Germans must exchange before visiting friends and relatives in the East.

Weekend newspaper reports here suggesting that such a deal had already been agreed have been firmly denied by the Bonn Government.

The so-called "swing" credit arrangement is one of the means used to further East-West German trade, which last year rose by nearly 20 per cent to a total value of DM 11.7bn.

Under the present accord reached in the mid-1970s the East Germans are able to overdraw their account by up to DM 550m a year interest-free to buy West German goods. Last year they used up more than DM 700m of their quota.

However, under the terms of the accord, the credit sum available automatically reverts

to DM 200m from the end of this year if no further agreement is reached.

Talks on the issue might well have been held last year, but the unrest in Poland forced cancellation of a planned Schmidt-Honecker meeting and caused a new freeze in East-West German ties.

Meanwhile, the independent Bundesbank has stressed that it does not wish to continue to bear the cost of subsidising the swing at its present levels. This cost in interest rate losses is



Herr Erich Honecker estimated at about DM 100m for this year alone.

## Top Kampuchean leader replaced

BY KATHRYN DAVIES IN SINGAPORE

PEN SOVAN, general secretary of the Kampuchean Revolutionary Party, has been replaced by President Heng Samrin.

An announcement from Kampuchea's government radio station at the weekend said that Pen Sovan had stepped down from his party post for reasons of health and overwork. Heng Samrin had been elected to replace him by a unanimous vote of the party's central committee.

Pen Sovan was widely believed to be the most powerful man in the country's pro-Vietnamese hierarchy, established after the Khmer Rouge regime, headed by Pol Pot, was ousted in December 1978.

Pen Sovan, 46, was educated in Vietnam and has a

Vietnamese wife. In May this year he was frequently seen in public by correspondents observing the Kampuchean elections and seemed poised to take over power once Heng Samrin stepped down or was replaced.

Until recently he was prominently featured in the official media as a spokesman for the Government.

Most observers in South East Asia tend to discount the official explanation for his summary replacement. One possibility is that he has been too close to the Vietnamese—who have 200,000 troops in Kampuchea—to accommodate the increasingly nationalistic aspirations of the Kampuchean Government.

## France seeks Israel's friendship

BY TERRY DODSWORTH IN PARIS

M. CLAUDE CHEYSSON, the French Foreign Minister, starts two days of talks in Israel today designed to help re-establish the friendly relations between the two countries ruptured by General de Gaulle after the six-day war 14 years ago.

Mr Cheysson's discussions which will include both Mr Menahem Begin, the Israeli Prime Minister, and Mr Itzhak Shamir, Foreign Minister, preceded planned visit to Israel by President Mitterrand early next year.

This renewal of top level contacts marks a significant shift

in French policy towards Israel since the Socialist Administration took office in the summer.

During the seven-year term of President Giscard d'Estaing, relations between the two countries became particularly strained. Mr Begin once described the former French leader as a "dishonourable man".

Despite Mitterrand's overt sympathy for Israel, Mr Cheysson's talks are not expected to lead to a total convergence of views. Only last week, Mr Begin underlined his suspicions of the French Foreign Minister's

overall Middle East policy by saying in a television interview screened in France that he was "not a friend of Israel".

This remark illustrates the Israeli uneasiness caused by France's continuing friendship with the Arab world, symbolised in President Mitterrand's visit to Saudi Arabia—a country which supplies about half of France's oil—last September.

AP reports from Riyadh, Mr Philip Habib, the U.S. special Middle East envoy, held talks with Crown Prince Fahd of Saudi Arabia here yesterday.

## Sharon to deal with settlers

BY DAVID LENNON IN TEL AVIV

ISRAEL'S Cabinet yesterday empowered the Defence Minister, Mr Ariel Sharon, to restore order in the settlement town of Yamit in northern Sinai. The town has been sealed off by residents demanding compensation of up to \$135,000 each for the businesses they will have to abandon when the town is evacuated and handed over to Egypt in April.

The businessmen welded shut the gates to the desert town five days ago and set fire to government offices after talks on compensation broke down.

The group of about 100 people threatened to resist any attempt by the army to break into the town.

The confrontation is considered to be a dress rehearsal for the main clashes expected next year when the Government tries to evacuate groups of Israeli extremists who have moved to the Sinai settlements during the past few weeks to try to halt the final withdrawal. Caches of weapons and petrol bombs were found recently in Yamit.

AP reports from Cairo: President Hosni Mubarak of Egypt has said in an interview that he plans to visit the U.S. and Israel some time in February. He also offered to go to any Arab country to discuss coordination for an overall Middle East peace with Israel.

Mr Mubarak added that there had been a terrorist plot to kill leaders attending President Anwar Sadat's funeral, and he emphasised that the joint military manoeuvres with the U.S. would continue and were "priceless" in terms of lessons learned.

## Portugal 'military aid' deal

PORTUGAL is understood to have pledged military aid to Mozambique, its former southern African colony, to protect it from local South African-backed insurgents and direct South African attacks, our Lisbon correspondent writes.

A joint communique issued at the end of last week's visit to Mozambique by the Portuguese President gave no details of military co-operation, but an official travelling with President Antonio Ramalho Eanes said yesterday that Gen Lopes Alves, deputy chief of staff of the Portuguese armed forces, had remained in Mozambique to negotiate details.

## Rome policeman shot

A member of Italy's carabinieri (paramilitary police) was shot dead in central Rome yesterday, Rupert Cornwell reports. Sig Romano Radice, was gunned down by a youth who had been stopped for a routine check. The ultra right-wing group, the Armed Revolutionary Nuclei, claimed responsibility for the attack.

## El Salvador party

Extreme right-winger Major Roberto d'Aubuisson has registered the Arena Party as the fourth contestant in elections due to be held in El Salvador in March, reports Hugh O'Shaughnessy in San Salvador.

The move came amid growing efforts by the junta, led by President Jose Napoleon Duarte, to establish the credibility of the poll.

Mr d'Aubuisson has been accused by Mr Robert White, former U.S. ambassador in El Salvador, of involvement in the murder last year of Archbishop Oscar Romero of San Salvador.

## Sakharov silence

The condition and whereabouts of Dr Andrei Sakharov, the Nobel Peace Prize winner, and his wife, Yelena Bonner, who were taken from their home in Gorky on Friday was not disclosed by the Soviet authorities yesterday, David Satter reports from Moscow. Dr Sakharov had been on hunger strike against the refusal of an exit visa to his wife's daughter-in-law.

## Talks over uranium

Libya and Madagascar are discussing the possibility of forming a joint company to exploit uranium deposits in the Indian Ocean island, the Madagascar Government said yesterday, Reuters reports from Antananarivo.

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In accordance with the terms and conditions of the above-mentioned Notes and Fiscal Agency Agreement dated as of November 15, 1981, between Merrill Lynch Overseas Capital N.V., Merrill Lynch & Co. Inc., and Citibank, N.A., notice is hereby given that the Rate of Interest for the initial Interest Period has been fixed at 12 1/2% per annum and that the interest payable on the relevant Interest Payment Date, March 3, 1982, against Coupon No. 1 in respect of US\$100,000,000 nominal of the Notes, will be US\$3,073.81.

December 4, 1981  
By: Citibank, N.A., London, Agent Bank

CITIBANK



## Italian credit to back Romanian nuclear plant project

By RUPERT CORNWELL IN ROME

AN IMPORTANT innovation in Italian export financing has been sealed with the successful flotation of a \$76m Euromarket offering on behalf of Mediocredito Centrale, the medium-term credit institution controlled by the Rome Government.

The operation is the first concrete application of legislation brought in last July empowering Mediocredito to grant credits directly to foreign public or private authorities or enterprises to go towards the financing of Italian exports. Hitherto it had been principally concerned with subsidising interest rates on export credits.

The loan, repayable over 16 years, will go towards covering the share of Ansaldo, the energy engineering subsidiary of the IRI-Finmeccanica state conglomerate in last March's order from Romania for the Romanian electricity utility for two nuclear power stations. The order was obtained by a consortium of Ansaldo and General Electric of the U.S. and involves the use of Candy technology

developed by Canada.

Although the first use of the new technique was partly dictated by the exceptional duration of the credit sought, and the current doubts surrounding Romania as a borrower, it is hoped that it will be the forerunner of other operations in the future.

Officials and bankers here hope the operation will herald the emergence of an Italian version of the Eximbank of the U.S.

Mediocredito whose endowment fund from the state is currently L1.35 trillion (million million) (£600m) intends to carry out similar exercises in the future, whose proceeds will go less to high risk customers than to help exports by small and medium-sized companies.

The smoothness with which the loan, managed by Morgan Guaranty of the U.S., went through is also of great satisfaction to the Bank of Italy, as vindication of the new methods brought in to improve the organisation of Euromarket borrowings by Italian bodies.

## Charles Smith explains why two Japanese Ministries are at odds on a trade issue

### Breakthrough seen for trilateral talks

IF STATEMENTS by one of the two ministries involved are to be believed, Japan may at last be about to break out of its three-month inter-ministerial deadlock on whether to attend a three-cornered trade conference with the U.S. and Europe.

Mr Shintaro Abe, the new Minister of International Trade and Industry (MITI), will "probably" attend the conference if it can be held around the middle of January, according to MITI officials. Mr Abe, the officials added, may be accompanied by a senior official from the Ministry of Foreign Affairs, although this is a matter on which "negotiations" are still under way.

An official for the Foreign Ministry, asked to comment on MITI's statement, said he thought it was based on wishful thinking. However, even the Foreign Ministry admits that talks on a "settlement" of the trilateral question are under way and that they may produce results in the not too distant future.

MITI and the Foreign Ministry have been engaged in a bitter argument about the

trilateral conference ever since last August when the U.S. Special Trade Representative, Mr William Brock, sent a letter to the then Minister of International Trade and Industry, Mr Rokusuke Tanaka, asking him to take part.

The Foreign Ministry took exception to the Brock letter on the ground that it was not sent through diplomatic channels (which would have enabled the Foreign Ministry to see it first). An additional source of annoyance to the Foreign Ministry seems to have been MITI's failure to tell it what was going on at a still earlier stage—when the trilateral idea was raised verbally at a meeting in Washington.

The Washington meeting, which took place shortly after the Ottawa summit in July, was attended on the Japanese side by Mr Tanaka and on the U.S. side by President Reagan and Mr Brock. Precise details of what took place are not available, but it appears that the U.S. participants formally proposed a conference and that Mr Tanaka expressed strong

interest.

Foreign Ministry officials have not said openly that the Ministry bases its opposition to the holding of a trilateral conference on MITI's "incorrect" action in talking to the U.S. government about the idea without the Foreign Ministry's knowledge or consent. The official Foreign Ministry line is that it would be a mistake to rush into such a conference without allowing time for the preparation of a proper agenda and without sounding out other nations who might feel excluded by the trilateral formula.

The Foreign Ministry's true ground for delaying the staging of the conference for at least three months after it was originally proposed does seem, however, to be its resentment at Mr Tanaka's efforts to "go it alone".

Feelings on this issue had been aroused even before the meeting of the three-cornered conference when Mr Tanaka took the lead in a series of talks with Washington which led to Japan's voluntary restraint on car exports to the U.S., after the Foreign Ministry

had said clearly that it would do the talking.

Foreign Ministry officials say that their department is the "legitimate channel" for Japan's relations with the outside world, while admitting that other ministries also have a role to play, subject to Foreign Ministry co-ordination. Their claim to "legitimacy" appears technically correct in the sense that all official communications between Japanese embassies and the Government in Tokyo are required to pass through the Foreign Ministry, even when they originate with officials seconded from other ministries.

MITI, however, has the responsibility for looking after the affairs of most of Japan's key export industries, including cars and electronics, and thus inevitably gets involved in the arguments with foreign governments that arise from Japan's over-successful exports.

Some MITI officials claim that the Ministry of Foreign Affairs is "sensitive" about its role in running Japan's external economic relations because of its "failure" to develop meaningful overseas political relationships for Japan.

The gradual cooling off of the quarrel about the trilateral conference which now seems to be occurring is being attributed partly to personnel shifts. The original offender in the affair, former MITI Minister Tanaka, gave up his portfolio in last week's Cabinet reshuffle to become a senior Liberal Democratic Party official and was replaced by a successor who has what the Foreign Ministry can presumably bring itself to regard as a clean record.

On the Foreign Ministry side of the argument, the departure for an ambassadorial post of a Vice-Minister who had taken a specially hard line against MITI may also have made things easier.

With the hardliners out of the way Japan may just conceivably be able to see its way to participating in a conference that the U.S. and Europe have been waiting to hold since the beginning of November. This does not mean that all problems are solved. At bottom both MITI and the Foreign Affairs Ministry probably remain determined to prove that they are the ones who run Japan's external economic relations.

## Yugoslavia imposes customs restrictions

By Paul Lendvai in Vienna

BORDER TRAFFIC between Austria and Yugoslavia practically ground to a halt at the weekend as the Yugoslav authorities sought to impose tough customs restrictions.

Yugoslav citizens, from Saturday are now allowed to take back into the country food and consumer goods worth up to D200 (£2.50) duty-free, instead of the D1,500 ceiling imposed last summer.

As a result of the previously unannounced reductions and the extremely thorough checks by Yugoslav customs officials, traffic at the main Austro-Yugoslav border crossing was held up at the weekend with cars and buses waiting up to 12 hours.

The new decree is regarded by Austrian observers as a desperate measure to stem the foreign exchange outflow from Yugoslavia.

By Saturday noon Yugoslav authorities were reported to have confiscated nine tonnes of coffee from Yugoslav travellers.

Austrian authorities fear chaotic conditions once the holiday traffic sets in with hundreds of thousands of Yugoslavs working temporarily abroad heading south for Christmas.

Meanwhile, Czechoslovakia announced that from today Poles may only visit the country if they hold an invitation officially confirmed by the Czechoslovak authorities. At the same time, the Prague Government followed the examples of Hungary and Bulgaria and issued a new lengthy list of foodstuffs and consumer goods which tourists are not allowed to take out of the country.

## SHIPPING REPORT

### Optimism on prospects for tanker charter rates

By LYNTON McLAIN

TANKER BROKERS ended last week on a note of modest optimism about prospects for tanker charter rates, especially in West African markets.

A spate of fresh business was reported by Galbraiths, tanker brokers, from terminals in the area. Previously the market had been noticeable only because of its inactivity.

The increased activity was attributed by the brokers to the ability of tanker charterers to arrange advantageous prices for crude oil. This had created a flurry of activity as charterers sought ships urgently.

Rates improved, and Galbraiths arranged a 138,000-ton deadweight tanker for BP to take a part-cargo of 83,000 tons for carriage from Nigeria to the Mediterranean at Worldscale 61. Other charterers subsequently paid Worldscale 90 to

move 60,000 tons from West Africa to the U.S. Atlantic coast.

Brokers forecast that rates could harden further and with the possibility of a spin-off effect on the Mediterranean market.

Other markets, however, were more sluggish. The Gulf trades suffered as the amount of business available for the larger tankers remained "desperately scarce." Charter rates for the very large crude carriers and the ultra large crude carriers continued to be at "rock bottom," according to some brokers. A typical charter was the 350,000-ton vessel, for loading at Gulf to Greece which attained Worldscale 14.

Elsewhere more tankers were reported to be using the Suez Canal.

## Britain seeks to sell arms to S. Korea

By ALAIN CASS, ASIA EDITOR

BRITAIN is mounting a major effort to break into the market for arms sales to South Korea, which has so far been almost entirely dominated by the U.S.

South Korea has indicated it wants to diversify its sources of supply and has asked Britain, as well as a number of other European nations, to open discussions for the sale of advanced fighter aircraft, missile systems and sophisticated radar and electronic equipment.

The British effort is being focused on the possible sale of the highly successful Hawk trainer/fighter, missile systems and radar. A sales team from British Aerospace has been negotiating with the South Koreans who are also examining rival bids from the Franco-German Alpha jet and Italian competitors.

### Huge market

South Korea has the world's sixth largest standing army and is potentially a huge market for arms. The British Government has given the go-ahead in principle to arms sales to South Korea now that it is clear that the Seoul regime of President Chun Doo-Hwan is firmly in place following the assassination of his predecessor Mr Park Chung Hee in October 1979.

The British commercial effort is receiving strong Government backing. Mr Roh Tae Woo, South Korea's powerful Minister of State for Security and Foreign Affairs, had talks in London at the end of November with Lord Carrington, the Foreign Secretary, Mr John Knott, Secretary of State for Defence, and officials of White-

hall's defence sales team.

This is being followed up early next year with visits to Korea by Foreign Office and Trade Department Ministers.

The Koreans regard Britain as a firm ally. British companies are also being invited to compete for major contracts in South Korea's big railway construction programme and the proposed extension to Seoul's subway system.

## French group tipped for nuclear deal

By ANN CHARTERS IN SEOUL

ALSTHOM ATLANTIQUE of France has emerged as the front runner for the \$400m contract to supply the turbine generators and auxiliary components for South Korean nuclear power plants numbers nine and 10.

Last year the contract for the nuclear steam supply systems for the same plants was also awarded to a French company, Framatome.

Other companies bidding on the current project were Brown Boveri and COOP Switzerland, General Electric and Westing-

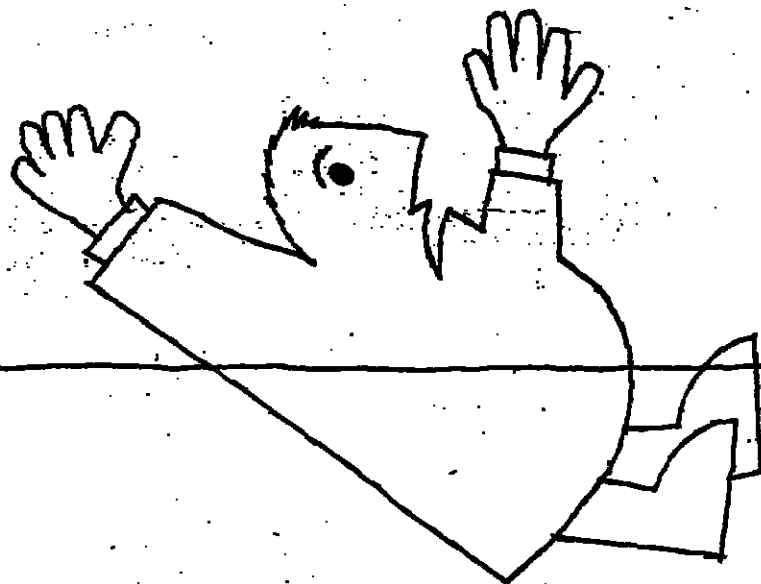
house of the U.S., GEC of Britain and Mitsubishi of Japan.

The French financing for the project arranged at favourable government export-promotion rates appears unbeatable, although the initial price of the secondary system to be supplied is slightly higher than in other bids. The awarding of the contract has been expected since June.

The final decision is to be delayed because Korea Electric, which controls the projects, has

decided to evaluate prices for more of the conventional island work in addition to the supply of the turbine generators.

Korea Electric is expected to invite bidding soon for the nuclear island systems for three more power plants which will complete Korea's current nuclear power plant construction programme. The country is committed to a nuclear programme that will supply 50 per cent of power generation within 10 years.



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COMPUTERS

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## World Economic Indicators

RETAIL PRICES

1975 = 100

	Oct. '81	Sept. '81	Aug. '81	Oct. '80	% change over previous year
UK	225.3	223.3	222.0	201.7	11.7
U.S.	173.6	173.2	171.5	157.5	10.2
France	194.0	191.6	189.5	170.1	14.1
W. Germany	131.2	130.8	130.1	122.9	6.7
Italy	266.6	261.4	257.7	224.1	19.0
Netherlands	148.0	146.7	145.0	137.7	7.5
Belgium	149.4	149.0	147.7	138.8	7.8
Japan	145.5	143.6	144.2	140.0	3.9

Source: Eurostat (except Japan)

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## UK NEWS

## BL sales share down to 15%

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BL'S SHARE of new car sales last month fell to 15.48 per cent. Its market penetration has fallen below this level only three times before—including the nadir of 13.18 per cent in June 1980.

The group's misery was compounded by the relatively disappointing debut of the Triumph Acclaim, the car built under licence from Honda of Japan.

BL hoped Acclaim would capture around 3 per cent of total sales. However, in its first full month on sale it could manage only 2.54 per cent, according to figures released by the Society of Motor Manufacturers and Traders today.

Ford recorded its best-ever month in market share terms with just over 35 per cent.

Three other manufacturers were also celebrating the November figures.

VAG, the Volkswagen-Audi group whose cars are imported by a Lorch subsidiary, passed

its record sales figures—reached in 1979—with one month of 1981 still to go. VAG's sales in 11 months this year total nearly 78,000 against just over 70,000 for the whole of 1980.

Volvo, whose cars are imported by the Lex Group subsidiary, will also record its best year in 1981. November sales took the total to nearly 42,500 compared with the previous best for a full year, 38,200 in 1980.

Mercedes-Benz, which owns its import company in the UK, has for the first time seen more than 10,000 of its cars registered in Britain in one year. At the end of November the total was 10,339, compared with the record 8,876 for the whole of last year.

BL's poor performance in November reflected the uncertainties generated by the industrial dispute of the previous month.

Ford pulled forward some orders by announcing a price increase on most models well in advance of the operative date, November 9. The company was also helped by the introduction of the "face-lifted" Granada, which returned to the top 10 best-selling cars list for the first time in many months.

Total new car registrations, at 105,594, were nearly 15 per cent ahead of those for November last year.

And sales in the year so far are only 2.36 per cent below the 11-month total for 1980 at 1,428,292.

In November, imports accounted for 55.3 per cent of all sales against 46.9 per cent in the same month last year, reflecting Ford's decision to bring in more cars from the Continent to keep pace with demand. Imports over the full 11 months, however, are down from 57.1 to 55.8 per cent.

Japanese cars, accounted for 11.17 per cent of sales after 11 months against 12.21 per cent in the same period last year.

General Motors had its best share of the market in Britain since November 1978 and took over 11 per cent, with the new Cavalier taking a 4.68 per cent market share.

November top ten sellers: Ford Escort 13,228; Ford Cortina 12,395; Ford Fiesta 7,430; Austin Metro 6,815; Vauxhall Cavalier 5,089; Vauxhall Chevette 3,179; Triumph Acclaim 2,684; Ford Granada 2,409; Vauxhall Astra 2,200; Volvo 300 series 2,133.

Top 10, year to date: Ford Cortina 153,703; Ford Escort 135,374; Ford Fiesta 108,383; Austin Metro 104,214; Morris Ital 47,477; Vauxhall Chevette 35,651; Datsun Cherry 31,962; Vauxhall Cavalier 30,054; Vauxhall Astra 29,840; Austin Morris Mini 27,967.

## Good year claimed for British Shipbuilders

By Lynton McLean

THIS YEAR was one of British Shipbuilders' best since it was nationalised in 1977, the state corporation said yesterday. Orders for 32 merchant ships, worth £360m had been placed, it said after announcing the latest.

These were for two ships worth £13m, won by Appleby Shipbuilders of North Devon and placed by Rowbotham Tankships of London.

The announcement came a few days after Mr Robert Atkinson, the corporation's chairman, told MPs on the Commons industry and trade select committee he forecast a further sharp drop in corporation losses.

The corporation was expected to break even or make a small profit in 1982-1984, he said. This compared with the trading loss of £41m in 1980-81 on a total turnover of £899.2m, and the loss of £110m in the previous financial year.

A target loss of £25m had to be met by the corporation in this financial year. It was expected that the loss would be cut to £10m by March 1983. All the losses were after taking account of the Government's shipbuilding intervention fund, used for subsidising orders.

The Rowbotham Tankships orders are for a 10,500-tonne deadweight products-carrier and a 6,000-tonne deadweight chemical-tanker.

Rowbotham Tankships is part of the Ingram Corporation of New Orleans. The 10,500-tonne products-carrier will be the largest vessel built at Appleby. The previous largest vessel was an 8,000-tonne deadweight tanker, for Rowbotham Tankships, finished in October last year.

## Esso presses for state action to boost Britain's oil resources

BY RAY DAFER, ENERGY EDITOR

LOW ECONOMIC growth and further improvements in conservation and fuel efficiency will help the UK to maintain a healthy energy balance for 20 years, Esso Petroleum says in a supplement to its Esso Magazine.

But the Government is warned that unless the North Sea oil industry takes vigorous action to increase offshore exploration and production in the next few years, the UK will have to rely on net imports of oil in the 1990s.

Esso, the UK subsidiary of the Exxon Corporation, says there are enough oil resources to cover the whole of the country's oil demands for most, if not all, of the next 20 years.

Given the expected increase in competition from the coal and nuclear industries as well as further improvements in the fuel efficiency of cars and other vehicles, Esso forecasts that oil demand will fall from last

year's 80m tonnes to 70m tonnes by the end of the century.

Overall energy demand is expected to grow at an average of 0.8 per cent a year, from the equivalent of just over 200m tonnes of oil in 1980 to about 240m tonnes of oil equivalent (mtoe) in 2000.

Natural gas is expected to continue to supply about one-fifth of the country's energy needs, although Esso expects that UK production will have to be supplemented by new supplies from Norway and possibly imported liquefied natural gas.

The coal industry is expected to enjoy a revival which could see demand growing from last year's level of about 120m tonnes to some 150m tonnes (88mtoe) by the turn of the century.

Domestic production, which was running at 130m tonnes in 1980 is not expected to rise above 140m tonnes, however. Even this small increase would

require substantial investment in new mines to replace old pits.

Esso expects the Government to implement fully its 15 Giga-watts nuclear programme. This would raise nuclear output from the equivalent of 8m tonnes of oil in 1980 to 33 mtoe by 2000.

Failure of the Government to implement its nuclear and coal programmes would probably put greater pressure on oil supplies, Esso adds.

The overall projections are roughly in line with the latest forecasts of the economics department of Surrey University, outlined by Prof Colin Robinson at a fuel-buyers conference last week.

The university believes, however, that demand for oil will rise to between 75m and 95m tonnes by the turn of the century; and that UK coal consumption will slide to the equivalent of between 47m and 65m tonnes of oil (50-110m tonnes of coal).

## Powell renews stand on Ulster devolution

BY OUR BELFAST CORRESPONDENT

MR ENOCH POWELL, the Official Unionist MP for Down S., has renewed his argument against devolution in Northern Ireland.

Claiming that for two years British, Irish and U.S. officials had been working on a plan for a united Ireland, he said in a weekend speech to Unionists at Coleraine that any devolved assembly could be brow-beaten and cajoled into participating in all-Ireland institutions eventually.

Later, however, in a radio interview, when asked if he could produce evidence to support his claim, Mr Powell said it was the kind of evidence which one did not disclose because of its confidential nature.

He said his case was supported by last week's visit to London and Dublin by Mr William Clark, the U.S. Deputy

Secretary of State.

Mr Powell has long challenged the traditional Unionist desire for a return of a Stormont parliament. Mr James Moynihan, his party leader, appeared to support this so-called integrationist argument at this year's conference when he said he could not realistically promise to deliver full devolution.

Mr Powell said British and Irish officials made a secret agreement in 1979. It was the basis of all that had happened since.

In return for an undeliverable promise of co-operation against the IRA, Britain had agreed to a process which would take Northern Ireland into a united Ireland.

Mr Powell said the disastrous meeting between Mrs Thatcher and Dr Garret FitzGerald in November had been the latest

stage in a planned process.

There was to be an all-Ireland state. This achievement would be crowned by that state's entry into Nato, thus filling the main gap in the U.S. strategy for Europe and the North Atlantic.

Turning to his case against devolution Mr Powell said the key which opened the door was to be an Anglo-Irish institution in which Northern Ireland would be represented and would thus be drawn progressively into economic and political relations with the Irish Republic.

"Of all this, the essential prerequisite is to have in existence an Ulster representative institution," he said.

He claimed, further, that the Northern Ireland Office had been trying to split the Unionist party and to hustle it into accepting some form of local institution which could then be pushed into participation in all-Ireland con-

sultations.

The Official Unionist Party debate about devolution is likely to intensify because of a meeting next week between the party and Mr James Prior, the Northern Ireland Secretary. Mr Prior is seeking ways to return some decision-making to local politicians.

Other Unionists, meanwhile, reacted strongly to Mr Clark's visit and to the text of a letter from President Reagan which he delivered to Ireland's Prime Minister.

© In Dublin, Mr William Craig, the former Northern Ireland Home Affairs Minister, said he was prepared to stand for the Official Unionist Party leadership if the party was ready for change. He said the party was practically dead at local level, because of the lack of leadership and inability to formulate policies.

## BUSINESSMAN'S DIARY

## UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Dec 7-11	Royal Smithfield Show and Agricultural Machinery Exhibition (01-235 7000)	Earls Court
Dec 8-10	Exhibition and Display Systems Fair—MODULUX NORTH (01-894 1041)	Harrogate
Dec 8-10	Information Technology and Electronic Publishing Exhibition (885 730275)	Cunard International Hotel, London
Dec 9-14	Dirty Bike '82 Show (0204 29549)	Bristol
Dec 10-13	Christmas Fair (01-328 2381)	Alexandra Palace
Jan 3-7	Giftware Show (0273 888892)	Harrogate
Jan 9-14	International Toy Fair (01-236 6833)	Grosvenor House, WI
Jan 10-13	Stationery Industry Exhibition—STATINDEX (01-637 7692)	Olympia
Jan 20-27	International Hotel and Catering Exhibition—HOTELLYMPIA (021-705 6707)	Olympia
Jan 23-30	Ideal Homes, Food, Trades and Leisure Exhibition (0243 781375)	Winter Gardens, Eastbourne
Jan 24-27	Leathergoods, Luggage and Handbag Fair (01-407 1582)	Kensington Exhibition Centre
Jan 30-Feb 3	British Toy and Hobby Fair (01-701 7127)	Earls Court
Feb 1-4	Photography at Work Exhibition (01-883 7788)	Exhibition Centre, Harrogate

## OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current .....	Furniture, Shopfitting, Decorative Lighting, Furnishings Exhibition (01-353 2300) (until Dec 10)	Alkhorbar
Dec 8-12 .....	International Machine Tool and Metal Working Exhibition (01-485 1851)	Jakarta
Dec 9-12 .....	CommunicAsia '81—The Second Asian Inter- national Electronic Communications Show and Conference (01-486 1951)	Singapore
Dec 9-16 .....	Shipping and Marine Transportation Exhibition— MARINTEC (08833 6155)	Shanghai
Dec 10-16 .....	International Handling Equipment (01-439 3864)	Paris
Dec 16-21 .....	International Electrical, Electronics and Engineer- ing Exhibition—INDEXEL (01-540 1101)	Athens
Jan 8-14 .....	International Showmen's Fair—SCHAUSTELLER (01-409 0956)	Dusseldorf
Jan 11-14 .....	Middle East Food and Equipment Show—MEFEX (01-486 1951)	Bahrain
Jan 14-25 .....	Boat Show (01-439 3864)	Paris
Jan 22-31 .....	International Commercial Motor Show (02298 11 11)	Geneva
Jan 24-28 .....	Middle East Construction Exbn. and Conference (01-435 8200)	Dubai
Jan 25-31 .....	Do-it-yourself exhibition—KARWEI (01-486 1951)	Utrecht
Jan 29-31 .....	International Boat Show (01-486 1951)	Malmö

## BUSINESS AND MANAGEMENT CONFERENCES

Dec 8	CBI: Japanese Companies in Britain (01-379 7400)	Centre Point, WCI
Dec 8	LCCI: New Opportunities in Docklands (01-248 4444)	Cannon Street, EC4
Dec 9-10	Frost and Sullivan: Solvency and Implementing Word Processing Systems for European Audiences (01-486 8377)	Cumberland Hotel, London
Dec 10-11	FT Conference: European Business Forum—Finance Investment and Trade (01-621 1355)	Rome
Dec 10-11	ESC: North Sea Continental Shelf Taxation (087283 2711)	Royal Garden Hotel, WS
Dec 11	Admap: Tools of the trade—How to buy and sell advertising time and space—A practical guide (01-379 6578)	Society of Chemical Industry, SW1
Dec 14	Ron Clements Associates: Process Communication Model (Byfleet 43301)	Basil Street Hotel, SWS
Dec 15	FT Conference: World Banking (01-621 1355)	Grosvenor House, WI
Dec 15	ESC: Recovering debts at home and abroad (087283 2711)	Mount Royal Hotel, WI
Dec 19-23	Abdullah H. Tariki: Saudi Arabia—the management challenge (Brussels 322 538 9114)	Tait
Jan 11-12	Institute of Personnel Management: The Secretary in Personnel Management (01-946 9100)	Whites Hotel, W2
Jan 11-13	The University of Leeds: Textile design in the eighties conference (0532 35026)	Leeds
Jan 19-21	Crown Eagle Communications: UK Government Contracts (01-636 0617)	Churchill Hotel, WI
Jan 20-21	FT Conference: World Coal Markets (01-621 1355)	Inter. Continental Hotel, WI
Jan 25-29	London Business School: Management within the law (01-265 5050)	Regents Park, NW1
Jan 25-29	Manchester Business Society—planning for the future (061-832 7972)	Selsdon Park
Jan 27-28	Meridian Conferences: Capitalise on communications (01-670 5400)	Knightsbridge
Jan 27-29	ESOMAR/EFMA: How research can help financial organisations communicate internally and externally (01-251 4549)	Rome
Feb 1-2	Metal Bulletin Congresses: Middle East Metals and Minerals (01-633 0525)	Dubai
Feb 1-3	The Institution of Mining and Metallurgy World Oil Mining Symposium (01-580 3502)	Mount Royal Hotel, WI

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

## Financial Times Conferences

## WORLD BANKING

London—December 14 and 15, 1981

The outlook for the Western economies in the light of American policy, notably on interest rates, and the prospects for the U.S. itself will be considered in a section of this major Conference U.S. Under-Secretary of State, and Dr. Henry Kaufman, Managing Director and Member of the Executive Committee, Salomon Brothers Inc. The guest speaker at luncheon on the opening day will be the Rt Hon. Leon Brittan, QC, MP, Chief Secretary to the Treasury.

## WORLD COAL MARKETS

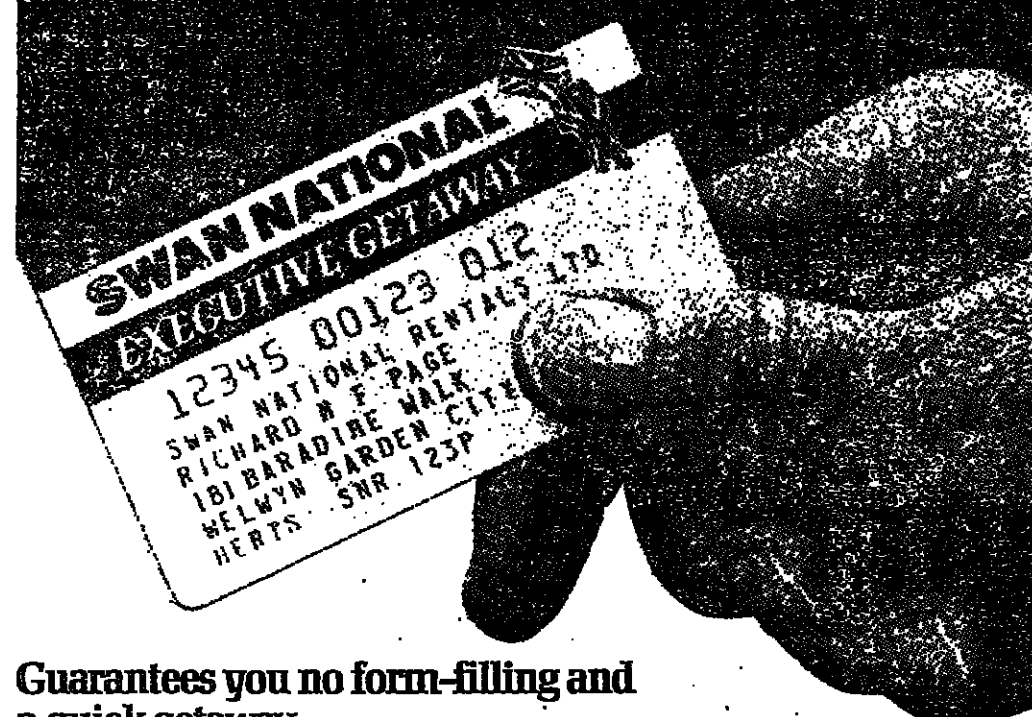
London—January 20 and 21, 1982

This international Conference will emphasise the prospects for the coal industry in economic and commercial terms. Attention will focus on Government policy. Sir Derek Ezra, MBE, Chairman of the National Coal Board, and Mr. Carl E. Bagge, President of the National Coal Association, will take the chair for the two days.

All enquiries should be addressed to:  
The Financial Times Limited  
Conference Organisation  
Minster House, Arthur Street  
London EC4R 9AX

Tel: 01-621 1355  
Telex: 27347 FTCONF G  
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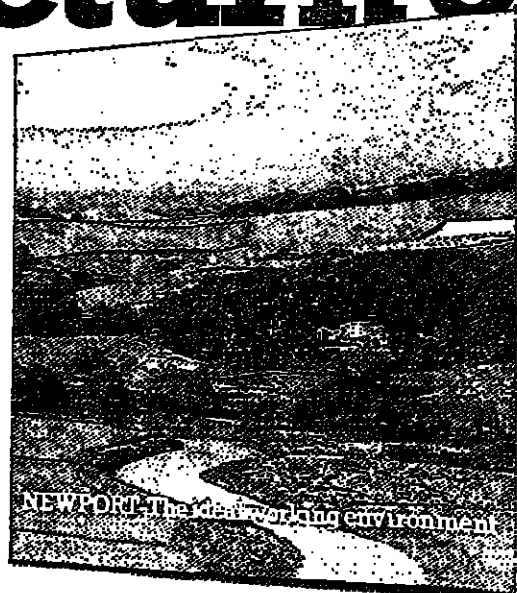
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## UK NEWS

## Dover port to export coal to Belgium

BY MARTIN DIXON, ENERGY CORRESPONDENT

DOVER is set to become the UK's latest—and most unusual—coal exporting port. The National Coal Board is on the point of agreeing the export of about 250,000 tonnes of coal a year to Belgium by container ship from the Kent harbour.

Transportation would be by Sea Containers, the international shipping and container leasing company, in what apparently would be the UK's first container service dedicated exclusively to a bulk commodity.

The coal would come from the NCB's small Kent field, which produces high quality

coking coal used by the steel industry. The prospective purchaser is Carco, a Belgian company which operates three coke works.

The deal is part of a major export drive by the NCB, which has suffered a severe slump in UK demand because of the recession. The Kent coalfield has been hit particularly badly. Stocks at its three pits are high and it is becoming increasingly hard to find new stocking ground.

The project is awaiting approval of the Dover Harbour Board which is seeking some

final points of clarification from the NCB. However, the board said it viewed the project sympathetically.

The coal would be loaded on to 200 open top bulk containers, provided by Sea Containers, at two collieries—Tilmanstone, near Dover, and Betteshanger, near Deal.

It would move by road to Dover docks and be shipped to Zeebrugge aboard a dedicated Tarras class container vessel. The ship is expected to be on charter for two years and make five round voyages a week. Safety is one reason for the

use of containers. The coal to be shipped from Kent can form a slurry when mixed with water which destabilises vessels in high seas.

Containers overcome this problem and will make the transport of the coal more acceptable environmentally. Furthermore, a lack of coal handling port facilities in South East England means that the NCB would have difficulty exporting Kent coal without the use of containers.

The economics of the operation were not known last night. Analysts said the Coal Board

would have to give the Belgians major discounts on its list price to meet the competition from other international suppliers and take account of the substantial shipping costs.

The NCB has managed to double exports from about 5m tonnes last year to 10m tonnes this year—but at prices which have not covered its average costs for much of this period. However, the board says the exports give it vital additional cash flow and save it the cost of stocking coal in the UK—now running at nearly £5 a tonne a year.

## European loans will boost jobs in Wales

By Robin Reeves

EUROPEAN Coal and Steel Community soft loans totalling nearly £250,000 have been awarded to five Welsh companies to finance expansion projects, creating up to 200 jobs.

Two new companies, Alar Engineering of Cardiff and Griffiths Trailers of Wrexham, are receiving £50,000 each to buy manufacturing equipment.

Other loans have gone to Atlas Fabricators of Clydach, to help finance new premises; to Eurofoil of Blaenavon, which plans to treble its hot stamping foil production capacity; and to Pendar Robotics, which is to manufacture its new Placemat small industrial robot at Ebbw Vale.

The ECSC loans, which are available to areas hit by steel and coal closures and are made with interest rates as low as 10 per cent, are being channelled through the Welsh Development Agency.

The agency is due eventually to distribute £5m through this facility, under an agreement signed with the European Commission a month ago.

## Reports from Monopolies Commission awaited

BY DAVID CHURCHILL AND LYNTON MCLEIN

THREE important reports from the Monopolies and Mergers Commission will be published by the Government this week. In addition, the Government is also expected to rule against allowing retailers any discriminating surcharge on credit card users as recommended by a previous commission report.

The three reports being published include the results of two merger investigations and the conclusions on a monopoly probe of the check trading system.

The merger reports involve Lonrho's bid for the House of Fraser department store group and plans by European Ferries to acquire the State-owned Sealink operation.

Lonrho's much-publicised bid for the House of Fraser is almost certain to have been found to be against the public interest by the commission. It is unlikely that Mr John Biffen, the Trade Secretary, would reject the Commission's findings.

Mr Biffen is understood to have run into particular difficulties with the Monopolies and Mergers Commission investigation into plans by European Ferries to take over British Rail's Sealink ferry and harbour assets.

The Government's decision is to be announced at 9.30 tomorrow morning, but Mr Biffen is thought unlikely to give an unqualified go-ahead to a wholesale acquisition of Sealink by

European Ferries. Full-scale merger of the two ferry companies would give European Ferries a substantial majority of the business on the highly competitive and busy short sea crossings over the Channel. Mr Biffen is likely to question whether this near-monopoly would be in the interests of the British public.

Nevertheless, Mr Biffen knows that this year's Transport Act allows the Government to enable British Rail to introduce private capital into Sealink UK, the BR subsidiary. He also knows that the external finance limit of £950m set last week for British Rail in the 1982-83 financial year is sufficiently tight to force it to sell Sealink.

Publication of the report into the supply of check trading franchise and financial services has been held up while the Government considered its response to last year's report by the Commission on credit cards.

This suggested that retailers should be allowed to discriminate on prices between credit card users and those paying cash.

However, the Government has decided against accepting this recommendation. It is the first time that a major recommendation by the Commission in a monopoly report has been overturned by the Government.

The Government is likely to announce this decision at the same time as publishing the check trading report.

## A bullish tone at the farmers' big show

By John Cherrington

THE ROYAL Smithfield Show opens today at Earl's Court on a rather more optimistic note than the doom and gloom which pervaded last year's event.

There is evidence that the decline in tractor registrations, which had been forecast to accelerate, has been checked and total sales this year could reach 20,500 units: only 4 per cent down on last year.

This "recovery" began in July and is attributed largely to more confidence in the arable sector. Manufacturers are hoping the improvement will last throughout 1982.

Even so, these figures are far below the 31,000 registrations of 1978 and point to a permanent readjustment of manufacturers' expectations as the market for tractors world-wide is under pressure.

The improvement in the UK has been in the market of higher horse power and four-wheel-drive machines, which point to a probable reduction in labour on farms. The present sales have been encouraged by heavy discounting under the threat of imported machines. It has never been easier to buy a tractor.

On the whole, it seems that manufacturers will have to base their plans on a sober assessment of the replacement market, as against the demand experienced during the 1970s.

Although the fatstock on show in the main have little relevance to market demand—Smithfield is, after all, a breeders' and not a butchers' show—the livestock sector is enjoying prices well above those fixed in the EEC guarantees. This is due to shortages particularly of beef which are maintaining prices in spite of evidence of reduced spending power.

Market demand is concentrating on the cheaper meats—pork and poultry which, with bacon, account for well over half of the country's meat consumption.

There are some pigs and their products at the show but nothing from the poultry sector. This is something the organisers might well reflect on if they wish to keep up with the times.

## NEI Cochran to shed 110 jobs in closure

BY MAURICE SAMUELSON

NEI COCHRAN, Britain's leading manufacturer of shell boilers, is to close its factory at Glasgow this month with the loss of 110 jobs. It will concentrate its activities at its principal works at Annan, Dumfriesshire.

The closure is a blow to the British boiler-making industry, which had hoped its fortunes would be revived by the long-awaited switch to coal from dearer fuels.

In the first 10 months of this year, orders were running at 62 per cent of last year's level and only 47 per cent of that two years ago. From May-August 1979, manufacturers were

receiving 80-90 orders a month. This year, they have been down to about 30 a month, of which only a fifth are for coal.

Mr Frank Bell, NEI Cochran's managing director, confirmed yesterday that the Glasgow works would close by Christmas.

Another 66 jobs have been lost at Annan, but 50 people are to be transferred there from a plant making small boilers at Derby bringing the total Annan workforce to about 750.

Parkinson Cowan GMB of Dudley, another boiler-making company with a high reputation, also made some 60 people redundant recently. Several

other companies either have cut staff or are on short-time working.

The closures will increase pressure on the Government to widen the scope of the £50m scheme to offer grants for converting factories from oil to coal.

Mr Bell said yesterday that orders had been held up in anticipation of the grants scheme, but by the time it was launched, early in the summer, the peak season for placing boiler orders had passed.

The National Coal Board and boiler manufacturers want the grants scheme widened to cover conversions from gas as well as

oil. The Coal Board would also like it to be used for converting non-boiler installations, such as kilns and furnaces.

Industry and Energy Department officials are said to support the scheme's revision, and a decision, also involving the Treasury, could be announced early in the New Year.

## Rescues rise

THE NUMBER of people rescued by lifeboat around the coasts of Britain and Ireland last year was the highest since 1975, according to the annual report of the Royal National Lifeboat Institution.

## EEC plans for freight criticised

By Lynton McLein, Transport Correspondent

PROPOSALS from the European Commission to encourage the use of "combined transport" to improve safety and reduce traffic congestion with tax cuts for hauliers using rail would harm British transport developments according to the report of a House of Lords committee published on Friday.

"Combined transport" describes the transfer of goods from one mode of transport to another without further handling.

European Commission proposals were designed to encourage "combined transport," make greater use of railways, save energy and reduce transport costs. However, the House of Lords committee on the European Communities said the proposals might have "undesirable results for the UK."

The draft directive from the Commission proposed a cut in taxes for the use and possession of road vehicles in proportion to the distance they are carried by rail. Vehicles that were used only for road haulage would be exempt from tax on use and possession.

In Britain, "combined transport" is almost exclusively by containers. This mode would be "very poorly supported" by the financial incentives proposed by the European Commission, the report said.

House of Lords paper 29, Select Committee on the European Communities: Combined transport; 50; £4.35.

## Channel Isles air fare bid

GUERNSEY AIRLINES, set up in the Channel Islands three years ago, has asked the Civil Aviation Authority to revoke Air UK's licence to fly between Gatwick and Guernsey and let Guernsey Airlines operate a "no frills" service that would knock £20 to £27 off the return fare.

Guernsey Airlines chairman Capt Roger Dadd said yesterday he believed air traffic between the UK mainland and the island would continue to decline if "an economic fare" were not introduced.

Guernsey Airlines, a sister company of the East Midlands based Inter-City Airlines, proposes to charge one basic fare, which at summer 1981 prices would be £35 return against Air UK's normal fares of £75 on weekdays and £82 at weekends.

Capt. Dadd said that to keep the fares down it was likely that passengers would have to pay for all refreshments on the flight. The airline, which uses 30 seat Short Brothers commuter aircraft, is seeking to replace Air UK on the route by November 1982.

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EDITED BY ALAN CANE

## TECHNOLOGY

## When the total digital age dawns the twain will meet

BY GEOFFREY CHARLISH

An interesting move is afoot at ITT where it has been realised that most of the business equipment offerings, in the age of the electronic office, will not be able to talk to each other.

If you are in the telecommunications business your view of office automation and communications is likely to be rather different from the one you would take if you were in the computing business.

The general drift is now fairly well appreciated: the computer people are looking for networks that will interconnect what they have developed or intend to develop while the telecommunications people are naturally intent on exploiting the existing copper network and its established terminals and switches.

When the total digital age dawns, the twain will meet; but not just yet.

ITT Business Systems says it has identified a customer need to be able to connect the corporation's various offerings together into a scheme that will give proper integration of business communications. The three key areas in ITT's view are data, voice and text (telex in telecomm parlance at the moment). The difficulty is that they all have different communications protocols and speeds.

So the company has developed a microprocessor driven black box called an information transfer module (ITM) that can be programmed to do the various conversion jobs that arise. The product will allow most of the ITT Business Systems products to communicate using the company's 4080 PABX (private automatic branch exchange).

Peter Benstead, marketing director, sees this sort of development to be vital to

future business on two counts.

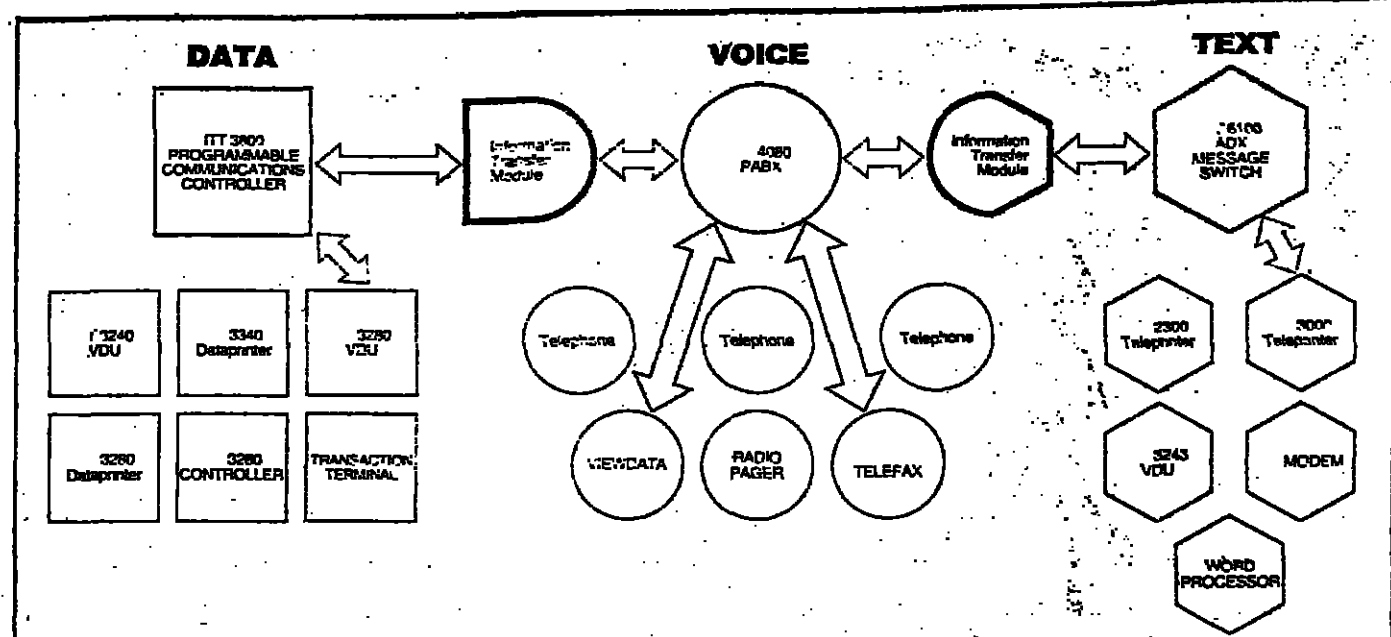
The first concerns the existing customer base. Benstead discloses that in the UK alone his company has installed more than 100 of the model 3800 data switches, 10,000 screen-based terminals (200,000 world wide), 152 electronic PABXs, 3000 facsimile machines and 125,000 telex machines.

Soon, says Benstead, people will want to be able to connect them all together.

## Transparent

The second issue is one of investment. Companies, he says, will simply not be prepared to throw everything away to put in the "office of the future." The emphasis—for ITT's customers at any rate—will be on the protection of existing investment.

The vital element in the new approach is a small versatile module that can be programmed to act as an



interpreter between terminals and switches in any part of the network.

One side of the module always looks like a telephone to the voice system (the PABX). The other side is designed to be transparent to teletype, dataprinter, visual display unit or word processor.

The module contains devices that will convert the different signalling languages, with suitable buffer storage.

A typical use, according to Peter Breen, ITTBS director, will be in linking telex to viewdata. With an ITM placed between the telex switch and the PABX, an incoming

telex message could be converted for reception on an executive's viewdata screen.

Similarly, using another module inserted between the PABX and the data switch, data entered through the keypad of a multifrequency phone could be converted by the module and fed to a computer. In response the com-

puter would generate its own signals which the module could convert into a synthesised voice reply to be heard on the phone.

The whole thing has been dubbed "Information Transfer Technology" by the Brighton company. There are no prizes for spotting the acronym.

## Better filter respirator for miners

BY MAX COMMANDER

AFTER trials by the Institute of Occupational Medicine and the National Coal Board a disposable filtering facepiece respirator designated the Martindale Protection 666 respirator has been approved for use by miners.

Martindale Protection of Neasden Lane North London (01-450 3561) has been in the respiratory protection business since the 1920s. Its latest model for miners has been tested for filter penetration inward leakage and dust clogging at the Institute of Occupational Medicine in Edinburgh.

Samples of the masks have now been distributed to all NCB collieries and approved by the Health and Safety Executive.

The mask is claimed to have a filtration performance which is 95 per cent efficient at filtering out particles down to 0.5 microns.

It weighs less than half an ounce, does not need a nose clip, while the filtering material con-

(LEFT), the Martindale 666 disposable filtering facepiece respirator.

sists of an electrostatically charged polypropylene sandwiched between layers of polyester fibre.

Rather than the way of an identical profile, the shape of the respirator evolved from research into facial types. The final product showed that high humidity, breath condensation, and an ability not to ignite from sparks in grinding and fettling applications, made it suitable for other industrial applications.

In conjunction with the announcement of its new mask, Martindale opened a laboratory at Neasden, which, it claims, is the most modern in Europe devoted to the investigation of

problems associated with dust in the respiratory system.

Tests being carried out in the laboratory include measurement of breathing resistance against continuous flow rates, or on a breathing simulator to provide a precise volume of air.

Other tests, using a harmless sodium chloride medium, for filters and filtering materials are designed to test the leakage of contaminants through the shape and fit of the masks.

The laboratory also has a chamber to simulate typical but controlled dust atmospheres so that the degree of contamination on filters and respirators can be observed.

## Computer-aided design in Japan

COMPUTER aided design and drafting systems developed by Applied Research of Cambridge will soon be in use in Japan.

ARC has formed a joint venture company with Yamaguchi Denki, called Yamaguchi ARC Inc, and the new organisation expects to sell or lease at least four systems in the first year.

The potential for British computer aided design in Japan is substantial says ARC, although the market is very competitive.

Japanese architects and designers, although well aware of the technique, are said to be suffering from a delay in the development of suitable software.

## Ion-selective membrane for toxic metal effluent

THE PRESENCE of metals such as cadmium, copper, lead, mercury or silver in an industrial effluent means two things: money may be going down the drain and the effluent may be toxic.

So, Sheffield City Polytechnic, with British Technology Group backing, set itself the task of designing a continuous monitoring system that would be simple to construct, rugged, not too expensive, and which would need the minimum of supervision.

An ion-selective membrane was designed consisting of a mixture of heavy metal sulphides. It is sensitive to all five of the above metals.

Effluent is continuously pumped from the waste stream and is mixed with a buffer solution. Following temperature equilibrium, the sample stream is jetted on to the membrane and falls to waste via a reference electrode, producing an electrochemical voltage. A feedback circuit controls the sample temperature.

The voltage is monitored and if a pre-set value is exceeded due to heavy concentrations of the metals, perhaps beyond some local or national legal limit, a warning light is activated.

Prospective licensees should contact Mr K Preece at BTG on 01-828 3400.

## Leader extends self-centred chucks

RICHARD LEADER, the Chertsey, Surrey company which specialises in the design of self-centring power chucks for the machine tool industry, has extended its range, particularly with an 8 inch diameter front-mounted chuck with 2 inch through hole capacity.

This particular variant is de-

scribed as ideal for programming into automatic machine systems. It can be supplied as standard with a set of three jaws but two and four jaw varieties are available. The range goes on display for the first time at the Johannesburg Machine Tools Exhibition from February 11 to 18 next year.

Leader is on Chertsey 62786.

## Compressed Air Technology

## Neve-BBC sound-mix co-operation

A NEW development in the sound recording world was unveiled on Tuesday with the introduction of a completely digital sound-mixing desk for use in the broadcasting and the music recording industries.

Neve Electronics International, in co-operation with the BBC, has developed what is believed to be the world's first digital mixing desk which is based on computer techniques.

At present, even a modestly sized sound mixing desk which is used for balancing and blending music and voice, may have at least 4,000 control switches which are moved individually.

By using digital techniques rather than analogue which is used today, the number of control switches can be dramatically reduced, it is simpler to operate, production costs are maintained, and it offers more sophisticated facilities to the user, the company claims.

More than 70 specialist companies compete with Neve in the three market sectors for this type of equipment—broadcasting, music and film soundtrack recording.

Broadcasting is the major growth area for this type of equipment because of the increase in local radio stations.

## 'Metalworker'

DESCRIBED AS a "universal sheet metalworker," the model TAS 903 from Trumpf Machine Tools of St Albans (0767 21111) can perform forming, laminating, flanging and peeling operations in metal and plastics sheet up to 5mm thick.

Throat depth of the C-shaped welded frame is 1250mm and exceptional rigidity and torsional strength is claimed. The machine needs no foundation. The workpiece is held by sturdy clamps on the co-ordinate guide which runs on hardened and ground dovetail rails: maximum working range is 1250 x 2000mm.

## BUILDING AND CIVIL ENGINEERING

## Nucleus hospitals in our time

BY DEBORAH PICKERING

A CONTRACT never before tried out in the National Health Service was Mersey Regional Health Authority's deal with Bovis Construction.

This has resulted in Britain's first "nucleus" hospital to be completed. Two others are under way, but the New Chester Hospital marks the introduction of a new philosophy in hospital design, realised by Bovis's particular expertise.

Mersey RHA is the first in the country to appoint a managing contractor and, under this form of contract, work was able to start a year sooner than opting for the traditional design and tender process regulated by the Department of Health.

The Bovis way of operating is where the main contractor receives a fixed percentage fee for which he provides key management personnel to co-ordinate and supervise construction. The actual building work is carried out as a series of sub-contracts organised by Bovis.

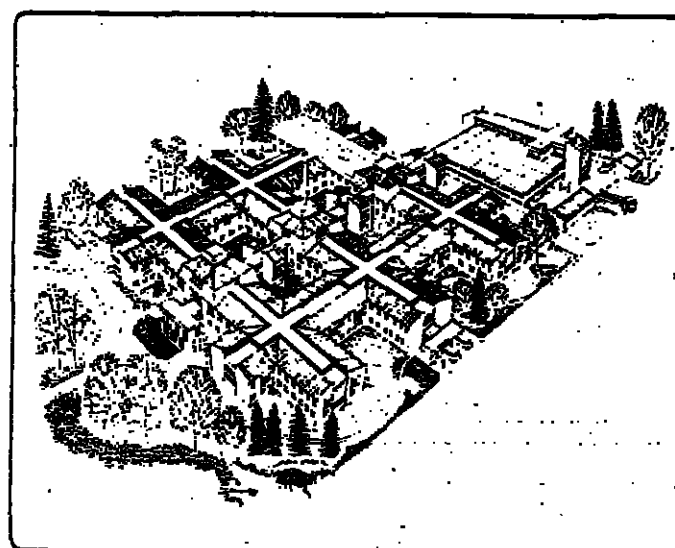
## Best deal

There are no cutting of corners in this pact—all managerial effort is directed towards the success of the job in the client's interest, and Bovis says, there is no incentive to do otherwise. The contractor's fee is his only source of profit and the client gets the best value for money.

Bovis's firebrand for the Chester hospital project is Ian MacPherson who proved, not only that the management contract system was the best choice, but saw the handling over of the completed £11.6m phase two months ahead of schedule last week.

This has a pleasant open aspect in the grounds of the West Cheshire Hospital in Liverpool Road, Chester, and as it continues to grow (a second and third phase will be added later) it promises improved services to a quarter of a million of the population.

The nucleus concept is a



This artist's impression illustrates the Department of Health and Social Security's nucleus hospital principle. The "cruciform" form can be added to at later stages to meet needs created by medical research or injection of further funds.

design which is slowly being introduced throughout the UK to provide compact, intensive use of hospitals to meet existing local needs, and which are capable of expansion in the future.

The two-storey building has a hospital street, or main corridor, at its heart, flanked on each side by "cruciform" shaped templates (two on each side) which create the basic "nucleus" building form which can take additions as and when required.

## Nostalgia

What has emerged is the old-fashioned but much welcomed nostalgic quality of the cottage hospital where patients will feel more or less at home (there are beds for relations to stay overnight if necessary) and an alleviation of the natural anxiety people feel when facing treatment or surgery.

A sign of the times is allocation of sound-proofed cubicles which include one for drug and alcohol recovery!

## Wallis in Belgravia

GROSVENOR ESTATES' £3.3m contract for offices and flats, to be constructed near Sloane Square, London, SW1, has gone to G. E. Wallis.

This is a mixed package covering offices, flats and studio flats, due for completion in late

1983. Architect for the project (at Holborn Place and Whitaker Street) is Chapman Taylor and Partners of Kensington, and quantity surveyors are Gardiner and Theobald of Bedford Square.

## Tarmac tops £16m

COMPANIES IN Tarmac Group have together won more than £16m of new work throughout the UK.

Major contract, worth £4.4m, has been won by Cubitts for offices, stores and sundry external buildings in Gould Street, Ancoats, Manchester for North West Gas. Cubitts also has a £2.7m job for fitting out buildings in Shindfield Street, London, for the BBC.

Tarmac Regional Construction is carrying out three council home improvement schemes in the West Midlands involving 194 houses at Birchwood, Birmingham (£243,000), 50 at Darlaston (£419,000) and 37 at Rugeley (£241,000).

Cubitts is also busy on 339 council homes at Hyton, Merseyside where a £418,000 project involves carrying out external painting and repairs. Its contract for £780,000 in Edinburgh is for the redevelopment of existing properties in Queen Street for Tarmac Properties.

Also in Scotland, Tarmac Regional is carrying out road works and retaining walls work in Kingsway, Dundee (£1m plus) and building a warehouse and offices in Bellshill, Glasgow

(£475,000) for Sheffield Insulation Company.

Other work awarded to Cubitts and Tarmac Regional include improvements in Dewsbury, West Yorkshire (£356,000), and reinforced concrete work at Holly Grange Reservoir, near Uxtoneter (£392,000).

Also preliminary civil works at Thorne Colliery, South Yorkshire (£214,000), alterations to offices in Hatton Garden, Liverpool, for Mersey-side Passenger Transport Executive (£206,000) a new dairy building for Arley Estates, near Bewdley, Worc. (£205,000), and repairs to St Mary's Roman Catholic College, Wallasey, Merseyside, for Shrewsbury Roman Catholic Diocesan Trustee (£110,000).

Briggs Amasco announces its biggest ever roofing and cladding contract. Worth nearly £4m, this is for work on phase two of the prestigious Heysham nuclear power station in Lancashire.

The company will be fixing the roofing and sidewall cladding on most buildings in the second phase, including the charge hall, reactor buildings, turbine hall and fuel handling sections.

A BUILDING claimed to be the first in Britain to use a new technology in roof design and materials construction has been opened in London at Clifton Nurseries' Jubilee garden shop in Russell Street, part of the Covent Garden redevelopment.



Section of the architectural fabric roof over Clifton Nurseries' shop

## What's new in building

Designed by the Terry Farrell Partnership, it uses an architectural fabric roof made from glass fibre coated with Teflon (a Du Pont registered trade mark), which has been produced and installed by Fothergill and Harvey Structures.

This architectural fabric is a permanent building material stated to have a durable, non-stick surface offering high translucency and weather resistance for long-term life (estimated at 25 years). Its low weight of 850 to 1,650 grammes per square metre and high tensile strength make it suitable for large, small and air-supported structures.

Complete packages, covering everything from design to installation, range from £40 per square metre for canopies and sunshades to £120 per square metre for large tension structures of 3,000 to 4,000 square metres. Air-supported structures of 20,000 to 30,000 square metres cost £95 per square metre.

More from Fothergill and Harvey on 06065 54900. JONATHAN CORE-SMITH

## Awards for Tilbury

FOLLOWING THE Prince of Wales' opening of the Tilbury-built Maritime Rescue Co-ordination Centre at Falmouth, the company's Newton Abbot office announces new contracts worth just over £1.75m.

At Stadiscombe, new changing accommodation and a social hall with car parking area is worth £320,000 from Plymouth City Engineer.

In the New Year, the company will recommence refurbishment of 13 Pentad Hangars at RNAS Culdrose at

Helston in Cornwall, under a £187,000 order from the PSA.

Also, shell fishermen at Batson and Shadycombe Creeks at Salcombe, South Devon, will have a new quay and slipway under a £243,000 contract placed by South Hams District Council, while at Totnes, C. H. Dobbie and Partners (consulting engineers) have instructed the company to start a £237,000 stabilisation programme to the bank of the River Dart and the quay wall, involving steel sheet piling and ancillary works.

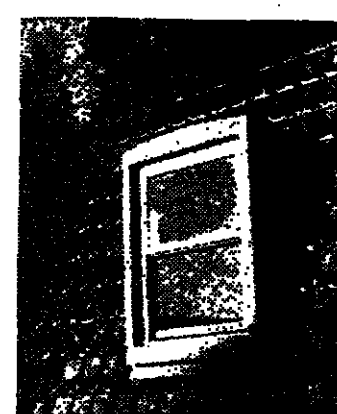
## Balfour Beatty work

THE SOUTHERN construction division of Balfour Beatty has won new work worth over £1.3m, including a £0.3m design and construct contract for extensions to the American Can (UK) factory at Grantham.

Other schemes are a £0.24m contract from J. Sainsbury for access roads and drainage work at Chester, a £0.27m conversion of a disused store at Blackpool into a hamburger restaurant for

McDonalds, and a job worth £0.4m for an active laundry building at Dungeness for the CEBG.

Concrete repair subsidiary, Whitley Moran and Company, has a £100,000 contract from the British Waterways Board for drilling, grouting and pressure pointing works on the Banavie, Culloch and Port Augustus Locks on the Caledonian Canal in Scotland.



Designed for rapid site fixing is a prefabricated roofing and cladding system called Cascade from Broderick Structures, Forsyth Road, Sheerwater, Woking (04862).

Each panel has the attractive look of individually fixed

scalloped tiles but are interlocking and made for secret fixing on vertical surfaces and roofs above 15 degrees pitch.

The maker says they can be used in all climates, including typhoon zones, will not fracture or crack and are thief and vandal resistant.

Available in three colour-coated steels (orange, brown and blue) and stainless steel and copper.

COMPAIR IS extending its new lightweight range of rotary screw air compressors for construction and maintenance work with its Zitaire 125 which is said to be capable of driving two heavy duty road breakers or comparable tools in simultaneous use. Strongly built and portable it is equipped with a Deutz air cooled engine coupled with a Holman asymmetric air end.

LAUNCHED FOR the instant buildings market is the steel, folding Pakaway suggested for use as a temporary site building requiring easy relocation, or as permanent warehouses and workshops.

Tough but lightweight—and erected or dismantled in hours—it is said to be both aesthetic and permanent in appearance. Available in an insulated version, also, it comes in three standard spans of seven, nine and 13 metres, and three standard BSC Colncoat Steel colours.

More from Miles Brothers (Sarenden), Sharnhill, Wolverhampton (Cheslyn Hay 415425).

## Hunting Gate 4444 More than 4000 builders (0452) 4444

## Bradford superstore

BOVIS IS building a new superstore at Buttershaw, Bradford, for Hillards of Cleckheaton under a newly awarded £2m contract. This will have a gross area of 25,700 sq ft of ground, sales floor and warehouse area, and 4,000 sq ft of first floor plant and rooms. Construction will comprise a steel frame structure on concrete stanchion bases with reinforced concrete ground bearing slab.

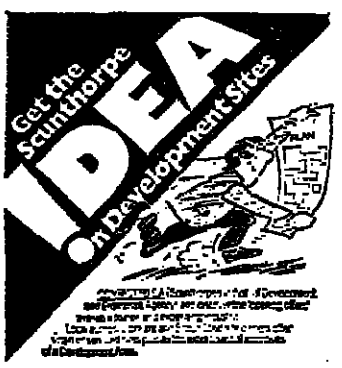
Other new work announced by the company includes a £1m-plus scheme for Ancroft Investments to extend office accommodation in an existing building at 100 to 102 Circular Road, London, NW2, and the building of a new retail store at Truro, Cornwall for the Boots Company.

## Around the industry

CONTINUOUSLY reinforced concrete roadbase is proving a winner for access roads in Milron Keynes Development Corporation's industrial development areas where a 400 metre length of 7.5 metre wide carriageway in the Linford Wood Employment Area, started last October by contractor P. J. Arvey (Oval). This is the third in a row to 100 to c/c roadbase in open tender competition with MKDC's hot-rolled asphalt alternative design.

BRITISH consulting engineers Rendel Palmer and Tritton have been appointed by the Government of the Yemen Arab Republic in Sanaa, to carry out a Transport Sector Study covering all modes throughout the country.

The four principal modal sectors in the assignment will be roads, civil aviation, ports and shipping, and public passenger transport. The result of the RPT work will assist the YAR Government in the implementation of the transport component of the 1982-88 Five Year Plan.





# TACTICS FOR EXPORT GOALS.



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THE RIGHT MAN AT BOTH ENDS.**

When you're exporting you need people on your side with the right skills. They need to be in the right place, both at home and abroad.

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Every day they deal with export finance, ECGD policies, import regulations and all the ins and outs of exporting. They're well-qualified to help you.

At the foreign end, Barclays is also well represented. Wherever you export, we've probably got a branch there. After all, we have the biggest overseas branch network of any British bank, with 2,000 branches in 80 countries.

Our people abroad make it their business to know everything about local trade, local regulations and local contacts. Our people at home will make it their business to get to know everything about yours.

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We don't just offer all the export finance and banking services your operation needs - advice on markets, advice on import regulations, ECGD policies - all with fast, efficient documentation and payment. We'll bring them closer to you than any other British bank.



**BARCLAYS**  
International

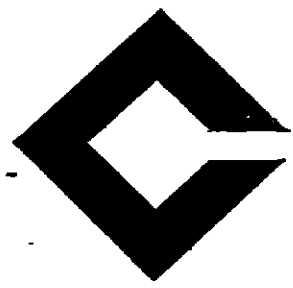
PEOPLE WHERE IT COUNTS.



Two copies of this document, having attached thereto the documents referred to below, have been delivered to the Registrar of Companies for registration.

This document includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Cussins Property Group plc ("the Company"). The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly.

Application has been made to the Council of The Stock Exchange for the Ordinary Shares of 20p each in the Company, issued and to be issued as mentioned herein, to be admitted to the Official List.



# Cussins Property Group plc

(Incorporated in England under the Companies Acts 1948 to 1980 — No. 1589824)

## Placing by Capel-Cure Myers of

1,400,000 Ordinary Shares of 20p each at 82p per share payable in full on application.

### SHARE CAPITAL

Authorised  
£1,400,000

Issued and to be  
issued fully paid  
£1,097,561

In Ordinary Shares  
of 20p each

#### INDEBTEDNESS

At the close of business on 18th November, 1981 the Company and its subsidiaries ("the Group") had outstanding secured loans of £45,000, secured indebtedness of £100,000, secured overdrafts of £568,895, contingent liabilities of £112,500 in respect of performance bonds and further contingent liabilities referred to in paragraph 10 (g) of the Accountants' Report below.

Save as aforesaid, and apart from inter-company liabilities within the Group at that date, no company in the Group had outstanding, or created but unissued, loan capital (including term loans) or any mortgages, charges, debentures or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, hire-purchase commitments, guarantees or other material contingent liabilities.

### LETTER FROM THE CHAIRMAN

The following is a copy of a letter to Capel-Cure Myers from Mr. Peter Cussins, the Chairman of the Company:—

Sunley House,  
Regent Centre,  
Gosforth,  
Newcastle upon Tyne,  
NE3 3QW

3rd December, 1981

Gentlemen,

#### INTRODUCTION

In connection with the placing of 1,400,000 Ordinary Shares of 20p each in Cussins Property Group plc ("the Company"), I am writing to provide you with information concerning the Company and its subsidiaries ("the Group").

The Group has three main areas of activity: residential development, commercial and industrial development, and the development and retention of a growing portfolio of commercial properties held for investment.

My family has been involved in the contracting industry and property development in North East England since the 1920's. The Group has its origins in Lemington Estates Limited ("Lemington"), which I started some ten years ago to develop residential property in the Newcastle upon Tyne area. By the mid-1970's Lemington had become well established as a housebuilder and had generated both the necessary expertise and the financial resources to enable the Group to undertake commercial and industrial developments designed to meet the capital and income requirements of investing institutions. The Group is now of a size that a listing is a logical step in its development.

During the last five years the Group has completed nine commercial and industrial property developments ranging in size from about 10,000 to 40,000 square feet, including our first major town centre shopping complex. Such developments have in the main been pre-let to leading retail and commercial groups. It is expected that the final phases of our largest development to date, a 95,000 square foot industrial estate in Newcastle upon Tyne, will be completed next year.

The Group has retained six commercial investment properties in its own portfolio, which has shown excellent capital growth. These properties, together with further property held for development and ground rents, have recently been professionally valued at £3.28 million compared with a cost of £1.38 million. It has been my long-term objective to create a substantial commercial investment property portfolio and the Group has therefore forgone short-term development profits which if taken would have resulted in a more progressive profit record.

It will continue to be our central policy to add to our investment property portfolio in order to provide the Group with a growing asset base and an increasing rent roll.

#### RESIDENTIAL DEVELOPMENT

I see a continuing need to adopt a flexible approach to the changing requirements of the housing market. For this reason we do not carry a large land bank. It is our policy to acquire prime quality sites which Lemington, our housebuilding subsidiary, can develop with the minimum of delay. We have always placed great emphasis on design, standards of workmanship and fair pricing and consider that these have been the principal factors enabling us to maintain a healthy level of reservations and sales, ahead of our production schedule. Properties are offered for sale at a fixed price at an early stage in their construction and this gives purchasers time to sell their existing properties or arrange any necessary finance. This also enables building work to be completed without delaying the development programme.

I have always believed that it is better to build high quality houses with good profit margins, rather than feel bound to pursue high volume turnover with its attendant risks. Over the past ten years Lemington has built and sold over 1,000 houses at some 20 locations in the North East. Details of sales in the past five and a half years are given in paragraph 9 of the Accountants' Report. We currently own 12 sites with planning permission for a total of 310 units. At 31st October, 1981 220 units were at various stages of development on 9 sites and of these 18 units were under contract to be sold, a further 88 reserved subject to contract, 12 ready for sale but not reserved or under contract and 184 had not been released for sale. It is our policy to take profits on our houses on completion of the sale.

Most of our properties sell in the £22,000 to £40,000 price range, although we are at present building a limited number which sell for around £70,000. Our houses are marketed through estate agents and all carry the National House Building Council's ten year protection certificate. I believe that our houses are built to high standards of craftsmanship. This is assisted by the fact that many of our employees have been with us for a number of years; indeed, some were previously employed by my father's construction company.

We have a forward building programme which at current rates of development will ensure a full workload into 1983. Further sites which are suitable for development by Lemington have already been identified for potential purchase.

#### INVESTMENT PROPERTIES

As stated above the Group has retained six developments to form the nucleus of its investment property portfolio. These properties, together with Handyside Arcade, Phases II and III of Fenham Barracks and ground rents, appear in the valuation below at an aggregate amount of £3.28 million compared with an original cost of £1.38 million. The current net annual rents receivable from the six investment properties, Handyside Arcade and ground rents are approximately £172,000. The current estimated net annual rental value is approximately £271,000.

#### COMMERCIAL AND INDUSTRIAL DEVELOPMENTS

It is our policy to undertake commercial and industrial property developments designed for sale to investing institutions or for retention in our own portfolio of investment properties. Since 1976 nine commercial and industrial schemes, including Phase I of Fenham Barracks, have been completed and a further development is nearing completion. Six have been retained as investment properties and four sold or contracted to be sold to investing institutions. These developments have all been in the North East except for the Rankin Gait Centre at Carlisle in Lancashire.

The Group has found and developed a number of store sites for leading retailers. Boots has occupied three of the units and Allied Suppliers has leased two of our stores and has agreed in principle to become the major occupant of a projected town centre development in the North East. We plan to expand our connections with major retailers and to undertake some future developments outside the North East. Commercial and industrial property developments undertaken by the Group to date are summarised below:—

Property	Type of development	Development commenced	Cost of development £'000	Date of sale	Sale proceeds or valuation at 18th November, 1981 £'000
Causton House, Newcastle upon Tyne	offices and shopping	July, 1976	140	retained	640
Front Street, Chester-le-Street	shopping	August, 1977	222	retained	1,125
Regent Farm Road, Gosforth	shopping	July, 1979	152	retained	200
Brunei Street I, Newcastle upon Tyne	warehousing	November, 1978	108	May, 1979	151
Almwick, Northumberland	shopping	July, 1979	257	March, 1980	305
Arthurs Hill, Newcastle upon Tyne	shopping	February, 1980	146	retained	335
Brunei Street II, Newcastle upon Tyne	warehousing	December, 1979	57	retained	70
Fenham Barracks I, Newcastle upon Tyne	Industrial	January, 1980	398	retained	640
Consett, County Durham	shopping and offices	March, 1980	1,387	April, 1981	1,728
Rankin Gait Centre, Carlisle	shopping	June, 1981	570 (estimated)	December, 1981	816

#### Current Developments

##### Fenham Barracks, Newcastle upon Tyne

This development of an industrial and warehouse complex on a seven acre site, one mile from the city centre, is leased from Newcastle City Council for a term of 125 years. The total development is 95,000 square feet to be constructed in three phases, of which Phase I, comprising 30,000 square feet, is now complete. Crown Points occupy one of the units and terms, subject to formal lease, have been agreed with a number of other tenants. Phase II, comprising 50,000 square feet, is due to be completed during 1982. Terms have been agreed, subject to formal lease, for the whole of Phase III, comprising 15,000 square feet, to be let to Lloyd's Bank Limited and Midland Bank Limited. Construction of Phase III is due to commence in the spring of 1982 for completion by the end of the year. We intend to retain the whole of this development in our investment portfolio.

##### Rankin Gait Centre, Carlisle, Lancashire

This town centre site totals some 22,000 square feet. The development, which it is expected will be completed by the end of 1981, will consist of a supermarket, which has been let to Allied Suppliers, and four shop units. It has been pre-sold to Scottish Metropolitan Property.

#### Future Developments

The Group owns one site scheduled for future development:

##### Handyside Arcade, Percy Street, Newcastle upon Tyne

This freehold two storey retail arcade comprises some 40,000 square feet in the city centre. It is intended that these premises be refurbished and reconstructed to institutional standards to provide 36 shop units. Outline planning consent has been obtained to construct an elevated pedestrian mall integrating the new scheme with Eldon Square, Newcastle's main shopping centre.

Whilst the Group is constantly investigating other potential developments, which may therefore take precedence, it is presently expected that the future developments below will be undertaken over the next two to three years. The Group has agreed, subject to contract, to take ground leases on the following three sites:—

##### Stamfordham Road, Newcastle upon Tyne

Outline planning consent has been obtained for the development of a 20,000 square feet retail warehouse on this leasehold site. Terms have been agreed in principle to let the completed development to B & Q Retail, a subsidiary of F. W. Woolworth and Co.

##### Henry Street, Gosforth, Newcastle upon Tyne

This site links into the existing Regent Centre, which is a prime office location in the North East and is close to the metro station. Detailed planning consent has been granted for the Group to develop 10,000 square feet of office space.

##### John Dobson Street, Newcastle upon Tyne

This site is situated in a central location close to Newcastle Civic Centre and Northumberland Street, the main shopping thoroughfare. A detailed planning application has been made to construct an office block of some 32,000 square feet, together with integral car parking facilities.

#### PREMISES AND PLANT

The Group's head office is at Sunley House, Regent Centre, Gosforth, Newcastle upon Tyne, where leasehold premises totalling approximately 2,100 square feet are occupied. Certain general plant, of which the major items are mechanical diggers, is owned by the Group and other equipment is hired as and when required.

#### MANAGEMENT AND STAFF

I am 32 and Chairman and Managing Director. After graduating in Economics I started the business of Lemington in 1971. I have overall responsibility for managing the Group and for financial control and strategy. I have a four year service agreement with the Company (Contract No. 15) below.

The other Directors are Mr. W. M. Aitchison, Mr. H. R. M. Dixon and Mr. A. E. Swaisland. Although they have only now been appointed Directors, each has been associated with the business of the Group for a number of years and has made a considerable contribution to its expansion. Mr. Aitchison and Mr. Swaisland have both been connected with the Group's development activities since 1976 and were minority shareholders in the Group's two principal commercial development subsidiaries, Ridsdale Developments Limited and Lemington

### DIRECTORS

**Peter Ian Cussins, B.Sc. (Chairman and Managing Director),**  
Sunley House, Regent Centre, Gosforth, Newcastle upon Tyne NE3 3QW  
**William Malcolm Aitchison, FRICS (Group Commercial Director),**  
Sunley House, Regent Centre, Gosforth, Newcastle upon Tyne NE3 3 QW  
**Harry Roberts Marsham Dixon, FRIBA (Technical Director),**  
Sunley House, Regent Centre, Gosforth, Newcastle upon Tyne NE3 3QW  
**Anthony Ernest Swaisland, FRICS (Group Commercial Director),**  
Sunley House, Regent Centre, Gosforth, Newcastle upon Tyne NE3 3QW

### SECRETARY AND REGISTERED OFFICE

**George Hall,**  
Sunley House, Regent Centre, Gosforth, Newcastle upon Tyne NE3 3QW

### BANKERS

**Lloyds Bank Limited,**  
9-17 Collingwood Street, Newcastle upon Tyne NE99 1RH

### STOCKBROKERS

**Capel-Cure Myers,**  
Bath House, Holborn Viaduct, London EC1A 2EU  
and at The Stock Exchange

### SOLICITORS TO THE COMPANY

**Norton, Rose, Botterell & Roche,**  
Kempson House, Camomile Street, London EC3A 7AN

### SOLICITORS TO LEMINGTON ESTATES LIMITED

**Keenlyside & Forster,**  
Lloyds Bank Chambers, Collingwood Street, Newcastle upon Tyne NE1 1JL

### SOLICITORS TO THE PLACING

**Travers Smith, Braithwaite & Co.,**  
6 Snow Hill, London EC1A 2AL

### AUDITORS AND REPORTING ACCOUNTANTS

**Deloitte Haskins & Sells (Chartered Accountants),**  
Hadrian House, Higham Place, Newcastle upon Tyne NE1 8BP  
and  
128 Queen Victoria Street, P.O. Box 207, London EC4P 4JX

### VALUERS

**Bernard Thorpe and Partners (Surveyors and Valuers),**  
Bloomsome Inn, 23 Lawrence Lane, London EC2V 8DA

### REGISTRARS AND TRANSFER OFFICE

**Lloyds Bank Limited,**  
Registrars Department, Goring-by-Sea, Worthing, West Sussex BN12 6DA



Developments Limited, respectively. Mr. Dixon has been responsible for designing all our residential developments and the majority of our commercial schemes.

Mr. Atchison is 48 and is a member of the Royal Institution of Chartered Surveyors. He has held senior appointments in local government, in the course of which he has been involved with a large number of commercial and industrial developments, including the highly successful Eddon Square shopping centre in Newcastle upon Tyne. In 1977 he resigned as Deputy City Estate and Planning Surveyor for Newcastle City Council to establish his own practice in the Newcastle area. He has today been appointed a Group Commercial Director, having overall responsibility for the acquisition, leasing and management of industrial and residential developments. His three and a half year service agreement with the Company (Contract No. (8) below) will permit him to devote a limited amount of time during 1982 to complete his withdrawal from private practice.

Mr. Dixon is 57 and has been an associate of the Royal Institute of British Architects from 1954 and a Fellow since 1969. He was a principal in private practice for 18 years until on 1st January, 1980 he joined the Group, with which he had been involved since its earliest days. As Technical Director he is responsible for the overall design and construction of all developments from their initial conception to completion, although outside architects are also employed. He has a three year service agreement with the Company (Contract No. (7) below).

Mr. Swaisland is 37 and has been a member of the Royal Institution of Chartered Surveyors since 1969. He joined a firm of chartered surveyors in the North East in that year and in 1971 formed his own practice. He has today been appointed a Group Commercial Director and has responsibility for development policy and the acquisition, leasing and management of commercial developments and investments. His three year service agreement with the Company (Contract No. (8) below) will initially permit him to devote such limited time as may be necessary to reorganise and become a consultant to his existing practice. It is envisaged that at a future date he will become a full-time Director of the Company.

Mr. G. Hall and Mr. J. R. Anderson have been employed by Lemington for 8 and 4 years respectively. They are Directors of that company and are responsible for cost control and contract management.

Mr. M. P. Windle, A.C.A., joined the Group on 1st December, 1981 as Group Accountant. He is 27 and was formerly employed by Deloitte Haskins & Sells in Newcastle upon Tyne, in which capacity he dealt with the affairs of the Group.

The Group has approximately 130 employees, of whom some 15 are administrative staff and the remainder are employed on our various sites. We have always placed particular emphasis on establishing good relations with our employees and consider our turnover of staff to be low for the industry. We are particularly fortunate in having six experienced site managers. Specialist sub-contractors are used as and when necessary.

The Group operates its own pension scheme for senior employees.

#### WORKING CAPITAL

The Directors are of the opinion that, taking into account available bank facilities, the Group has sufficient working capital for its foreseeable requirements, having regard to the anticipated time scale of the above proposed developments.

#### FINANCIAL RECORD, PROFIT FORECAST AND DIVIDENDS

The turnover and profits for the last five and a half years ended 30th June, 1981 are set out in the Accounts' Report below. Profits before taxation in earlier years reflect the retention of commercial developments as investment properties while in 1977 profits were increased by the completion of a large housing contract for a local authority.

On the basis of the assumptions set out below and in the absence of unforeseen circumstances the Directors, having regard to the profit earned in the six months ended 30th June, 1981 and to subsequent management information, forecast that the historical cost profit before taxation and extraordinary items for the current financial year ending 31st December, 1981 will be not less than £1,200,000.

It is expected that if an amount of £600,000 were added to the above forecast profit, representing the estimated unallocated Group overheads for the year, some 57 per cent. of the resultant total will be provided by residential developments, and 33 per cent. by commercial developments, the balance being provided by rental income.

On the basis of the above profit forecast, the Directors intend to recommend in respect of 1981 the payment in May 1982 of a final dividend of 2.9p per share (4.14p including the related tax credit).

Had the Company been a public company for the whole of 1981 and had a similar level of profit been earned, the Directors would have expected to recommend dividends totalling 4.9p per share (7p including the related tax credit), payable as 2.0p as an interim dividend in November and 2.9p as a final dividend in May. The following table sets out, by way of illustration only, how a profit before taxation of £1,200,000 would be appropriated assuming corporation tax charges of 52 per cent. and 38 per cent. (the latter being the effective rate expected to be applicable for the year ending 31st December, 1981). The figures assume total dividends of 4.9p per share.

	at 52%	at 38%
Profit before taxation	£1,200,000	£1,200,000
less: taxation	624,000	456,000
Profit after taxation	576,000	744,000
less: dividends	288,000	288,000
Retained profit	288,000	456,000
Earnings per share	10.50p	13.56p
Price/Earnings ratio	7.3	6.0
Gross dividend yield	8.54%	
Cover for dividends	2.1 times	2.8 times
Net asset value per share (based on the balance sheet as at 30th June, 1981 set out in paragraph 10 of the Accounts' Report)	80.5p	

In accordance with the Statement of Standard Accounting Practice 16 — Current Cost Accounts — the Group will be publishing supplementary Current Cost Financial Statements in respect of the year ending 31st December, 1981. Having regard to the historical cost profit forecast above and the assumptions upon which it is based, the Directors forecast that the current cost profit before taxation for the year ending 31st December, 1981 will be not less than £950,000.

#### CURRENT TRADING

The current business and financial climate has inevitably affected demand for commercial and industrial property. Our policy in relation to new developments is highly selective. These have to meet our financial criteria and are not normally undertaken until major pre-lettings have been agreed in principle.

The immediate outlook for the housebuilding industry is uncertain, but our policies have enabled us to maintain sales at satisfactory levels. This has been achieved without recourse to costly incentive schemes. In October we released 32 plots for sale on a new development and received 18 reservations within a fortnight, which is encouraging. Our policies of not carrying a large land bank and of financing our development programmes mainly from retained profits result in borrowings that are comparatively modest.

#### THE FUTURE

It is too early to make any forecast of either the level of house sales or of Group profits for 1982. The year should see a substantial increase in our rental income both from reviews and new lettings and we have a full workload of residential developments through to the early part of 1983. In addition to the development projects outlined above we have plans under negotiation for a major re-development of a town centre in the North East.

While the underlying trend of the Group's past profits record has been firmly upward, it has been uneven, due principally to the effect of decisions to sell or retain completed commercial or industrial developments. However, as the Group's increasing rental income assumes greater significance this unevenness should gradually diminish and we are confident that the underlying upward trend of profit will continue.

Yours faithfully,  
P. I. Cusins  
Chairman and Managing Director

#### VALUATION

There is set out below a copy of a valuation of the Group's properties by Bernard Thorpe and Partners, Surveyors and Valuers:—

The Directors,  
Cusins Property Group plc,  
Sunley House,  
Regent Centre,  
Gosforth,  
Newcastle upon Tyne NE3 3QW

Blossoms Inn,  
23 Lawrence Lane,  
London EC2V 8DA

3rd December, 1981

#### Gentlemen,

In accordance with your instructions we have now completed an inspection of the properties set out in the attached schedule and owned by companies in the group of which Cusins Property Group plc is the holding company ("the Group"). In order to report to you as to their current open market value. The investment properties are valued as at 16th November, 1981 and all other properties are valued as at 31st October, 1981.

The investment properties have been valued subject to and with the benefit of existing leases, taking into account the rent review provisions therein. In most cases, we have examined copies of the original documents; otherwise we have relied on the information which has been supplied to us by yourselves, the solicitors acting for companies in the Group or your other professional advisers. We have valued the land available for residential development with the appropriate planning consents and with vacant possession. There have been added, where appropriate, the sums that you state have been expended as at 31st October, 1981. The schedule includes the amounts that we are advised, by yourselves or your professional advisers, have still to be expended to complete all current developments, together with the Group's estimates of completion dates and the capital value of the relevant properties when completed for sale or lease.

In each case we have valued the properties on an open market value basis having regard to both the "Guidance Notes on the Valuation of Assets" issued by the Royal Institution of Chartered Surveyors in August 1976 and April 1981 and "Admission of Securities to Listing" issued by the Council of The Stock Exchange in April 1981. In arriving at our valuation we have not had regard to any present or possible future Capital Gains Tax or Development Land Tax liabilities, nor have we made any allowance for the expenses of realisation. We have excluded from our valuation all residential properties under contract for sale by companies in the Group as at 31st October, 1981.

We have been provided in each case with copies of planning consents. In addition we have made the appropriate enquiries of Local Authorities regarding planning proposals, compulsory purchase and road widening, the answers to which have been obtained either in writing or orally. We have assumed that the information with which we have been provided is correct.

In no case have we carried out structural surveys, nor have we been able to inspect those parts that are covered, unexposed or inaccessible. We are unable to report therefore that any of the properties are free from defect. We have not arranged for any investigation to be carried out to determine whether or not high-alumina cement or calcium chloride additive or any other deleterious material has been used in the construction of the properties and we are therefore unable to report that the properties are free from risk in this respect. For the purpose of this report we have assumed that any such investigation would not disclose the presence of any such material in any adverse conditions.

In all cases where a company in the Group has or is in the process of acquiring a freehold or a feudal title we have had confirmation from the solicitors acting for companies in the Group that this is the case and that the titles do not contain any unduly onerous or unusual restrictions (save as referred to in respect of property 22 in the attached schedule), although we have not inspected the title deeds. Where long leasehold interests are held, we have been provided with copies of the leases.

We have valued all the properties to which reference is made in the attached schedule in accordance with the assumptions to which we refer above. In our opinion as at the respective dates referred to above the current open market value of the interests in the properties, subject to and with the benefit of the existing leases where they exist and otherwise with the benefit of vacant possession, is fairly represented in the sum of £5,089,450.

Our valuations, which are set out in detail below, are summarised as follows:—

- Part A—Properties held as investments  
These properties have been valued at £2,968,200. The present net annual income is £148,572. The current total estimated annual rental value is £248,218.
- Part B—Properties being developed  
The commercial developments have been valued at £487,000 to which should be added £1,099,000 remaining to be expended on construction. The estimated capital values when completed and let will be £2,100,000. This figure includes the sum of £860,000 for the Carlisle development and Missives are exchanged for a sale of it at that price. The residential developments have been valued at £2,302,000 with a sum of £4,611,000 remaining to be expended on construction. The total estimated value when completed for sale is £3,759,000.
- Parts C & D—Properties held for future development and properties occupied primarily by a Group company  
The total value of these properties is £304,250.
- There are a total of 18 freehold properties and a number of freehold properties producing ground rents together having an aggregate value of £5,072,700 and 5 leasehold properties having an aggregate value of £598,750.

Neither the whole nor any part of this valuation certificate or any reference thereto may be included in any published document, circular or statement nor published in any way without our written approval to the form and context in which it may appear.

The following is the schedule referred to in the valuation certificate above:—

#### PART A—Properties held as investments

##### (i) Commercial properties

Property	Description, age and tenure	Terms of existing tenancies	Current net annual rental	Current estimated net annual rental value	Capital value in existing state
1. Front Street, Newcastle upon Tyne	Part two-storey retail development comprising a supermarket having a total area of approximately 17,100 sq. ft. and a store having a total area of approximately 10,942 sq. ft. Public car parking is provided at the rear. Property built in 1977. Freehold.	Supermarket let to Amos Hinton & Sons Limited for a term of 25 years from 1st March, 1978 at £22,750 per annum with five year upward only reviews on full repairing and insuring covenants. Store unit let to Boots the Chemist Limited for a term of 25 years from 1st February, 1978 at £17,000 per annum with five year upward only reviews on full repairing and insuring covenants.	£ 53,760	£ 75,000	£ 1,125,000
2. Colston House, Newcastle upon Tyne	Two-storey retail and office block comprising supermarket and two shops with offices above which are subject to a restricted user. Property built in 1926. Freehold.	Supermarket and adjoining shop having a total area of about 7,480 sq. ft. let to Lewis Stores Limited for a term of 25 years from 1st February, 1977 at £19,250 per annum.	26,750	48,760	540,000
3. Phase 1, Fenham Barracks, Newcastle upon Tyne	Newly completed single storey commercial industrial building having a total area of 30,000 sq. ft. that is capable of being divided into units from 2,500 sq. ft. upwards. Property built in 1980. Leasehold for a term of 125 years from 16th November, 1981 as a ground rent of £15,350 per annum subject to five year upward only rent reviews to 12½ per cent. of rack rental value.	Unit No. 2 let to Crown Petrol Limited for a term of 25 years from 16th November, 1981 at £5,000 per annum with five year upward only reviews on full repairing and insuring covenants.	£268	32,000	540,000
4. Brunel Street, Newcastle upon Tyne	Single storey industrial unit having an area of approximately 4,070 sq. ft. Property built in 1979. Leasehold for a term of 99 years from 8th May, 1979 at £1000 per annum with five year upward only reviews to 20 per cent. of rack rental value.	Let to Cape Automotive Products Limited for a term of 25 years from 8th May, 1980 at £2,850 per annum with five year upward only reviews on full repairing and insuring covenants.	6,750	7,150	70,000
5. Regent Farm Road, Gosforth, Newcastle upon Tyne	Single storey premises originally built as a garage showroom, workshop and lock-up garages within an enclosed yard which have been converted into a retail D.V. shop and store having a total area of approximately 10,100 sq. ft. Property built in 1958. Freehold.	Let to Timberland Limited for a term of 20 years from 21st November, 1979 at £20,000 per annum with five year upward only reviews on full repairing and insuring covenants.	20,000	22,500	200,000
6. Stanhope Street, Arnhem Hill, Newcastle upon Tyne	Single storey supermarket having a total area of approximately 10,250 sq. ft. together with parking facilities at the rear. Property was built in 1980. Leasehold for a term of 99 years from 1st April, 1981 at £8,100 per annum subject to upward only reviews related to present ground rent plus 17 per cent. of the occupational rent in excess of £48,285 per annum.	Let to Allied Suppliers (Properities) Limited for 25 years from 1st April, 1981 at £40,000 per annum with five year upward only reviews on full repairing and insuring covenants.	31,900	31,900	385,000
7. Ground Rents	13 parcels (323 properties) developed by a group company retaining ground rents secured on modern estate houses and flats. All ground rents are recoverable under 999 year leases. Freehold.	The individual amounts charged for a group of 235 per annum. Of the total, 38 properties presently produce an income of £1,385 per annum which will rise to £2,720 per annum after 21 years and a further 23 properties produce £965 per annum which will rise to £1,510 per annum after 25 years. The remainder do not increase.	8,948	12,118	58,200
			148,008 (209)	248,218	2,968,200

##### (ii) Residential properties

Property	Description, age and tenure	Terms of existing tenancies	Estimated current net annual rental	Estimated net annual rental value when completed and let	Capital value in existing state
8. Phase II and III, Fenham Barracks, Newcastle upon Tyne	An industrial warehouse site comprising the major part of an overall area of 7 acres for which planning consent was granted on 7th September, 1979. The second phase will comprise an overall area of 80,000 sq. ft. and a third phase, 15,000 sq. ft. of commercial single storey industrial accommodation. An agreement for lease has been entered into providing for the grant of individual ground leases on completion of the building works or 11th November, 1982, whichever is the earlier. The ground rents will be £2,740 per annum respectively subject to five year upward only reviews to 12½ per cent. of rack rental value in a peppercorn payable in the meantime.	None	£ 314,000	June 1982	£ 230,000
10. Binfield Court, Ashington, Northumberland	Approximately 3.7 acres. An extension to an earlier development by the Group in this area. 34 units at varying stages of construction remaining out of a total of 31 units. Planning consent granted 19th February, 1981. Freehold.	None	81,000	June 1982	50,000
11. Waterford Green, Ashington, Northumberland	Approximately 11.05 acres on the fringe of Ashington in an established residential area. 8 completed units remaining out of a total of 104 units. Planning consent granted 23rd May, 1979. Freehold.	None	38,000	June 1982	118,000
12. York Avenue and Belvedere Gardens, Jarrow, Tyne and Wear	Infill site of approximately 0.45 acres adjacent to property 13 below. Planning consent granted 8th November, 1980. Freehold.	None	287,000	June 1982	130,000
13. Oakdale, Jarrow, Tyne and Wear	Approximately 8.82 acres. 19 units at varying stages of construction remaining out of a total of 70 units. Planning consent granted 12th June, 1980. Freehold.	None	780,000	June 1982	72,000
14. Mayfield, Jarrow, Tyne and Wear	Infill site of approximately 1 acre. 15 units at varying stages of construction. Planning consent granted 27th November, 1980. Freehold.	None	288,000	June 1983	1,435,000
15. Gosforth Park, Newcastle upon Tyne	Approximately 4.38 acres of prime building land in an established residential area. Construction started on 40 units to include 4-storey block of 12 flats. Planning consent granted 19th June, 1981. Freehold.	None	130,000	June 1982	16,000
16. Frenchmans Fort, South Shields, Tyne and Wear	Approximately 5.20 acres of building land on the fringe of South Shields in an established residential area. Planning consent for 58 units granted 3rd September, 1981. Freehold.	None	676,000	June 1983	1,520,000
17. Rosemount, Westhouses, Tyne and Wear	Infill site of approximately 1.35 acres. 7 units at varying stages of construction remaining out of a total of 14 units. Planning consent granted 3rd April, 1980. Freehold.	None	48,000	December 1981	NIL
18. Sunningdale, Whickham, Tyne and Wear	Approximately 8.10 acres. 2 completed units remaining of this earlier phase of current development, comprising property 19 below. Planning consent granted 22nd September, 1978. Freehold.	None	676,000	June 1983	1,520,000
19. Westfield, Felstead Park, Whickham, Tyne and Wear	Approximately 10.57 acres. Extension to adjacent estate recently completed by the Group. 88 units at varying stages of construction. Planning consent granted 13th October, 1980. Freehold.	None	2,302,000	4,611,000	8,759,000

A completed agreement entered with Scottish Metropolitan Property Company P.L.C. ("SMP") which will, subject to the prior acquisition by Lemington Developments Limited of the leasehold title and of all necessary planning consents, purchase that Company's interest on 2nd February, 1982 at a figure of £260,000 together with five years purchase of any additional income in excess of £26,000 per annum achieved at that time, less costs and subject to an agreement by Lemington Developments Limited to pay SMP very shortly in annual rental income below £25,000 from the property until shop units. This facility enables us to pay SMP for a maximum period of 25 years from the later of 2nd February, 1982 or the date of completion of the development, the "settlement date", and includes an obligation, at the request of SMP, if the rental should not have been made up by 12 months after the settlement date for Lemington Developments Limited to take up a lease or leases of the shop units for 25 years from the settlement date, such lease or leases to be subject to a five yearly open market rent reviews.

Property	Description, age and tenure	Terms of existing tenancies	Capital value in existing state	Estimated current net annual rental	Estimated net annual rental value when completed and let	Capital value when completed and let
8. Phase II and III, Fenham Barracks, Newcastle upon Tyne	An industrial warehouse site comprising the major part of an overall area of 7 acres for which planning consent was granted on 7th September, 1979. The second phase will comprise an overall area of 80,000 sq. ft. and a third phase, 15,000 sq. ft. of commercial single storey industrial accommodation. An agreement for lease has been entered into providing for the grant of individual ground leases on completion of the building works or 11th November, 1982, whichever is the earlier. The ground rents will be £2,740 per annum respectively subject to five year upward only reviews to 12½ per cent. of rack rental value in a peppercorn payable in the meantime.	None	£ 314,000	June 1982	£ 230,000	£ 81,000
10. Binfield Court, Ashington, Northumberland	Approximately 3.7 acres. An extension to an earlier development by the Group in this area. 34 units at varying stages of construction remaining out of a total of 31 units. Planning consent granted 19th February, 1981. Freehold.	None	81,000	June 1982	50,000	184,000
11. Waterford Green, Ashington, Northumberland	Approximately 11.05 acres on the fringe of Ashington in an established residential area. 8 completed units remaining out of a total of 104 units. Planning consent granted 23rd May, 1979. Freehold.	None	38,000	June 1982	118,000	188,000
12. York Avenue and Belvedere Gardens, Jarrow, Tyne and Wear	Infill site of approximately 0.45 acres adjacent to property 13 below. Planning consent granted 8th November, 1980. Freehold.	None	287,000	June 1982	130,000	556,000
13. Oakdale, Jarrow, Tyne and Wear	Approximately 8.82 acres. 19 units at varying stages of construction remaining out of a total of 70 units. Planning consent granted 12th June, 1980. Freehold.	None	780,000	June 1982	72,000	383,000
14. Mayfield, Jarrow, Tyne and Wear	Infill site of approximately 1 acre. 15 units at varying stages of construction. Planning consent granted 27th November, 1980. Freehold.	None	288,000	June 1983	1,435,000	2,131,000
15. Gosforth Park, Newcastle upon Tyne	Approximately 4.38 acres of prime building land in an established residential area. Construction started on 40 units to include 4-storey block of 12 flats. Planning consent granted 19th June, 1981. Freehold.	None	130,000	June 1982	16,000	208,000
16. Frenchmans Fort, South Shields, Tyne and Wear	Approximately 5.20 acres of building land on the fringe of South Shields in an established residential area. Planning consent for 58 units granted 3rd September, 1981. Freehold.	None	676,000	June 1983	1,520,000	2,756,000
17. Rosemount, Westhouses, Tyne and Wear	Infill site of approximately 1.35 acres. 7 units at varying stages of construction remaining out of a total of 14 units. Planning consent granted 3rd April, 1980. Freehold.	None	48,000	December 1981	NIL	57,000
18. Sunningdale, Whickham, Tyne and Wear	Approximately 8.10 acres. 2 completed units remaining of this earlier phase of current development, comprising property 19 below. Planning consent granted 22nd September, 1978. Freehold.	None	676,000	June 1983	1,520,000	2,756,000
19. Westfield, Felstead Park, Whickham, Tyne and Wear	Approximately 10.57 acres. Extension to adjacent estate recently completed by the Group. 88 units at varying stages of construction. Planning consent granted 13th October, 1980. Freehold.	None	2,302,000	4,611,000	8,759,000	

##### (iii) Residential properties

Property	Description, age and tenure	Terms of existing tenancies	Capital value in existing state	Estimated current net annual rental	Estimated net annual rental value when completed and let	Capital value when completed and let
10. Binfield Court, Ashington, Northumberland	Approximately 3.7 acres. An extension to an earlier development by the Group in this area. 34 units at varying stages of construction remaining out of a total of 31 units. Planning consent granted 19th February, 1981. Freehold.	None	81,000	June 1982	50,000	184,000
11. Waterford Green, Ashington, Northumberland	Approximately 11.05 acres on the fringe of Ashington in an established residential area. 8 completed units remaining out of a total of 104 units. Planning consent granted 23rd May, 1979. Freehold.	None	38,000	June 1982	118,000	188,000
12. York Avenue and Belvedere Gardens, Jarrow, Tyne and Wear	Infill site of approximately 0.45 acres adjacent to property 13 below. Planning consent granted 8th November, 1980. Freehold.	None	287,000	June 1982	130,000	556,000
13. Oakdale, Jarrow, Tyne and Wear	Approximately 8.82 acres. 19 units at varying stages of construction remaining out of a total of 70 units. Planning consent granted 12th June, 1980. Freehold.	None	780,000	June 1982	72,000	383,000
14. Mayfield, Jarrow, Tyne and Wear	Infill site of approximately 1 acre. 15 units at varying stages of construction. Planning consent granted 27th November, 1980. Freehold.	None	288,000	June 1983	1,435,000	2,131,000
15. Gosforth Park, Newcastle upon Tyne	Approximately 4.38 acres of prime building land in an established residential area. Construction started on 40 units to include 4-storey block of 12 flats. Planning consent granted 19th June, 1981. Freehold.	None	130,000	June 1982	16,000	208,000
16. Frenchmans Fort, South Shields, Tyne and Wear	Approximately 5.20 acres of building land on the fringe of South Shields in an established residential area. Planning consent for 58 units granted 3rd September, 1981. Freehold.	None	676,000	June 1983	1,520,000	2,756,000
17. Rosemount, Westhouses, Tyne and Wear	Infill site of approximately 1.35 acres. 7 units at varying stages of construction remaining out of a total of 14 units. Planning consent granted 3rd April, 1980. Freehold.	None	48,000	December 1981	NIL	57,000
18. Sunningdale, Whickham, Tyne and Wear	Approximately 8.10 acres. 2 completed units remaining of this earlier phase of current development, comprising property 19 below. Planning consent granted 22nd September, 1978. Freehold.	None	676,000	June 1983	1,520,000	2,756,000
19. Westfield, Felstead Park, Whickham, Tyne and Wear	Approximately 10.57 acres. Extension to adjacent estate recently completed by the Group. 88 units at varying stages of construction. Planning consent granted 13th October, 1980. Freehold.	None	2,302,000	4,611,000	8,759,000	

#### PART C—Properties held for future development

Property	Description, age and tenure	Terms of existing tenancies	Estimated current net annual rental	Capital value in existing state
20. Front Street, Newcastle upon Tyne	Approximately 0.15 acre site adjoining Lewis Stores Supermarket in the town with shopping area. Planning consent granted on 8th January, 1980 for a 3-storey block of 11 flats. Freehold.	None	NIL	77,500
21. The Farnes, Broomfield, Northumberland	Infill plot for development for 9 units as part of approximately 1.45 acres for 23 units, of which 14 have been constructed and sold. Planning consent granted 5th October 1976. Freehold.	None	NIL	5,000
22. Land at rear of The Turrets, Gosforth, Newcastle upon Tyne	Site of approximately 0.33 acres. Planning consent granted on 23rd October, 1981 for 10 residential units. There are restrictive covenants as to the number and quality of houses and the provision of access has yet to be formally documented. There is also a planning consent dated 22nd October, 1981 for a synagogue, caretaker's flat and car park on part of the site. Freehold.	None	NIL	20,000
23. Halfwaydale, Ardsley, Percy Street, Newcastle upon Tyne	Part 3-storey and part 2-storey block comprising 56 units up to and including remaining units. The majority of the tenancies have either expired contractually or so expire on or before 1982 or are held on periodic tenancies. A minority expire after 1982, the last in 1988. No new tenancies have been granted.	None	Approximately 23,000	260,000
			Approximately 23,000	302,500

#### PART D—Properties occupied primarily by a Group company

PART D—Properties occupied primarily by a Group company		Capital value for existing use
Property	Description, age and tenure	
24. 7th Floor, Sunley House, Regent Centre, Gosforth, Newcastle upon Tyne	Entire 7th floor of a modern purpose built office block. Total area of approximately 3,422 sq. ft. Full repainting and insulating lenses for 25 years leave £17,240 per annum from 25th March, 1974. Five years upward only rent reviews.	
Type	Approximately 1,276 sq. ft. sub-let to American Air Filter Company Inc. for 25 years leave 11 days at £5,000 per annum from 25th March, 1974. Five years upward only rent reviews on full repainting and insulating coverings.	



Cussins Limited ("Cussins") on a share exchange basis on 18th November, 1981. The Company and its subsidiaries are referred to as "the Group".

- The percentage share capital of the subsidiaries owned by Cussins since incorporation or acquisition is as follows:
 

Lemington Estates Limited	100
Ridale Developments Limited	75
Lemington Developments Limited	75
57 per cent up to 1st August, 1979; thereafter	75
Rosscham Limited (subsidiary of Lemington Developments Limited)	75
Vivian Linacre Estates (North East) Limited (subsidiary of Rosscham Limited)	75
Alham Services Limited	100

On 3rd December, 1981 the Company entered into conditional agreements to acquire the shares representing the outstanding minority interests (25 per cent in each case) in Ridale Developments Limited and Lemington Developments Limited not already owned by Cussins.
- We have been auditors of Cussins and all its subsidiaries throughout the period covered by this report.
- The Company has not prepared any financial statements other than to support its re-registration as a public company. No financial statements have been prepared for any other members of the Group in respect of any period subsequent to 30th June, 1981.
- We have examined the financial information, set out in paragraphs 8 to 11 below, which is based on the audited financial statements of the companies in the Group adjusted to reflect:
  - the reconstruction of the Group as if the Company had been in existence at 30th June, 1981 and all the subsidiaries had been wholly owned throughout the period covered by this report;
  - the estimated expenses of obtaining a listing on The Stock Exchange for the issued share capital of the Company; and
  - the change in accounting policy in taking profit on the sale of houses which is explained in paragraph 8(d) below

and after making such further adjustments as we consider appropriate for the inclusion of this report in the prospectus of the Company to be dated 3rd December, 1981. The audited financial statements have been prepared on the basis of the accounting policies set out in paragraph 8 below and (except for the accounting treatment of investment properties prior to 31st December, 1980 which is explained in paragraph 8(d) below) in accordance with standards approved by the accounting bodies in the United Kingdom as applicable to any part of the accounting periods dealt with herein.
- In our opinion the information set out in paragraphs 8 to 11 below gives, for the purposes of the prospectus, a true and fair view of the profits and source and application of funds of the Group for the five years and six months ended 30th June, 1981 and of the state of affairs of the Company and of the Group at 30th June, 1981.
- We have examined the abridged current cost information for the Group for the year ended 31st December, 1980 and the six months ended 30th June, 1981. This has been prepared for the purposes of the prospectus in accordance with Statement of Standard Accounting Practice 16 ("SSAP 16"). In our opinion the abridged current cost information set out in paragraph 12 below has been properly prepared in accordance with the policies and methods described therein to give the information required by SSAP 16.

#### ACCOUNTING POLICIES

- The significant accounting policies adopted in arriving at the financial information set out in this report are as follows:
  - Basis of Accounting**  
The Company prepares its financial statements on the historical cost basis of accounting, modified to include the revaluation of investment properties.
  - Basis of Consolidation**  
The consolidated profit and loss account and balance sheet include the financial statements of the Company and its seven subsidiaries. Any premium paid on the acquisition of a subsidiary company is written off directly to reserves in the year that it arises.
  - Turnover and Profits**
    - Residential developments**  
Turnover represents individual house sales where legal completion has taken place. Prior to 31st December, 1980, turnover and attributable profit were included in the financial statements only when legal completion of all the houses on a development had taken place. The financial statements below have been adjusted to reflect this change in accounting policy.
    - Commercial and industrial developments**  
Turnover and profit on current contracts is taken at a stage near enough to completion for the profit to be reasonably certain after making provision for contingencies, while provision is made for all losses incurred to the accounting date together with any further losses that are foreseen in bringing contracts to completion.
  - Investment Properties**  
Investment properties are not depreciated. From 1st January, 1981 investment properties are included in the balance sheet at their open market value with any change in value being taken to an investment revaluation reserve.
  - Land and Site Development**  
Land and site development is valued at the lower of cost and net realisable value and is reduced by cash received on account. Cash in excess of work in progress is included in creditors.
  - Depreciation**  
Depreciation is calculated to write off the cost of fixed assets, after deducting government grants, in equal annual instalments, over their expected useful lives, on the following bases:
 

Motor cars	25 per cent
Machinery and equipment	10 per cent
  - Deferred Taxation**  
Deferred taxation is provided on the liability method at the current rate of corporation tax, except where there is a reasonable probability that no such liability will arise in the foreseeable future.
  - Regional Development Grants**  
Regional development grants are deducted from the cost of additions to fixed assets.
  - Interest Payable**  
Interest is written off in the accounting period in which it is incurred.

#### PROFIT AND LOSS ACCOUNTS

- The profit and loss accounts of the Group for the five years and six months ended 30th June, 1981, after making appropriate adjustments to the audited financial statements, are set out below:

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
Turnover—residential developments	£100	£100	£100	£100	£100	£100
—commercial and industrial developments	—	—	—	—	—	—
Gross Profit—residential developments	204	737	535	507	708	488
—commercial and industrial developments	—	—	—	—	—	—
Rent receivable—commercial and industrial properties	—	22	46	89	101	66
—ground rents	—	—	—	—	—	—
Interest receivable	107	47	28	42	12	—
Overheads	318	872	610	684	874	588
Profit before taxation	230	656	437	420	470	606
Taxation	(119)	(335)	(224)	(182)	(111)	(210)
Deferred taxation written back	(11)	—	—	—	—	(861)
Net profit after taxation retained	110	321	213	238	359	396
Earnings per share	2.02p	5.85p	3.88p	4.34p	6.76p	7.22p

- Turnover—residential developments represent:
 

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
Number of house sales legally completed	62	283	127	106	147	62
- Gross profit is calculated before the allocation of certain overheads and after charging:
 

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
Hire of plant	20	21	43	86	192	76
- Overheads which have not been allocated between residential developments and commercial and industrial development activities include:
 

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
Depreciation	10	15	20	28	35	21
Loss (Profit) on sale of fixed assets	—	—	(4)	(22)	1	—
Interest payable	1	—	1	9	53	53
- The charge for taxation consists of:
 

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
Current	(72)	66	168	(182)	(111)	(210)
Deferred	191	269	96	344	—	—
	119	335	234	162	(111)	(210)
- Deferred taxation written back represents the provision for deferred taxation in respect of stock relief not required following the introduction of the 1981 Finance Bill which later became an Act.
- Movements on reserves of the Group were:
 

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
At 1st January	233	244	565	774	897	2,239
Retained profit	111	321	213	238	359	396
Reserves capitalised	(100)	—	—	—	—	(986)
Goodwill written off	—	—	(4)	(115)	—	—
At 31st December (30th June, 1981)	244	565	774	897	2,239	1,657
- Earnings per share have been calculated throughout on the profits of each period after taxation and on 5,487,005 Ordinary Shares in issue following the reconstruction.
- The 1980 earnings per share are stated before retesting deferred tax of 15.65p per share.
- No dividends have been declared or paid during the five years and six months ended 30th June, 1981.

#### BALANCE SHEETS

- The balance sheets of the Company and the Group at 30th June, 1981, after making appropriate adjustments to the audited financial statements, are set out below:

Notes	The Company	The Group
Investment properties	£1,120	£3,220
Other fixed assets	—	201
Investment in subsidiaries at cost	—	—
Current assets	—	—
Land and site development	—	2,584
Debtors	—	288
Bank balances and cash	—	2
	—	2,884
Current liabilities	—	—
Creditors	—	1,077
Corporation tax	—	248
Short term loan (secured)	—	45
Bank overdrafts	—	355
Provision for estimated costs of fixing	180	180
	180	1,885
Net current assets	(180)	999
Net assets	940	4,420
Financed by:	—	—
Share capital	1,098	1,098
Investment revaluation reserve	—	1,845
Other reserves	22	1,637
	1,120	4,580
Provision for estimated costs of fixing	(180)	(180)
Shareholders' funds	940	4,420

- Investment Properties:
 

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
Freehold	—	—	—	—	—	2,225
Long leasehold	—	—	—	—	—	995
	—	—	—	—	—	3,220

Investment properties were valued as at 30th June, 1981 by Bernard Thorpe and Partners, Surveyors and Valuers, at their open market value on an existing use basis.
- Other fixed assets:
 

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
Motor Cars	—	—	—	—	—	£100
Machinery and equipment	—	—	—	—	—	£100
	—	—	—	—	—	£200
Cost	—	—	—	—	—	£100
Depreciation	—	—	—	—	—	£85
Net Book Value	—	—	—	—	—	£15
Land and site development	—	—	—	—	—	£147
Land and site	—	—	—	—	—	£1,554
— in the course of development	—	—	—	—	—	£65
— held for future development	—	—	—	—	—	£2,648
Less: Cash received and receivable	—	—	—	—	—	£65
	—	—	—	—	—	£2,584
- Share capital:
 

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
Ordinary shares of 20p each	—	—	—	—	—	£1,098
Investment revaluation reserve	—	—	—	—	—	£1,845
	—	—	—	—	—	£2,943
At 1st January, 1981	—	—	—	—	—	£1,098
Movement during period	—	—	—	—	—	£1,845
At 30th June, 1981	—	—	—	—	—	£2,943
- Deferred taxation:
 

No provision has been made for the potential tax liability of approximately £554,000 which could arise on the realisation of the investment properties at their valuation and of approximately £100,000 in respect of accelerated capital allowances.
- Contingent liabilities:
 

Subsidiaries have given guarantees in respect of the Carluke and Consett developments as follows:—

Carluke:— to make up the rents of outlet shop units during the period of 25 years from the later of 2nd February, 1982 or the date of completion of the development. At present the shortfall is £25,000 per annum.

Consett:— to make up the return on the purchase price to 9 per cent. The shortfall is at present estimated to be £21,000 per annum and the liability is extinguished when this return is achieved. If the return exceeds 9 per cent, when the property is fully let, the Group is entitled to additional consideration.

#### STATEMENTS OF SOURCE AND APPLICATION OF FUNDS

- The source and application of funds of the Group for the five years and six months ended 30th June, 1981, after making appropriate adjustments to the audited financial statements, are set out below:

Notes	1976	1977	1978	1979	1980	6 months ended 30th June 1981
Source of Funds:	£100	£100	£100	£100	£100	£100
Profit before taxation	230	656	437	420	470	606
Items not involving the movement of funds:	—	—	—	—	—	—
Depreciation	10	15	20	28	35	21
Loss/(Profit) on sale of fixed assets	—	—	(4)	(22)	1	—
Total funds generated from operations	240	671	453	426	506	627
Proceeds of sale of fixed assets	1	12	11	50	12	9
Refund of tax	—	70	—	—	—	59
	241	753	464	476	518	695
Application of Funds:	—	—	—	—	—	—
Purchase of goodwill on acquisition of subsidiaries:	—	—	(4)	(115)	—	—
Purchase of fixed assets	(8)	(189)	(280)	(265)	(595)	(380)
Payment of tax	(104)	(188)	(334)	(406)	(804)	(380)
	137	564	130	70	(86)	305
Represented by a net movement in working capital:	—	—	—	—	—	—
Land and site development	384	608	182	742	793	(209)
Debtors	32	101	9	404	(400)	129
Creditors	(368)	328	208	(431)	9	(370)
Short term loans	—	—	—	20	(11)	(6)
	27	1,037	399	735	390	(458)
Overdraft	15	36	(49)	(702)	(420)	516
Bank balances and cash	7	(5)	5	21	(16)	(110)
Short term loan	—	—	—	—	—	(45)
Short term deposits	88	(507)	(225)	16	(40)	—
Increase (decrease) in liquid funds	110	(472)	(268)	(659)	(478)	761
Net increase (decrease) in working capital	137	564	130	70	(86)	305

#### CURRENT COST FINANCIAL STATEMENTS

- The abridged current cost financial statements of the Group for the year ended 31st December, 1980 and six months ended 30th June, 1981 are set out below:

Notes	1980	1981
Turnover	£100	£100
Historical cost trading profit before loan interest	470	606
Less: Current cost operating adjustments	(89)	83
Current cost operating profit	371	515
Gearing adjustment (credit)	—	(3)
Interest on loans	—	(17)
Current cost profit before taxation	371	515
Taxation charge (credit)	(972)	210
Retained current cost profit for the period	1,243	308
Statement of retained profits and reserves	1,243	308
Retained current cost profit for the period	1,243	308
Movement on current cost reserve	1,526	462
Revaluation surplus in historical cost reserves	1,800	245
Reserves capitalised	—	(986)
Movement on reserves	3,126	(301)
Reserves at beginning of period	974	4,100
Reserves at end of period	4,100	3,799
Balance sheet at 30th June, 1981	—	—
Fixed assets	—	3,447
Net current assets	—	2,875
Stock	—	(1,132)
Monetary working capital (net)	—	1,743
Total working capital	—	(283)
Other current liabilities	—	1,460
Financed by:	—	—
Share capital	—	1,098
Current cost reserve	—	3,267
Other reserves—retained profit	—	4,897

- The abridged current cost financial statements have been prepared in accordance with the principles set out in SSAP 16.
- Investment properties were revalued in this period for the historical cost financial statements at their current market value and no further adjustment is made for current cost financial statements.
- Plant and machinery are valued at their current cost using government indices. The additional depreciation arising is charged as part of the current cost operating adjustment.
- The disposal adjustment represents the increase in current cost net book value of the assets at the date of disposal.
- Work in Progress:
 

The land content of work in progress has been valued at current market value by independent valuers at the year end. At 31st December, 1980 land was included at directors' valuation. Materials and labour are valued using government indices. The cost of sales adjustment represents the increased cost at the date of the sale. It is calculated by the average method.

- The monetary working capital adjustment represents the advantage to the company of financing its operations mainly from creditors and bank overdraft. It is calculated by the averaging method using the indices used in (iv) above.
- The gearing adjustment represents the advantage to the shareholders of financing part of the operating assets by borrowing. As the obligation to repay the borrowing is fixed, it is unnecessary to provide for the effect of price changes on the assets so financed.

Notes	1980	1981
Current cost operating adjustments	308	737
Cost of sales	(219)	(182)
Monetary working capital	89	83
Working capital	—	—
Depreciation	6	3
Fixed asset disposals	4	7
Fixed assets	10	4
Current cost operating adjustments	89	90
Investment Properties	£100	£100
Plant	—	—
Machinery	—	—
	3,220	3,447
Fixed assets	3,220	3,447
Gross current replacement cost	—	—
Depreciation	—	—
Net current replacement cost	3,220	3,447
Current cost reserve	—	—
Balance at 1st January, 1981	77	380
Revaluation surplus:—	—	—
Plant and machinery	2	2
Stocks and work in progress	182	54
	184	56
Cost of sales	308	737
Plant and machinery	10	4
Monetary working capital	(219)	(182)
Gearing	—	—
	99	90
Balance at 30th June, 1981 (31st December, 1980)	360	525
of which: realised	99	180
unrealised	261	317
	360	525
Financing of net operating assets	—	—
Fixed assets	2,839	3,447
Working capital	1,361	1,743
Net operating assets	4,200	5,190
Share capital and reserves	4,200	4,897
Taxation	—	249
Other current liabilities	—	45
Net borrowing	—	283
	4,200	5,190

Yours faithfully,  
Deloitte Haskins & Sells,  
Chartered Accountants

#### RECONCILIATIONS

- Reconciliation of land and site development at 30th June, 1981 in the Accountants' Report to residential properties being developed at 31st October, 1981 in the Valuation Report.

Notes	Land value	Building value	Total
Land and site development (at cost) in the Accountants' Report at 30th June, 1981	1,196	1,451	2,649
Less: Costs relating to non-residential properties being developed	217	149	366
	981	1,302	2,283
Add: Costs incurred (1st July—31st October, 1981)	318	750	1,068
	1,299	2,052	3,351

- Less: Costs attributable to properties for which contracts exchanged:
 

Notes	1980	1981
Legally completed:	—	—
Contracts exchanged before 30th June, 1981	(55)	(332)
Contracts exchanged after 30th June, 1981	(81)	(412)
Not legally completed:	—	—
Contracts exchanged before 30th June, 1981	(9)	(53)
Contracts exchanged after 30th June, 1981	(32)	(230)
Cost of properties at 31st October, 1981 where contracts have not been exchanged	1,122	1,025



# Moderates hold key to pit pay talks

BY BRIAN GROOM, LABOUR STAFF

ATTEMPTS to reach a pay settlement for Britain's 257,000 miners resume tomorrow at a meeting with the National Coal Board.

The previous two attempts have been thwarted by the politics of the National Union of Mineworkers' presidential election.

It is by no means certain that a marginally improved offer would win the support of the moderate majority on the union's 25-strong executive even now that the ballot is out of the way.

Counting in the election

begins at the London headquarters of the Electoral Reform Society today, with Mr Arthur Scargill still the clear favourite to win.

The Coal Board's "final" £100m offer—which it says would be equivalent to 9.1 per cent on current minimum earnings—was rejected unanimously by the executive last month when right-wingers appeared anxious not to be outdone in militancy in the eyes of the membership.

Some right-wing members now say, however, that they would reject not only the

present offer but also one which made a marginal adjustment, perhaps by consolidating into basic rates a £1 rise in payments made for achieving weekly productivity targets.

They point out that even if an offer acceptable to the moderates is made, it is not as easy as it used to be to wield the right-wing majority on the executive.

If a new offer is put, the executive would recommend acceptance or rejection in a ballot, or call a special delegate conference. A motion passed at this year's annual conference

appears to make the latter course obligatory, but some right-wingers believe the wording can be interpreted to allow them to go directly to a ballot, at least on a recommendation to reject.

The outcome of Tuesday's talks will be crucial to the Government's hopes of keeping pay settlements down during the winter—as will pay negotiations on Thursday between local authority employers and the manual unions.

The ballot for the miners' presidency is potentially of much greater long-term significance, however.

The ballot result will be announced at Thursday's meeting of the NUM executive and most union officials are sticking to their predictions that Mr Scargill will win easily.

The election has been conducted in great secrecy but pithead reports from Durham, for instance, suggested that there was heavy polling for the Yorkshire miners' leader. Durham, traditionally a moderate coalfield, has become more marginal in recent years and nominated Mr Scargill for the presidency.

## Newspaper employers refuse to raise offer

By Our Labour Staff

PROVINCIAL newspaper employers have refused to raise their £4.66 a week pay rise offer of 6,500 members of the National Union of Journalists and are concentrating on attempts to agree a new deal on disputes.

The Newspaper Society, which represents most provincial newspaper owners, has made a "final" offer of £6.68 a week rise to the smaller, non-TUC affiliated Institute of Journalists, without conditions. The offer to the NUJ is conditional on the union accepting changes to the disputes procedure.

Ms Linda Rogers, NUJ provincial newspapers officer, said the union was told by the society on Friday that it wanted matters not covered by agreements to be exempt from the procedure, unless the two sides agreed otherwise. It also wanted an independent chairman for the joint committee which is part of the procedure.

Ms Rogers said employers wanted to exclude closures and job losses—a sensitive issue in the past two years—from the mandatory section, but to include within it the union's disciplining of members.

The union has offered further talks on the issue after a pay deal is signed, but the society wants it dealt with beforehand. The NUJ says the society's plan would lead to arguments about what goes through the procedure.

The two sides met again on Wednesday. NUJ negotiators expect a new pay offer to be put soon, on the grounds that it would be provocative to give pay rises only to 103 members after the January 1 settlement date.

Current minimum rates for senior journalists range from £92.50 to £128.50 a week.

## Seamen's leaders study Tebbit moves to curb ships boycott

BY OUR LABOUR STAFF

LEADERS of Britain's seamen's unions are to meet on Thursday to consider Mr Norman Tebbit's labour law proposals, which contain measures aimed at curbing the "blacklisting" of ships by members of the International Transport Workers' Federation.

The federation's affiliates have been waging a long worldwide campaign of boycotts on ships paying below ITF rates. The

campaigners have demanded that those ships hand over money in "unpaid wages" which would then be paid to the crew.

Mr James Prior, former Employment Secretary, dealt with this as a problem area in his Green Paper last January. His successor appears to have heeded a strong shipowners' lobby calling for the practice to be restrained.

Mr Tebbit's proposals would

narrow the definition of a "trade dispute," which confers legal immunity, to one between an employer and his own employees. It would exclude disputes wholly outside Great Britain.

The Government also plans to tighten the wording of a part of the existing legislation, which it says is necessary in particular because of the Lords judgment in the ITF dispute with the

NWL company in 1979 over the blacking of the Nawlwa.

The proposals are likely to restrict considerably the legality of blacking by dock workers after seamen's union representatives have examined the ships. Whether the Third World crews support the action taken on their behalf is often disputed.

Mr Harold Lewis, general secretary of the London-based

ITF, said that even if its activities were undermined in Britain, "the international campaign will go on until we win or are defeated—there's no way we are going to back off."

The Thursday meeting, which will include the general secretaries of the Merchant Navy Officers', Seamen's and Radio Officers' Unions, will discuss a submission to Mr Tebbit before the New Year.

## TUC attacks compulsory training plan for unemployed

BY BRIAN GROOM, LABOUR STAFF

THE TUC has sharply attacked Government plans to make a new scheme for unemployed school leavers virtually compulsory and to cut existing allowances.

Mr Ken Graham, the TUC's assistant general secretary, said at the weekend that the Government was "in danger of throwing away a priceless opportunity to boost and modernise training in Britain."

He indicated that trade unions may withdraw co-operation from Government training schemes. The existing Youth

Opportunities Programme has itself proved controversial with the unions.

Mr Graham told a London conference of the TUC's South-East Regional Council that the Government's "irresponsible talk of cuts in training allowances, coupled with the disturbing and distasteful innuendo that young people may be herded into schemes whether they like it, or not, or face the loss of their benefit entitlement."

Mr Norman Tebbit, the Employment Secretary, is likely

to announce the scheme, aimed at keeping all 16- to 18-year-olds off the unemployment register, on December 15. It seeks to fulfil the Prime Minister's pledge that all school leavers should either have a job or go into some form of training.

The plans have yet to be approved by ministers, but they are likely to include a proposal to set the training allowance much lower than the £23.50 a week paid to teenagers on six-month YOP schemes—perhaps as low as £15 a week for a full

year. When the scheme has become established, it is likely that school leavers who refuse a place will lose their entitlement to supplementary benefits.

The scheme is envisaged as part of a much wider reform of training arrangements, including apprenticeships, largely based on proposals submitted to the Government by the Manpower Services Commission.

Mr Graham made clear that the TUC backed the Commission's initiative, which includes a modernisation of apprentice-

ships by means of skill tests and breaking down age restrictions.

But he emphasised that substantial financial resources had to be made available for the programme to work.

Mr Graham said the "first steps" to an overhaul of training had to be a raising of the YOP allowance to £30 a week and an end to the abuse whereby employers took on YOP trainees instead of normally-employed workers.

The MSC wants to see the YOP allowance raised to £28.

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### STATUTORY AND GENERAL INFORMATION

#### 1. Capital History

(A) The Company was incorporated in England as a private company limited by shares on 7th October, 1981 under the name of Antix Limited.

(B) On the 16th November, 1981 the Company—

- (i) allotted at par 20 Ordinary Shares of £1 each to the subscribers to the Memorandum of Association of the Company;
- (ii) sub-divided each issued and unissued Ordinary Share of £1 into 5 Ordinary Shares of 20p each;
- (iii) increased the authorised share capital to £1,350,000 by the creation of an additional 6,749,500 Ordinary Shares of 20p each;
- (iv) issued credited as fully paid 1,350,000 of such Ordinary Shares as consideration for the acquisition with effect from 16th November, 1981 of the issued share capital of Peter Cusins Limited (Contract No. (2) below);
- (v) allotted credited as fully paid 1,250,000 of such Ordinary Shares to the holders of the existing Ordinary Shares by way of capitalisation of part of share premium account;
- (vi) passed a resolution to apply for re-registration as a public limited company;
- (vii) altered its Memorandum of Association:—
  - (a) with respect to its objects;
  - (b) to state that the Company was to be a public company; and
  - (c) to conform with the requirements of the Companies Act 1980 with respect to the memorandum of a public company;
- (viii) adopted new Articles of Association; and
- (ix) passed a resolution to change its name to Cusins Property Group plc.

(C) The Company was re-registered as a public limited company on 2nd December, 1981.

(D) On 3rd December, 1981 the Company—

- (i) increased the authorised share capital to £1,400,000 by the creation of an additional 250,000 Ordinary Shares of 20p each;
- (ii) allotted credited as fully paid 2,350,000 Ordinary Shares of 20p each to the holders of the existing Ordinary Shares by way of capitalisation of part of the share premium account;
- (iii) conditionally on the Council of The Stock Exchange admitting the Ordinary Shares of the Company to the Official List, agreed to acquire the 25 per cent. of the issued share capital of Lemington Developments Limited and Ridsdale Developments Limited not already owned by the Group from Mr. A. E. Swaisland and Mr. W. M. Aitchison respectively in consideration of the issue to them credited as fully paid of 243,902 and 243,903 Ordinary Shares of 20p each of the Company respectively (Contracts Nos. (3) and (4) below).

#### 2. Subsidiaries

Following the completion of Contracts Nos. (3) and (4), the Company will have the following subsidiaries (all wholly owned private companies and, except where otherwise indicated, incorporated in England):—

Name of company	Date of incorporation	Issued share capital	Business
Peter Cusins Limited (Incorporated in Guernsey)	26th November, 1984	£20	Investment holding company
Lemington Estates Limited	8th May, 1972	£100,000	building contractors
Lemington Developments Limited	28th June, 1977	£200	property development and investment
Ridsdale Developments Limited	5th October, 1977	£200	property development
Alkham Services Limited	10th October, 1977	£2	service company
Roscherm Limited	2nd November, 1979	£2	Investment company
Vivian Linacre Estates (North East) Limited (Incorporated in Scotland)	18th March, 1979	£100	property development

#### 3. Contract with Capel-Cure Myers

Under Contract No. (1) below Capel-Cure Myers has agreed, subject to the share capital of the Company, issued and to be issued as mentioned herein, being admitted to the Official List by the Council of The Stock Exchange not later than 18th December, 1981, to purchase a total of 1,400,000 Ordinary Shares at a price of 82p per share with a view to placing the same with its clients and other members of the public at the same price. The contract provides, *inter alia*, that the Company will pay all the expenses of and incidental to the application for listing, including all the costs of preparing, printing and advertising of these particulars, all accountancy and legal expenses, and a fee to Capel-Cure Myers. Under the contract the Directors have given certain indemnities relating to apportionment, assets duty and capital transfer tax. The vendors have agreed not to sell any further shares in the Company for a period of six months from the date on which the contract becomes unconditional.

The numbers of shares agreed to be sold by the Directors are respectively:—  
P. I. Cusins 1,388,026; W. M. Aitchison 500; A. E. Swaisland 500.

The remaining 10,974 shares are being sold jointly by Mr. and Mrs. P. I. Cusins.

#### 4. Directors' and other interests

Immediately after the placing the interests of the Directors and their families, as required to be disclosed in the register maintained pursuant to the Companies Act, 1967, in the Ordinary Share capital of the Company will be as follows:—

	Beneficial	Non-beneficial
P. I. Cusins	2,729,046	671,950
W. M. Aitchison	243,403	—
H. R. M. Dixon	17,000	—
A. E. Swaisland	243,402	—

\*to be acquired in the placing  
Other than the holdings disclosed above, the Directors are not aware of any other shareholdings representing 5 per cent. or more of the issued Ordinary Share capital.

Following the placing 1,512,195 Ordinary Shares of 20p each of the Company will remain unissued and uncommitted but, except as mentioned herein, there is no present intention to issue any of the authorised and unissued share capital of the Company and without the prior approval of the members in general meeting: (a) no issue of shares will be made which will effectively alter the control of the Company; and (b) no material issue of shares (other than to holders of Ordinary Shares *pro rata* to their existing holdings) will be made within one year from the date of this document.

Notwithstanding that the Articles of Association of the Company permit the issue of shares other than to shareholders *pro rata* to their existing holdings, without the prior approval of the members in general meeting no issues for cash of equity capital, or securities convertible into equity capital, will be made by the Company or a major subsidiary so as materially to dilute the percentage interests of the shareholders on terms likely to detract from the value of their interest.

#### 5. Articles of Association

The Articles of Association of the Company contain provisions (*inter alia*) to the following effect:—  
(A) *Votes of Members*  
At any general meeting on a show of hands every member who (being an individual) is present in person or (being a corporation) is present by proxy or by a representative has one

vote, and in the case of a poll every member present in person or by proxy has one vote for every share of which he is the holder.

#### (B) Borrowing Powers

The Board may exercise all the powers of the Company to borrow money and to mortgage or charge its undertaking, property and uncalled capital or any part thereof and to issue debentures and other securities. The Board is to ensure that the aggregate amount for the time being outstanding in respect of the moneys borrowed or secured by the Group (exclusive of intra-Group borrowings) shall not at any time, without the previous sanction of the Company in general meeting, exceed an amount equal to one and a half times the aggregate from time to time of the amount paid up on the issued share capital of the Company and the amounts standing to the credit of the capital and revenue reserves of the Company and its subsidiaries.

#### (C) Directors

(i) A Director is not required to hold any qualification shares.  
(ii) The remuneration of the Directors is to be determined by the Company in general meeting (and unless otherwise determined) divided amongst the Directors as the Board agrees and falling equally. The Directors are also entitled to be repaid all travelling and hotel expenses incurred by them respectively in or about the performance of their duties as Directors. If by arrangement with the Board any Director performs any special duties outside his ordinary duties as a Director, the Board may pay him special remuneration (in addition to any fees or ordinary remuneration) which may be by a lump sum or by way of salary, commission, participation in profits or otherwise.  
(iii) The Board may establish and maintain any contributory or non-contributory pension or superannuation funds for the benefit of, or give or procure the giving of donations, gratuities, pensions, allowances or emoluments to, any persons who are or were employees of any company in, or associated with, the Group or who are or were directors or officers of any such company and who hold or have held any salaried employment or office in such company, and the families and dependants of any such persons.

(iv) A Director may be appointed by the Board to the office of Managing Director and/or any other office or place of profit under the Company (except that of Auditor) for such period, on such terms and at such remuneration as the Board may determine.  
(v) No Director or Intending Director is disqualified by his office from contracting with the Company nor is any contract or arrangement entered into on behalf of the Company in which any Director is in any way interested liable to be avoided, nor is any Director so contracting or being so interested liable to account to the Company for any profit realised thereby, but the nature of his interest must be declared by the Director at a meeting of the Board.

(vi) Save as provided below, a Director may not vote in respect of any contract or arrangement or any other proposal whatsoever in which he has any material interest otherwise than by virtue of his interests in shares or debentures or other securities of or otherwise in the Company. A Director will not be counted in the quorum of a meeting in relation to any resolution on which he is barred from voting.  
(vii) A Director is (in the absence of some other material interest than is indicated below) entitled to vote (and will be counted in the quorum) in respect of any resolution concerning any of the following matters, namely:—  
(a) the giving of any security or indemnity to him in respect of money lent or obligations incurred by him at the request of or for the benefit of the Company or any of its subsidiaries;  
(b) the giving of any security or indemnity to a third party in respect of a debt or obligation of the Company or any of its subsidiaries for which he himself has assumed responsibility in whole or in part under a guarantee or indemnity or by the giving of security;  
(c) any proposal concerning an offer of shares or debentures or other securities of or by the Company or any of its subsidiaries for subscription or purchase in which offer he is or is to be interested as a participant in the underwriting or sub-underwriting thereof;  
(d) any proposal concerning any other company in which he is interested directly or indirectly and whether as an officer or shareholder or otherwise howsoever, provided that he is not the holder of or beneficially interested in 1 per cent. or more of any class of the equity share capital of such company (or of any third company through which his interest is derived) or of the voting rights available to members of the relevant company;

(e) any proposal concerning the adoption, modification or operation of a superannuation fund or retirement, death or disability benefits scheme under which he may benefit and which has been approved by or is subject to and conditional on approval by the Board of Inland Revenue for taxation purposes.

(viii) Where proposals are under consideration concerning the appointment (including fixing or varying the terms of appointment) of 2 or more Directors to offices or employments with the Company or any company in which the Company is interested, such proposals may be divided and considered in relation to each Director separately. In such case each of the Directors concerned (if not deterred from voting under paragraph (vi) (d) above) is entitled to vote (and will be counted in the quorum) in respect of each resolution except that concerning his own appointment.  
(ix) The Company may by Ordinary Resolution suspend or relax the provisions summarised under paragraphs (v), (vi), (vii) and (viii) above to any extent or ratify any transaction not duly authorised by reason of a contravention of such provisions.

The Articles of Association of the Company do not contain any provision to exclude the operation of section 185 of the Companies Act, 1948 and accordingly special notice will be required of any resolution appointing or approving the appointment of a Director who has attained the age of 70.

#### 6. Service Agreements

The following are particulars of the Service Agreements between the Company and the Directors of the Company, all dated 3rd December, 1981:—

Director	Expiry Date	Annual Remuneration
P. I. Cusins	31st December, 1985	38,500
W. M. Aitchison	30th June, 1985	17,000
H. R. M. Dixon	31st December, 1984	31,000
A. E. Swaisland	31st December, 1984	15,000

In the case of Mr. Aitchison and Mr. Swaisland their annual remuneration shown above will rise to £39,500 per annum each when they become full-time Directors of the Company.

Save as mentioned above, there are no existing or proposed service agreements between any of the Directors and the Company or any of its subsidiaries.

#### 7. Material Contracts

The following contracts, not being contracts in the ordinary course of business, have been entered into within the period of two years immediately preceding the date hereof and are or may be material:—

- (1) dated 3rd December, 1981 between P. I. Cusins and others as vendors in respect of 1,388,026 and 11,574 shares respectively (i) the Directors of the Company (ii) the Company (iii) and Capel-Cure Myers (iv), being the Contract mentioned in paragraph 3 above;
- (2) dated 16th November, 1981 between P. I. Cusins (i) P. I. Cusins and others (ii) and the Company (iii), for the acquisition of the issued share capital of Peter Cusins Limited on a share exchange basis;
- (3) dated 3rd December, 1981 between W. M. Aitchison (i) and the Company (ii) being the conditional Agreement for the acquisition of 25 per cent. of the issued share capital of Ridsdale Developments Limited;
- (4) dated 3rd December, 1981 between A. E. Swaisland (i) and the Company (ii) being the conditional Agreement for the acquisition of 25 per cent. of the issued share capital of Lemington Developments Limited;
- (5)-(8) dated 3rd December, 1981 between the Company (i) and P. I. Cusins, W. M. Aitchison, H. R. M. Dixon and A. E. Swaisland respectively (ii) being the above-mentioned Service Agreements.

#### 8. Taxation

The Directors have been advised by the Auditors that following the completion of the placing the Company will remain a close company within the meaning of the Income and Corporation Taxes Act 1970. Clearances in respect of the Group pursuant to paragraph 18 of Schedule 16 to the Finance Act 1972 have been obtained for all completed accounting periods to 31st December, 1980.

#### 9. General

- (A) (i) No share or loan capital of the Company or of any subsidiary is under option or has been agreed conditionally or unconditionally to be put under option.  
(ii) Save as disclosed in paragraphs 1 (B) and (D) above and apart from capitalisation issues each of 100 Ordinary Shares of £1 each made by Ridsdale Developments Limited and Lemington Developments Limited on 3rd December, 1981, no share or loan capital of the Company or of any subsidiary has, within the two years immediately preceding the date hereof, been issued, agreed to be issued or is now proposed to be issued either for cash or otherwise.  
(iii) Within the said two years no commissions, discounts, brokerages or other special terms have been granted by the Company or any subsidiary in connection with the issue or sale of any part of their respective share or loan capital.  
(iv) Save as disclosed in paragraphs 1 (B) (iv) and 1 (D) (iii) above, no Director of the Company has had within the said two years or now has any interest, direct or indirect, in any assets which within the said period have been or are proposed to be acquired or disposed of by or leased to the Company or any subsidiary.  
(v) No Director of the Company is materially interested in any contract or arrangement subsisting at the date hereof which is significant in relation to the business of the Group as a whole.  
(B) The Group is not engaged in any material litigation or arbitration and the Directors are not aware of any litigation or claims of material importance pending or threatened against it.  
(C) The aggregate emoluments of those persons who were employed in the Group and are now Directors of the Company during the year ended 31st December, 1980 were £32,161. Under the arrangements now in force, the aggregate emoluments of the present Directors of the Company for the current year ending 31st December, 1981 are estimated to amount to £78,000.  
(D) The expenses of the issue and of the application for admission to the Official List are payable by the Company and are expected to amount to £160,000, exclusive of Value Added Tax.  
(E) (i) Mr. W. M. Aitchison and Mr. A. E. Swaisland, who are both Directors of the Company, are to become respectively Consultants to the firms of Aitchisons, Chartered Surveyors and Swaisland and Partners, Chartered Surveyors. In the past both these firms have been, and it is intended that they will continue to be, retained by the Group as both joint and sole agents for various developments undertaken by the Group, receiving normal professional fees in connection with their services.  
(ii) Aitchisons leases offices at Causton House, Newcastle upon Tyne, from a Group company. Short details of the lease are set out against property No. 2 in Part A of the Valuation of Bernard Thorpe and Partners.  
(iii) Mr. A. E. Swaisland is a Director and the majority shareholder of Octamere Limited, a private property trading company which does not compete with the activities of the Group.  
(iv) Save as aforesaid and apart from minority shareholdings in public limited companies no Director has any interest in any property investment, development or trading company.

#### 10. Consents and documents for registration and for inspection

- (A) Capel-Cure Myers, Deloitte Haskins & Sells and Bernard Thorpe and Partners have given and have not withdrawn their respective written consents to the issue of this document with the inclusion therein of copies of their letters, Reports or Valuations, as the case may be, and the references to them in the form and context in which they appear.  
(B) The two copies of this document delivered to the Registrar of Companies for registration had attached thereto copies of the placing letters and the attached letters of acceptance issued by Capel-Cure Myers for the purpose of the placing, the consents referred to in paragraph 10(A) above, copies of the contracts referred to in paragraph 7 above and the statement of adjustments made by Deloitte Haskins & Sells in arriving at the figures in their report and giving their reasons therefor.  
(C) The following documents or copies thereof will be available for inspection at the offices of Capel-Cure Myers, Bath House, Holborn Viaduct, London EC1A 2EU during normal business hours on any weekday (Saturdays and Public Holidays excepted) until 21st December, 1981:

- (i) the Memorandum and Articles of Association of the Company;
  - (ii) the audited financial statements of Peter Cusins Limited and the audited consolidated financial statements of Lemington Estates Limited and its subsidiaries for the two financial years ended 31st December, 1980 and for the half year to 30th June, 1981;
  - (iii) the letters relating to the profit forecast contained in this document;
  - (iv) the written consents referred to in paragraph 10(A) above;
  - (v) the report of Deloitte Haskins & Sells and their statement of adjustments;
  - (vi) the valuation of Bernard Thorpe and Partners; and
  - (vii) the contracts referred to in paragraph 7 above.
- Dated 3rd December, 1981.



## BBC 1

12.30 pm News After Noon.  
12.57 Regional News for England (except London). 1.00 Pebble Mill at One. 1.45 Chukka-Block. 3.00 See Hear! 3.25 Delia Smith's Cookery Course. 3.35 Regional News for England (except London). 3.55 Play School. 4.20 Touché Turtle. 4.25 Jackanory. 4.40 Jigsaw. 5.05 John Craven's Newsround. 5.10 Blue Peter.

5.40 News.  
6.00 Nationwide (London and South East only).  
6.25 Nationwide, including Watchdog.  
6.55 Angels.  
7.20 Blake's Seven.  
8.10 Panorama: "Inside the revolution" reporter Tim Hodkin and producer Chris Oxley were the first British television team to have filmed in Iran for almost a year.

9.00 News.  
9.25 The Society of West End Theatre Awards from the Café Royal, London.  
10.45 Film 81 with Barry Norman.  
11.15 Phil Silvers as Sergeant Bilko.  
11.28 News Headlines.  
11.40 Speak for Yourself: Extra Help When Out of Work.

All IBA Regions as London except at the following times:

## ANGELIA

9.30 am Larry Lamb. 9.45 Clegg's People. 10.10 Then Came Bronson. 11.05 Carcass. 11.15 Pro-Celebrity Ten-Fin Evening. 1.20 pm Anglia. 1.45. 2.30 Monday. 3.00 Matinee: "The Promise." 5.15 University Challenge. 5.50 About Anglia. 6.30 Survival. 10.30 Coronation Street. 11.00 Anglia Reports. 11.30 The Monte Carlo Show. 12.30 am These Are My Little Ones.

## ATV

9.35 am Stationary Ark. 10.00 Bailey's Bird. 10.25 Morning Cinema: "Cardboard Cavalier." 1.20 pm ATV News. 12.00 Rencoveaux with Romance: "The Passionate Friends." 3.45 Money-Go-Round. 6.00 ATV Today. 10.30 Let's Right and Corgi. 11.10 ATV News. 11.15 The New Avengers.

## BORDER

9.35 am Sesame Street. 10.35 Film: "Master of Ballantyne." 1.20 pm Border News. 2.00 Matinee: "Love in the Suburbs." 3.45 Money-Go-Round. 5.15 Survival. 6.00 Lookaround. Monday. 6.15 The Sound of Children. 6.45 Travellers' Tales. 10.30 Coronation Street. 11.00 Lou Grant. 12.00 Border News Summary.

## CHANNEL

12.30 pm Election '81. 1.30 Channel Lunchtime News. What's On Where.

## RADIO 1

(S) Stereophonic broadcast  
4 Medium Wave  
5.00 am to Radio 2. 7.00 Mike Read. 9.00 Simon Bates. 11.30 Dave Lee Travis. 2.00 pm Paul Burnett. 3.30 Steve Wright. 5.00 Peter Powell. 7.00 John Lennon (1940-1980) The first of a five-part tribute. 8.00 David Jensen. 10.00-12.00 John Peel (S).

## RADIO 2

5.00 am Ray Moore (S). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.00 John Dunn (S). 2.00 Ed Stewart (S). 4.00 David Hamilton (S). 5.45 News. Sport. 6.00 Don Durbridge with Much More Music (S). 6.45 Sports Desk. 8.00 Folk on 2 (S). 9.00 Humphrey Lyttelton with the Rev. Cl J Jazz (S). 9.35 Sports Desk. 10.00 The Law

## TELEVISION

## Chris Dunkley: Tonight's Choice

If it weren't for deep sea divers Britain would be in even worse financial trouble. So says Ric Wharton who is featured in BBC-2's Tales of Twelve Cities which goes to Aberdeen tonight to hear how divers earn £25,000 a year. Wharton, the 38-year-old boss of Britain's biggest diving company, says that without divers there would be no North Sea oil industry and Britain would be broke.

Another example of modern British technology is due to come into service today: the Advanced Passenger Train is scheduled to begin its 125 mph service between London and Glasgow. Horizon followed the commissioning engineers for one week during the troubled progress of the project which has suffered endless problems from government delays and industrial disputes to strife within British Rail itself.

## BBC 2

10.10 am Supervisors.  
10.35 Speak for Yourself.  
11.00 Play School.  
11.25 Write Away.  
2.20 pm Let's Go.  
2.25 Inside Japan.  
3.05 Whistle Blowers.  
3.30 Great Expectations.  
3.55 Star Movie: "Along Came Jones," starring Gary Cooper.  
5.25 Under Sail.

2.00 The Monday Matinee: "The Final Eye." 3.45 Money-Go-Round. 6.00 Channel Report. 6.25 School Report. 6.35 The Science Quiz. 10.28 Channel News. 10.35 240 Robert. 11.30 That's Hollywood. 11.55 News and Weather in French.

## GRAMPIAN

9.40 am First Thing. 9.45 Chopper Spectacular. 10.35 Targets the Impossible. 11.00 Sesame Street. 1.20 pm North News. 2.30 Monday Matinee: "All the Way Home." 3.00 Monday. 6.00 North Tonight. 6.30 Country Focus. 10.30 Coronation Street. 11.00 The New Avengers. 12.00 England Today. 12.30 am North Headlines.

## GRANADA

9.30 am Animated Classics. 10.15 Untamed World. 10.35 The Flying Kite. 11.00 Sesame Street. 1.20 pm Granada Reports. 2.30 Monday Matinee: "Mr. Perrin and Mr. Trill." 5.15 The Pioneers. 6.00 Granada Reports. 10.30 Coronation Street. 11.00 Mait Zartman's Stockholm. 11.55 Going Out.

## HTV

9.45 am Sesame Street. 10.45 Bailey's Bird. 11.10 Animated Classics. 1.20 pm HTV News. 2.30 "The Sandwich Men," starring Michael Bentine. 5.15 The Flintstones. 6.30 Report West. 10.28 HTV News. 10.30 Coronation Street. 11.00 Thriller: "Screamers." 11.30 HTV Cymru/Wales-As HTV except:

## RADIO

Game. 10.30 Star Sound with Nick Jackson. 11.00 Brian Mathew with Round Midnight. 1.00 am Truckers' Hour (S). 2.00-5.00 You and the Night and the Music (S).

## RADIO 3

6.55 am Weather. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 8.05 This Week's Composers: Thomas Arne and William Boyce (S). 10.00 Horn, Percussion and Piano recital (S). 11.05 BBC Northern Symphony Orchestra (S). 1.00 pm News. 1.05 BBC Lunchtime Concert (S). 2.00 Matinee Musicale (S). 3.00 News. 3.45 News. 5.00 Mainly

## RADIO 4

6.00 am News. 6.10 Farming Week. 6.25 Shipping Forecast. 7.00 News. 7.05 The Week on 4. 8.45 Miles Kingston with recording from the BBC Sound Archives. 9.00 News. 9.05 Start the Week with Richard Baker. 10.00 News. 10.05 Money Box. 10.30 Daily Service. 10.45 Morning Show.

## LONDON

9.30 am The Bubbles. 10.40 am "Yankee Incident," starring Richard Todd. 11.30 The Further Adventures of Oliver Twist. 12.00 Cockleshell Bay. 12.10 pm Rainbow. 12.30 Doctor. 1.00 News plus FT Index. 1.20 Thames News with Robin Houston. 1.30 Farmhouse Kitchen. 2.00 Money-Go-Round. 2.30 Monday Matinee: Kieron Moore and Greta Gunt in The Blue Peter. 4.15 Theatre Box: Ken Campbell in "School for Clowns." 5.15 pm Coronation Street.  
5.45 News.  
6.00 Thames News with Andrew Gardner and Pat Harper.  
6.25 Help! with Viv Taylor Gee.  
6.35 Crossroads.  
7.00 Bullseye.  
7.30 Coronation Street.  
8.00 Astronauts.  
8.30 News in Action.  
9.00 Quincy, starring Jack Klugman.  
10.00 News.  
10.30 "From Here to Eternity," starring Natalie Wood and William Devane (part 3).  
12.20 am Close: "Sit up and Listen" with Lord Soper.  
† Indicates programme in black and white.

Matinee: "Sunflower," starring Sophia Loren. 6.00 North East News. 6.02 Three Little Words. 6.30 Northern Life. 10.30 North East News. 10.32 Briefing. 11.15 Lou Grant. 12.15 am The Bible.

## SCOTTISH

9.30 am Bill, Peggy Royal and Friends. 9.55 Stars on Ice. 10.20 At Oaming Man of the North. 11.10 Bowls Spectacular. 1.20 pm News and Road Weather. 2.00 Monday Matinee: "The Lady from Peking." 3.45 Money-Go-Round. 5.15 Different Strokes. 6.00 Scotland Today. 6.45 Crime Scene. 7.20 About Geopic. 11.00 Coronation Street. 11.30 The International Enter-tainers. 12.00 North Headlines. 12.30 am Lora Call.

## SOUTHERN

9.30 am Wild Wild World of Animals. 9.55 Bailey's Bird. 10.20 Fantagor. 10.45 Coral World. 11.35 The New Fred and Barney Show. 1.20 pm Southern News. 2.00 Houseparty. 2.25 "The Happiest Days of Your Life," starring Astrid Sim. 3.45 Money-Go-Round. 5.15 Happy Days. 10.30 Coronation Street. 11.00 Thriller: "Murder in Mind."

## TYNE TEES

9.30 am The Good Word. 9.25 North East News. 9.30 George Hamilton IV. 9.55 The World We Live In. 10.20 Cartoon Time. 10.35 Stingray. 11.00 Sesame Street. 1.20 pm North East News and Lookaround. 2.30 Monday

## ULSTER

1.20 pm Lunchtime. 2.30 Monday Matinee: "The Bedford Incident." 4.15 Ulster News. 6.00 Good Evening Ulster. 10.25 Ulster Weather. 10.30 Ulster Landings. 11.00 Welcome Back Kester. 11.30 Bedtime.

## WESTWARD

9.35 am Sesame Street. 10.35 The Last Islands. 11.00 News. 1.20 pm Westward News Headlines. 2.00 The Monday Matinee: "The Final Eye." 3.42 Gps Moneybox's Birthdays. 3.45 Money-Go-Round. 6.00 Westward Diary. 10.32 Westward Late News. 10.35 240 Robert. 11.30 That's Hollywood. 11.55 Faith for Life. 12.00 West Country Weather.

## YORKSHIRE

9.30 am European Folk Tales. 9.40 The World We Live In. 10.05 Hercule Poirot. 11.25 Make Mine Music. 11.55 Wattoo Wattoo. 1.20 pm Calendar News. 2.30 Monday Matinee: "The Healers." 5.15 Survival. 6.50 Calendar (Emily Moor and Belmont editions). 10.30 Coronation Street. 11.00 The Monte Carlo Show.

## Tax-avoiders take a blow

A FURTHER crushing blow was administered to tax-avoiders last week when the House of Lords negated a manufactured capital gains tax loss of £160m by Burmah Oil (Commissioners of Inland Revenue v. Burmah Oil Company). In so doing, the Law Lords reaffirmed the significant change in the judicial approach towards elaborate tax-avoidance schemes demonstrated last March in W. T. Ramsay Ltd v. IRC.

For nearly 50 years tax consultants have told themselves and prospective clients that tax avoidance, as opposed to tax evasion, was lawful even if doubtfully ethical. They relied on the oft-quoted remark of Lord Tomlin in IRC v. Duke of Westminster that "every man is entitled to order his affairs so that the tax attaching under the appropriate Acts is less than it otherwise would be."

It is not that that House of Lords' decision has been disapproved but that the courts are now looking to the methods used by the taxpayer's affairs. There is all the difference in the world between business transactions conducted in a straightforward manner that have the effect of minimising tax and a series of convoluted transactions designed to effect a lessening of the tax liability.

In the Duke of Westminster case, deeds of covenant were executed by the Duke in favour of his employees, including his gardener. The deed provided that the payments were to be without prejudice to any claim for remuneration to which the employee might thereafter be entitled, but it was understood that the employee was not to be expected to make any such claims so long as the amount received under the deed and any other payments he received equalled his current salary.

The Revenue contended that although the transaction was in the form of a grant of an annuity or annual payment, in substance the transaction was an agreement by the employee (the gardener) to continue in service at his normal salary.

The Courts rejected that contention, saying the argument proceeded on a misunderstanding of the supposed doctrine of the substance of the matter; and the sooner the misunderstanding was dispelled and the doctrine given its quietus the better. There followed the Lord Tomlin pronouncement about

lessening the citizen's tax burden. The Law Lords went on to say that, however, unappreciative the Revenue or fellow taxpayers may be of the avoider's ingenuity, he could not be compelled to pay an increased tax. They damned the so-called doctrine that seemed to permit the brushing aside of the legal rights and liabilities and the substitution of taxability on rights and liabilities different from what they are in law.

What those ingenious devisers of tax-avoidance schemes have overlooked was that the Duke of Westminster had provided, in an uncomplicated way, that his old retainer, the gardener, entered the transaction with his salary and left under the deed of covenant with a genuine entitlement to his salary and to an additional annuity.

As Lord Diplock described the Duke of Westminster case, it was a simple transaction between two real persons each with a mind of his own—even though in the 1930s and a time of high unemployment there might be a reason to expect that the mind of the gardener would manifest some degree of subservience to that of the Duke.

The basic difference is that latter-day tax-avoidance schemes have involved interconnected transactions between artificial persons (ie limited liability companies) without minds of their own; indeed, their minds were directed by a single master-mind who is usually the deviser and seller of his ingenious schemes to any one of a number of customers searching for a package marked "tax-avoidance."

If the House of Lords did not have to overrule a long line of cases since 1936 until this year, what has emerged is a willingness to rid the taxation system of the artificiality of transactions that are inserted into a preordained series of transactions that have no serious commercial purpose other than the avoidance of tax liability.

A whole industry that favoured a tiny proportion of heavy taxpayers has been struck down in favour of asserting the protection to the state's coffers and the overwhelming body of

taxpayers who neither have the cash nor the facility to employ the astute persons who deprive the Revenue of vast amounts of taxable income.

The Burmah case did at least have the substratum of a serious commercial transaction. The only real asset involved in the whole series of transactions was its holding of British Petroleum shares. By two transactions previous to the relevant tax year the shares were transferred to OMDR Holdings Ltd ("Holdings"), a wholly-owned subsidiary of Burmah Oil; these transactions were undertaken for good commercial reasons.

The shares which were transferred to Holdings at market price were subsequently transferred back at a time when the market price had fallen. As a result of that transaction there were entries in the books of both parent and subsidiary com-

pany showing an unsecured indebtedness by Holdings to Burmah Oil of £160m.

The indebtedness of £160m represented the extent of Holdings' insolvency, since it had no assets out of which to pay that sum. A bad debt, which is not a debt on a security, is not a deductible loss for the purposes of capital gains tax; hence a scheme had to be devised so as to convert the debt into a loss on realisation of Burmah Oil's shares in Holdings on liquidation of that company.

The essence of the scheme was that Burmah Oil should subscribe £160m for a rights issue of fresh shares in Holdings, thus putting it into a position to make a declaration of solvency and go into voluntary liquidation. The £160m was the subject of further book-entries of some circularity and obscurity, whereby the indebtedness was transmogrified into a loss of the same amount on the realisation of Burmah Oil's shares in Holdings on the latter's voluntary liquidation.

The new judicial approach entitled their Lordships to ignore the intermediate circular book-entries and to look at the end-result, which was that Burmah Oil wrote off Holdings' indebtedness to it of £160m, by

itself providing Holdings with the money to pay it, ostensibly in the form of fresh capital.

The reality, however, was that the loss suffered was still of a debt and not on a security. Thus the tax-avoidance scheme failed to achieve its object. To invoke the words of Lord Wilberforce in the earlier Ramsay case: "The capital gains tax was created to operate in the real world, not that of make-believe."

Burmah Oil was able to point to some clear differences in its admittedly tax-avoidance scheme. In the earlier case taxpayers had been provided with a pre-conceived and ready-made plan, whereas the plan, though pre-conceived, was specially tailored-made for Burmah Oil. That difference, however, could not alter the legal position.

In other cases it was the manifest intention that once embarked on, the scheme would be seen through to its conclusion and would not be arrested half-way through. In Burmah Oil's case there was a possibility of implementing the first series of events which could have stood on their own.

The Law Lords, however, thought that although the directors could have chosen to abandon the scheme, the reality was that the decision had already been taken to carry it through to completion.

One other difference did not avail Burmah Oil. The money required for the various transactions had in past cases been provided by loans which were secured against assets, whereas in the Burmah Oil case the money was provided by Burmah Oil, and the circular transactions undoubtedly took place as represented by entries in the bank statements.

The fascination of the case to lawyers and tax consultants is that the House of Lords could find no flaw in the construction placed by the lower courts on the relevant provisions of the Finance Act, 1965, which imposed capital gains tax. The principle of realism, however, overrode the strict application of the law to the transactions involved in the scheme.

Had Burmah Oil's argument prevailed, it would have been one more instance in which the taxpayer had achieved the apparently magic result of creating a tax loss that was not a real loss.

\* [1981] 2 WLR 449.  
† [1936] AC 1.

## THE WEEK IN THE COURTS

BY JUSTINIAN

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## SOCCER

BY TREVOR BAILEY

THE DEPRESSION in the industries of the Midlands might also be said to apply to their football in terms of results and falling gates.

Of their seven first division teams, only Nottingham Forest are in the top half of the table and they are far removed from the exciting and effective team of a few seasons ago.

The performances of league champions Aston Villa suggest they will not retain the title, while Notts County look destined, as always seemed probable, to make an immediate return to the second division. They might well be accompanied by either Birmingham or Wolves.

The West Bromwich rearguard is highly experienced. Fortunately for this pair Sunderland and Middlesbrough already seem to have acquired that unhealthy, doomed appearance, so they could escape without having to improve as much as would have been necessary in other years when good clubs were relegated.

However, there are signs of a football revival in the Midlands. This was certainly borne out by the performances of West Bromwich Albion last week when they not only knocked West Ham out of the League Cup but also ended a successful run by Wolves with a convincing 3-0 victory.

The present side is not yet as good as Ron Atkinson's team of 1978-79 which possessed real

style. But this is hardly surprising since Cunningham, Robson, Johnston and Moses have all left. Nevertheless manager Ronnie Allen is to be congratulated for putting together an intriguing side which, judging by the match against Wolves, possesses the class to carry off one of the cups this season.

The last time Albion won a major honour was back in the late '60s. A repeat should help to bring back the crowds, which have dropped by a disturbing 7,000 for the home game in the past three seasons, and help to pay for their splendid new stand.

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## Albion leads Midlands revival

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## Why BSC is passing on its social conscience

Hazel Duffy reports on the steel corporation's move to offload its job creation activities

A COUPLE of years ago, Geoffrey Elise was running an agency which acted for a Swedish packaging company. Today, he is the proud owner of his own printing and packaging company, which he calls Langfern. He employs 18, and occupies premises on a new industrial estate near Wrexham, North Wales.

The jump from merchant to manufacturer was made possible by BSC Industry, the job creation arm of the British Steel Corporation, which leases the vital machine around which Langfern was formed, and all at a time when Elise's bank was saying that it was "sympathetic" towards his proposed new company, but it wanted "a second opinion."

Elise admits he was surprised when somebody suggested that BSC Industry might be able to help him. "I could not see what BSC could do for me. I only knew that I had to find some way quickly of securing the machine on which I had an option." Peter Summers, BSC Industry's regional manager on Deeside, was able to arrange the solution for Elise in just two weeks.

The British Steel Corporation set up BSC Industry in 1975 to try and bring jobs to those areas where it planned steelworks closures. Dubbed the "social conscience" of BSC, it has been one of the most flexible and probably successful job creation agencies out of a multitude of bodies which have tried to make the consequences of redundancy more tolerable.

Now, however, BSC Industry is in the process of undergoing extensive changes which will lead to it being wound up within a decent time interval, as Ian MacGregor, the BSC chairman, told a select committee of the House of Commons earlier this year. The

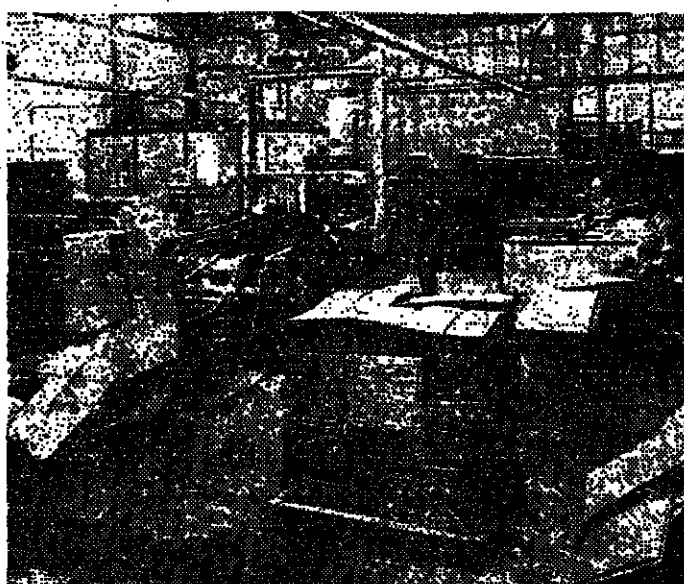
plan is to reduce the involvement of BSC Industry at a national level, while merging the regional operations into a suitable locally-based job creation agency.

It means that in Deeside, for instance, Elise and many others like him who need advice and help in starting up and expanding businesses, will be going to the Deeside Enterprise Agency from next April. The agency will be formed as a joint venture with Clwyd County Council and local district councils represented, and in which BSC Industry will have a holding. The aim is that local companies will also help to back the trust financially.

The decision to phase out BSC Industry at a time when the corporation has recently confirmed that it is looking for another 19,000 job losses may seem premature. These jobs, however—many of them white collar—will be lost from plants being slimmed down, not closed. MacGregor's aim, barring an unforeseen decline in steel demand, is that there will be no more major closures.

John Dunbar, to whom it has fallen as chief executive of BSC Industry to carry through the phasing out, maintains that the corporation only intended BSC Industry to have a life of 10 years or so, although this was never detailed at the time of its being set up. It finds increasingly that the corporation is not the only, nor always the major, source of redundancies in some areas in which it is operating, and that it should not therefore be the organisation which carries all the burden of seeking to provide alternative jobs.

Put more cynically, redundancy, even on the scale caused by BSC in its efforts to become more efficient, does not carry



Langfern, Print and Packaging, at Rumbon, North Wales, is one of the companies to be set up with help from BSC Industry

the stigma that it did during the more prosperous period of the 1970s. For BSC, which is being supported by public money, the social conscience aspect endorsed by MacGregor's predecessors is now less pressing.

In answer to the question: Would you agree that the functions of BSC Industry should properly be undertaken and financed by Government? MacGregor somewhat confusingly answered: "Let me just suggest that it is in a sense that way now. I would say that it probably is a function of some agency other than BSC to carry this out. But, having started it—and it has achieved some purpose—obviously we are planning a phase out in a decent time interval."

Dunbar says of the changes: "The aim is not to walk off the edge but to plan a more efficient job creation role. What is

important is that a 'one-stop shop' is there for the entrepreneur to go to, and it makes sense that BSC Industry should participate with local efforts to achieve this."

The first trust to be set up on this basis is in West Cumbria, consisting of BSC Industry, Cumbria County Council, and local councils. BSC is providing initially over half the requisite funds, staff and buildings.

The precise format for each region in which BSC Industry is engaged has yet to be worked out, although the enterprise agency formula, particularly if it can secure company help, fits in with current government thinking in the area of small businesses.

By March 1984, there will be no new money allocated by the corporation to BSC Industry. There will, however, continue to be property owned by BSC, such as workshops created out

of redundant BSC buildings, and half of the Deeside Industrial Park which was set up by BSC Industry (the other half has been taken over by the Welsh Development Agency), and interest payments on loans which have been made by BSC. The way in which this will be treated has not yet been determined.

In the period between April 1975 and March 1981, when BSC Industry was at its most active, some £20m was spent on various aspects of job creation. To date, the number of jobs committed by companies which have been helped by the agency is 19,000. The job commitment target by March 1984 is 36,000, i.e. the number of jobs which should be in existence up to three years after that date.

In the 18 month period up to 1980, the cost per job to BSC worked out at around £1,200, but it is now down to nearer £500. The reason, says Dunbar, is that BSC Industry needed to go out aggressively to publicise and entice companies to set up and expand in their regions, but more recently it has become apparent that establishing the level "at which we do not lose jobs" need not be so high.

The companies which BSC Industry has helped vary from large, international projects which theoretically could be set up in a variety of countries, to 25,000 being loaned to a couple of ex-steelworkers to set up their own business. Many, in fact probably most, have drawn support from other agencies as well as BSC Industry. An example of such a company in the Deeside area, is Remsdaq, which has a product — microprocessor-based alarm and control systems — that promises an expanding future.

The company was set up in

1975, and two months ago moved into a purpose-built office and factory on the Deeside industrial park. BSC Industry financed the building of the plant, which it then sold to Remsdaq at a significant discount on market price, constituting a once-only subsidy. In the meantime, the company had raised a loan, with the help of BSC Industry, from the European Coal and Steel Community to cover the purchase cost, at an attractive rate of interest. Also, in line with the help that it gives companies to find their way around national and international regulations, it secured a regional development grant and selective financial assistance from the Department of Industry.

The company already has an order book of nearly £3m, exports about half its output, spends up to 15 per cent of its turnover on research and development, and employs a high proportion of technically qualified people — in other words, it is just the sort of company that high unemployment regions welcome. Nevertheless, budding Remsdaqs are unlikely to receive quite such generous assistance from BSC in the future.

Dunbar believes that the small company holds the key to the creation of jobs in the majority of the ex-steelworks areas. Most of the regions have suffered from their over-dependence on a single industry, usually steel. The diversity of small business activities provides a much more solid base on which to build future industrial development, while in some areas, such as West Cumbria, and Consett in Co. Durham, it is highly unlikely that any large-sized operation



would move in because of the inaccessibility of these areas. In spite of its national image, BSC Industry's achievements have been largely at the local level. The owners of small enterprises in Deeside, for instance, give numerous examples of the help that Peter Summers has been able to give. Frequently, this has been in the form of putting them in touch with consultants, another bank manager, etc., rather than coming up with finance of his own.

The enthusiastic salesman and owner of a kitchen furniture company in the area could not get enough production from his existing machinery to meet his growing order book. He thought he needed to invest £25,000 in a new machine, but after Summers introduced a consultant, he is now getting 20 per cent more productivity

out of his existing machines. It is this local knowledge that can be more usefully harnessed and controlled at local level, according to Dunbar. A small contingent of staff will remain at head office (recently removed from London SW1 to Croydon, along with most of the rest of BSC) but in time the BSC Industry name will probably disappear.

A couple of hundred miles away on Deeside, where the closure of BSC's steelmaking at Shotton put nearly 8,000 people out of a job in the past couple of years, Summers will try as earnestly as before to help companies. He describes himself as "a co-ordinator with hundreds of hidden staff by way of contacts, and experience" and those benefits will be no different whether he is working for BSC Industry or the Deeside Enterprise Agency.

## CBI's education fund short of cash

THE Confederation of British Industry's Education Foundation, a registered charity that was set up in 1978 to help bridge the gap between the educational establishment and industry, is running into cash flow problems.

An appeal for funds has been endorsed by the council of the CBI. In its progress report to the council, the education foundation reported that

present resources, unless replenished, will be exhausted by the summer of 1983. It needs £500,000 a year from that date to allow its work to continue.

Its main function is to influence school curricula and teacher/pupil attitudes "to reflect the significance of business."

Through its "Understanding British Industry" programme, which sponsors various forms of

direct contact between industrialists and academics, the foundation now has a core of 500 senior teachers "with enough industrial exposure to provide a genuine insight into the realities of industry."

The foundation also reports that local education authorities have appointed more than 30 full-time schools industry liaison officers to reinforce the work of the programme and other

organisations involved in industry-education co-operation. The foundation believes that the CBI project "has demonstrated that the combined efforts of people in industry and education can change attitudes towards a healthier respect for and understanding of the essential role of industry and commerce."

Arnold Kransdorff

Developing leadership potential. M. Smetar in Personnel Journal (U.S.), Mar 81: p. 193 (3 pages)

Offers a definition of leadership, looks critically at the way managements often leave the development of leadership skills to chance or individual resourcefulness, and identifies characteristics of leadership potential/behaviour; suggests criteria for candidate selection and training.

The psychosocial impact of a labour dispute. A. MacBride + others in Journal of

## Management abstracts

Occupational Psychology (UK), Vol. 54 No. 2: p. 125 (9 pages, table)

Investigates the performance, health, and anxiety of Canadian air traffic controllers before, during, and after a labour dispute; finds that stress was markedly heightened during the dispute; draws conclusions.

Ethics and the executive. H. L. Johnson in Business Horizons

(U.S.), May/June 81: (7 pages)

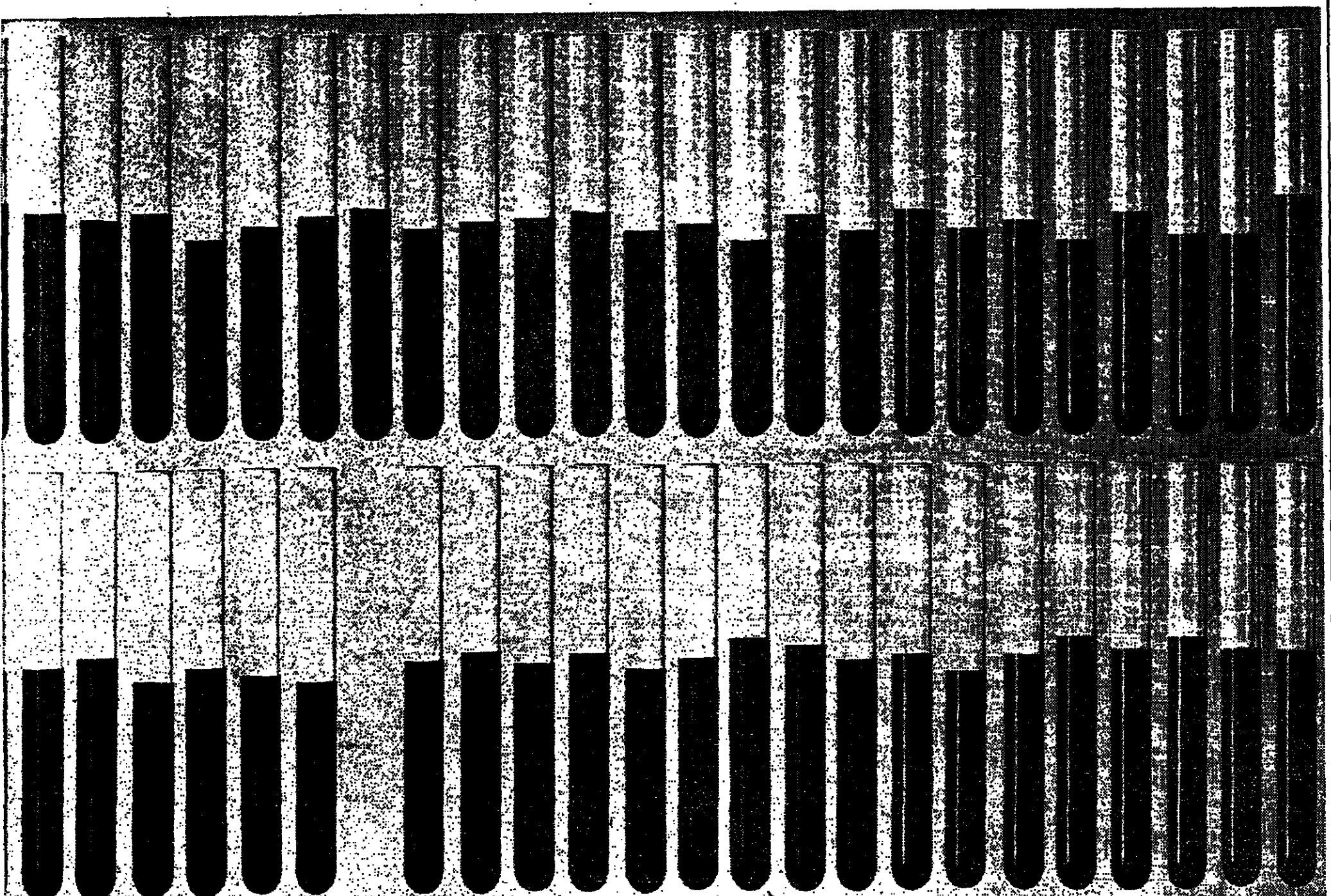
Discusses the nature of ethics, moral dilemmas faced by managers, the diversity of personal values and social views, and criteria for improving ethical behaviour.

Work, stress, and individual well-being. R. L. Kahn in Monthly Labor Review (U.S.), May 81: p. 28 (3 pages)

logical aspects of stress, immunity from it, and related psychiatric/physical illness; examines implications for the improvement of quality of working life.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £2.50 each (including VAT and p. and p. cash with order) from Anbar, PO Box 23, Wembley, EA9 8DJ.

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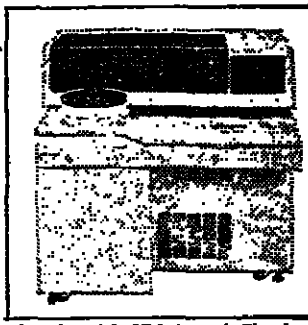
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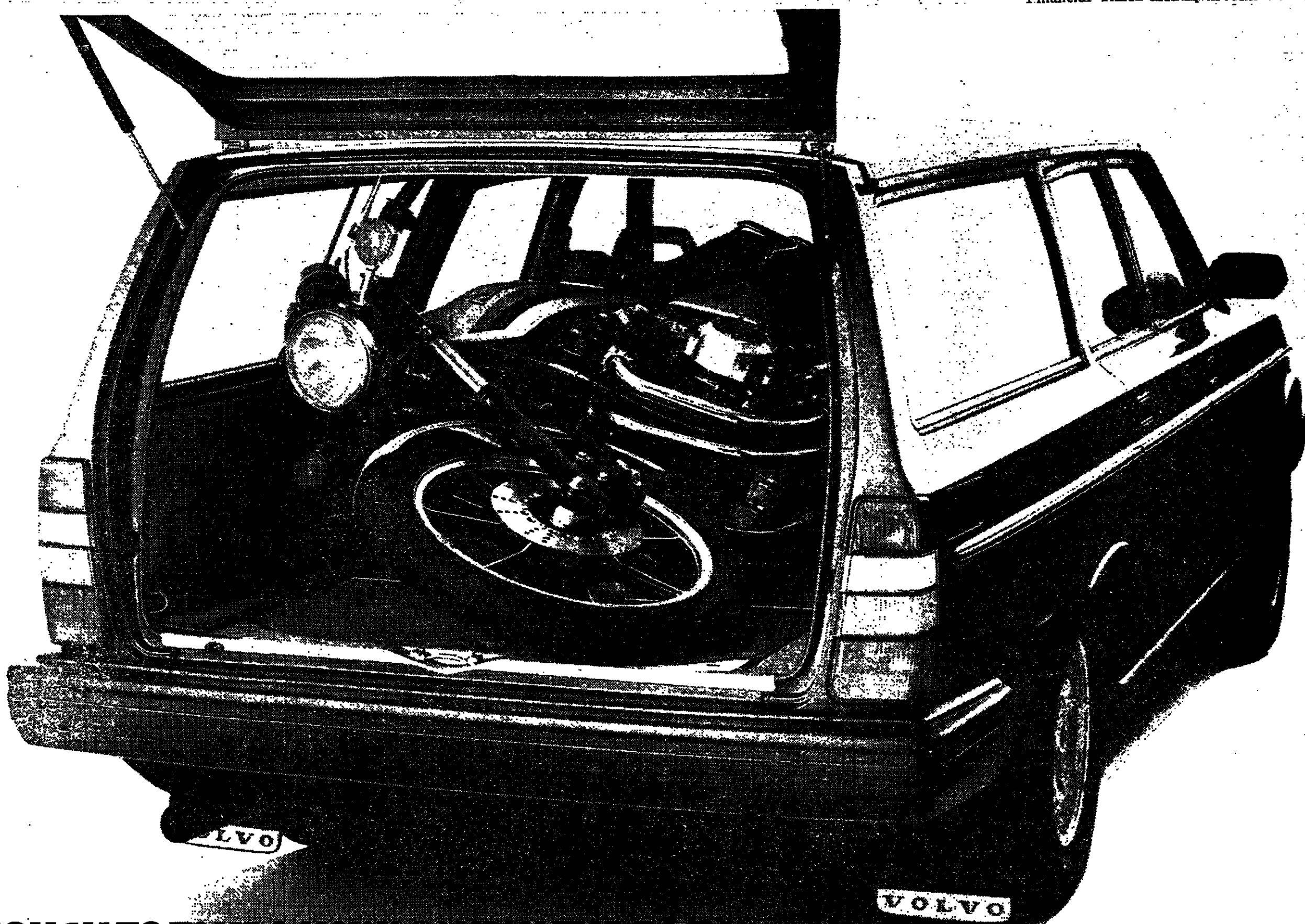
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**BIG ENOUGH TO TAKE A KAWASAKI IN THE BACK.**



**FAST ENOUGH TO BEAT IT ON THE TRACK.**

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## Trieste

by WILLIAM WEAVER

The Trieste orchestra, one of Italy's best, played with accuracy and variety of inflection, despite the staid conducting of the veteran Oliviero De Fabritius, who tended to dull some of Verdi's brightness. Some, but not all; the occasion was joyous and the applause was duly earned and generously awarded.

The cast is Maurice Denham, Lindsay Duncan, Allison Fiske, Michael Forrest, Michael J. Jackson and Roland Oliver.



## by COLIN AMERY

The Gertrude Jekyll exhibition at the Architectural Association continues until December 17, Lutyens at the Hayward Gallery until January 31.

by DOMINIC GILL

by MAX LOPPERT

by ALAN FORREST

black poets on the programme was another big success. The black poets figure high in my rating—here we had new explorations of speech patterns and rhythms, the closing of the

26: Avoid. Sergeant Major's  
attention (4)  
28: An essential part of an elec-  
tric fire (7)  
29: Even distinctive garb: could  
be orderly (7)  
30: Spoil a drink in cave by river  
(8)  
31: Shoot a Pole or a near  
relative (6)

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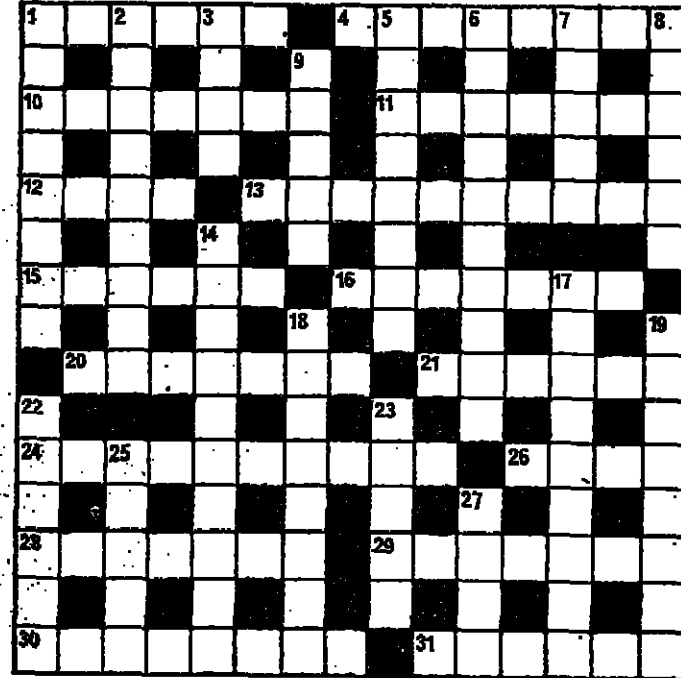
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**CROSS**

- |    |  |    |   |
|----|--|----|---|
| 1  | Urchin Heep said he was the<br>"umblest one going (6)            | 1  | Meadows in pure delight (8)                                   |
| 4  | Shorten contract (8)   | 2  | Dog communist spy (3, 6)                                      |
| 10 | Guarantee support (7)  | 3  | Giant therefore turned up<br>(4)                              |
| 11 | Injured mother got older (7)                                     | 5  | Stubborn about red reforma-<br>tion (8)                       |
| 12 | Pole to chop up and exhibit<br>(4)                               | 6  | Stupid American attendant<br>needing a lift? (4-6)            |
| 13 | Duelling-sword and broken<br>sword producing invective<br>(5, 5) | 7  | Engineers with trap set up<br>in river (5)                    |
| 15 | Turning around a traffic<br>island (6)                           | 8  | Editor taking course in<br>pasturage (6)                      |
| 16 | One who struggles on way to<br>river (7)                         | 9  | Netted me with one shot (5)                                   |
| 20 | Cut glass part of rectifier (7)                                  | 14 | Insist on a chap becoming a<br>publicity man (5-5)            |
| 21 | Gained knowledge from<br>Shakespearean king and<br>book (6)      | 17 | A mean person, popular in<br>gardens, but not in lawns<br>(8) |
| 24 | Box a horse as a boxer<br>about (4, 5)                           | 18 | Storm of anger about a small<br>pillar (8)                    |
| 26 | Avoid Sergeant Major's<br>attention (4)                          | 19 | Check male performer of<br>dangerous feats (8)                |
| 28 | An essential part of an elec-<br>tric fire (7)                   | 22 | Advertisement to publish<br>(8)                               |
| 29 | Even distinctive garb could<br>be orderly (7)                    | 23 | Scrub and search<br>thoroughly ... (5)                        |
| 30 | Spoil a drink in cave by river<br>(8)                            |    |   |
| 31 | Shoot a Pole or a near<br>relative (6)                           |    |   |



25 . . . or scrub broken lance The solution to last Saturday  
(5) prize puzzle will be published  
27 Put fertiliser on fruit-tree with names of winners next  
(4) Saturday.

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Monday December 7, 1981

# The West must help Poland

WITH PAINFUL slowness, the Polish authorities and the Western banks are moving towards the conclusion of their long-drawn-out negotiations on the rescheduling of this year's slice of Poland's commercial bank debts. But the more fundamental question—what Western governments will be prepared to do to help finance Poland's current account deficit in 1982—is still far from resolved.

## Conflicts

The deadline for finalising the bank debt negotiations has been put back from December 10 until December 31, and signature of the agreement will take place only if the Poles first repay substantial arrears of interest. This may prove a very important proviso. Yet whatever the conflicts of interest between different financial institutions, the Western banking community as a whole has no interest in calling a default on Polish debt if it can be avoided; and to the extent that there is any hope that the political upheavals in Poland will one day lead to economic reform and recovery, any bank with a long-term marketing strategy is bound to weigh the chances of Poland becoming once more a valuable market.

Western governments cannot, or at least should not, confine themselves to such bankery considerations. Naturally, they have to consider whether it is commercially prudent to lend more money to a country which is already grossly over-borrowed; but they cannot avoid the political implications of not giving fresh help to Poland.

On paper, the member governments of the European Community appear to have committed themselves to the principle of providing additional financial help. At the end of their recent summit in London, the heads of government said that "they believe that the rescheduling of Polish debt and the provision of new credit would make an important contribution." But the translation of a statement of principle into decisions in practice is proving extremely sticky, and may not be achieved until January or even February.

The immediate obstacle to an agreement is that a number of Western governments have still not sorted out their own

national positions. This is certainly true of Britain and the U.S., where the Foreign Office and the State Department are advocates of extra help and the two Treasuries are dragging their feet.

Typically, the hard liners argue that the Poles have done nothing to deserve extra help; that Poland is after all a member of the Warsaw Pact; that other, western-allied countries, like Turkey, are more deserving of help; and that in any case our own budget squeeze does not permit such generosity. The soft liners argue that the emergence of pluralisation in Poland is the most important challenge so far to the monopolistic system imposed on eastern Europe by Moscow after the war, and corresponds to some of the most basic values upheld by the West in the Helsinki Final Act; and that it cannot be in the interest of the West to drive Poland back into the arms of the Russians by withholding credits.

Inevitably, a great deal depends on the sums involved. Recent forecasts, given by the Polish authorities to Western banks, suggest that 1982 will see a current account deficit in hard currency of some \$1.3bn, but this appears to be based on the assumption of a severe clamp-down on imports. An American estimate puts the likely deficit at \$2bn or slightly more.

## Reluctance

These are large sums of money, even if they could be equitably spread among the leading Western countries. Given the continuing battle against inflation and the tightness of national budgets, the reluctance of national treasuries to divert scarce resources to Poland is understandable.

Nevertheless, the Polish situation requires that an effort be made by Britain and the other Western governments, and made as soon as possible after the conclusion of a bank rescheduling agreement. By common consent, this winter may be crucial in determining the evolution of the Polish political situation, and while the current confusion offers a temptation to wait until the situation in Poland becomes clearer, delay may by itself help to produce clarity of an unfavourable kind. Western governments cannot afford the obloquy of precipitating the collapse of the Polish revolution.

# A balancing act in EEC steel

THE European Commission is engaged in an extremely delicate operation with regard to the steel industry—a guided return to viability based on strict controls over output, prices and imports into the EEC, together with a reduction of capacity and the phasing out of government subsidies. All this is taking place at a time of depressed demand for steel which makes the imposition of price increases highly artificial. An added complication is the dispute over exports to the U.S. which is the subject of high level consultations later this week. If through anti-dumping action or some other method European steel is kept out of the U.S., the internal EEC market will become even more unstable and the success of the commission's recovery plan will be jeopardised.

## Reduce capacity

So far the commission's activities have led to a distinct improvement in profitability. Although some producers are still making large losses, controls on production seem now to be generally observed and in consequence higher prices have been stuck. The biggest test will come at the start of next year, when a 12.5 per cent price increase is due to take effect, followed by two smaller rises in April and July.

These increases have angered steel users and they may not hold. If they do, there is a danger that higher profitability will relax the pressure to reduce capacity and raise efficiency. The new prices are supposed to enable only efficient companies to make a profit; in theory high cost producers should go out of business. But this controlled application of market forces will only work if the inefficient are not kept alive by government subsidies. That is why the commission's policy on state aids is so crucial. Despite the contraction that has taken place in the past few years, there is thought to be a surplus of some 20m to 25m tonnes of annual capacity within the EEC, much of it in the hands of government-supported enterprises.

A detailed timetable on subsidies was agreed by member governments last June. Certain types of "emergency" subsidy are to end by mid-1982, while

aids linked to capacity cuts must cease by the end of 1984, and support for financial restructuring by the end of 1985. The commission intends to be aggressive in policing the agreement. There are limits to what it can impose, but some governments may find it useful to blame painful closure decisions on Community rule.

## Least bad

Firm action on subsidies is essential both for internal reasons, to give non-subsidised producers a fair chance to compete, and for relations with the U.S. It is doubtful whether the U.S. industry is being injured by imports from Europe (much of the trade is in products like seamless tube for which there is inadequate capacity in the U.S.). But the existence of subsidies gives the American producers a powerful political weapon. So far the Administration has dissuaded them from launching anti-dumping suits; it presumably intends either to stiffen the trigger, or to seek other methods of restraint. From Europe's point of view, a modified trigger price mechanism may be the least bad of the alternatives under discussion.

## Other sectors

The only possible justification for these moves to regulate trade in steel—within the EEC, between the EEC and the U.S., between the U.S. and Japan—is that without them individual governments will protect their steelmakers in ways which cause greater damage to world trade. They can also provide a breathing space in which the older steel industries in the West can modernise and adjust. It is not clear, however, that a trade can be restored. If this last condition is to be fulfilled, Western governments will have to accept a substantial reduction in the size of their steel industries and, almost certainly, an increase in their dependence on steel imports. Without that acceptance, protectionism will spread to other sectors where the West finds it difficult to compete.

THE U.S. is now well into its eighth recession since World War Two, without having ever really recovered from the seventh last year. It is now clear that the current slowdown will be deeper and longer than the Reagan Administration—and most private economists originally thought, and it may get worse before it gets better. The date for the long-awaited upturn has consistently been pushed further into 1982 as the true extent of the downturn has become apparent in recent weeks.

The signs of recession are everywhere—from the plethora of gloomy economic statistics emerging almost daily from Washington to the increasingly desperate tone of advertisements for cars and consumer goods and the lengthening dole queues. To add a note of unseasonal, but representative gloom, General Electric has announced that 600 people will soon be out of work in Plymouth, Florida, following the permanent closure of a plant that makes Christmas lights.

Some senior members of the Reagan Administration, like Mr Malcolm Baldrige, the Commerce Secretary, are still, if increasingly unconvinced, blaming the indiscipline of the Carter Administration for the country's economic woes.

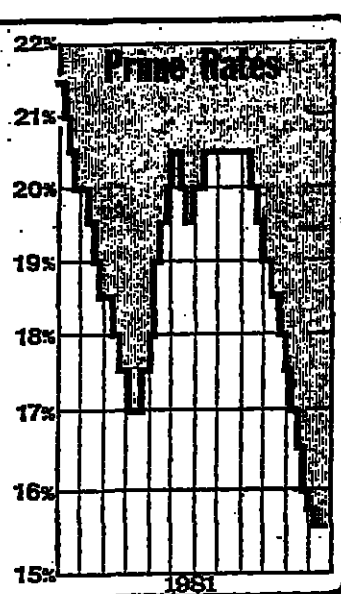
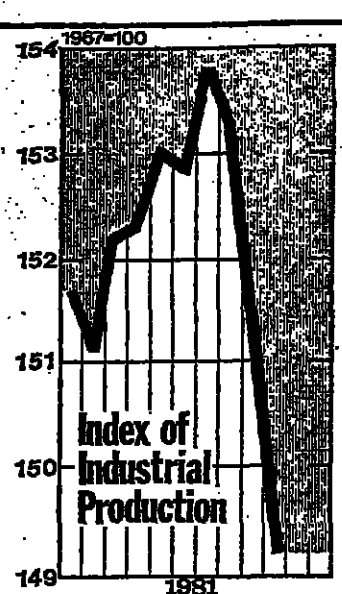
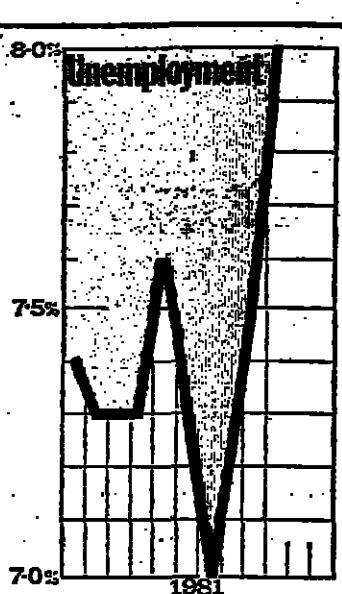
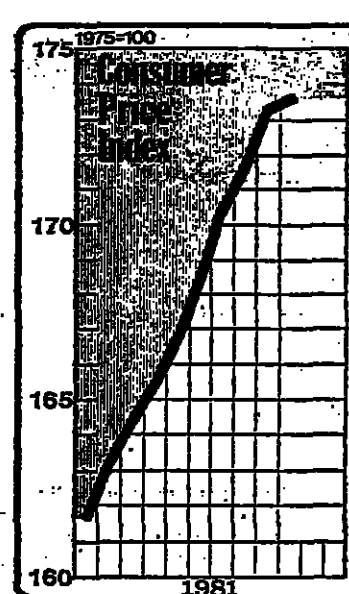
However, the prevailing view outside, and often inside, government is that the fault lies with the record interest rates and tight monetary policies that accompanied the first months of Reaganomics—not least as a result of the lack of credibility of Mr Reagan's attempts to grapple with soaring budget deficits. One Republican State governor recently called Mr Reagan's business renewal programme "an economic Day of Pigs."

Nevertheless, many leading businessmen are surprisingly optimistic about 1982, and few people doubt that the delayed upturn will elapse materialise, probably by the middle of next year at the latest. But that would be several months later than the Administration was still confidently predicting in the late summer—a miscalculation that has, among other things, thrown its original budget estimates into serious disarray.

The Administration remains persistently more optimistic in its forecasts than most private economists despite the fact that, over the past few months, the gloomier view has usually turned out to be the correct one.

Mr Robert Ortner, the chief economist at the Commerce Department, said last week that, partly as a result of declining interest rates, the stage was perhaps being set for a spring recovery. Mr Donald Regan, the Treasury Secretary, says that it would not be unprecedented for the growth rate to reach 5.5 to 6 per cent by next summer.

It is true that the U.S. normally recovers faster from



Graham Lovell

recession than most other countries. But many non-government experts believe that the recovery will initially be weak and that it will not be until 1983 until the economy really takes off.

For the Administration the usually optimistic Mr Murray Weidenbaum, chairman of President Reagan's Council of Economic Advisors, recently forecast growth at an annual rate of 5 per cent or more in the second half of 1982. But with negative or nil growth in the first half, he did not expect the overall figure for the year to be more than a 1 per cent upturn.

There is disagreement even about the depth of the recession. Most private economists, and the Commerce Department, believe that Gross National Product in the current quarter is falling at an annual rate of around 5 per cent. Some would say 6 per cent or even more. At the Treasury, Mr Regan is sticking to his estimate of 3 to 3.5 per cent.

Yet whatever the final figure, there is no doubt that the recession is biting, as a glance at some of the evidence shows:

● **Indicators.** The composite index of leading economic indicators fell 1.8 per cent in October, the third consecutive monthly decline and the fifth in six months. The latest fall in the index, the Government's short-term measure of likely economic developments in the weeks and months ahead, compares with a drop of 0.6 per cent in August and 2.2 per cent in September.

● **Unemployment.** The November jobless rate jumped to 8.4 per cent from 8 per cent in October—the highest level since 1975, when the country was hit by the worst depression since the 1930s. Many people, including Mr Weidenbaum and Mr Baldrige, believe it could reach 9 per cent by next spring and not fall much below 7 or 8 per cent when the recovery comes.

● **Industrial output.** October's 1.5 per cent plunge in industrial

output (after a fall of 1.2 per cent in September) was the sharpest drop since June 1980, in the trough of the last recession. Mr Baldrige called it "another sign that economic weakness in autos and housing has spread across the industrial sector."

● **Shutdowns and layoffs.** Christmas shutdowns throughout industry, will be much more extensive than usual. Some plants will be closed for the whole of December, and many will only run for 10 or 15 days of the month. October's lay-off rate at 23 workers per 1,000 was more than double the figure of only three months earlier.

● **Bankruptcies.** In the first 10 months of this year, according to Dun and Bradstreet, business bankruptcies soared to almost 14,500, more than 42 per cent higher than in the same period of last year, and the highest comparable figure since 1982 (though far less than in 1932).

● **Corporate profits.** Corporate profits have so far held up comparatively well against the depressed levels of a year ago, with after-tax earnings of 518 major corporations rising by around 14 per cent year-on-year in the third quarter, according

to a Wall Street Journal survey. But that was considerably less than the equivalent 23 per cent increase in the second quarter, and most forecasters expect a decline in the current quarter.

Orders for durable goods fell 8 per cent in October, the third monthly decline in a row, and investment in new machinery is falling, despite Mr Reagan's business tax cuts, retroactive to January, that were meant to encourage modernisation.

Largely thanks to the strength of the dollar in recent months, imports have been pouring in and the trade deficit widening. Mr Baldrige says the total trade deficit for the year is likely to be "several billion dollars higher" than last year's \$36.36bn.

● **Cars and housing.** November's car sales were the lowest in 22 years, down 18.4 per cent even from the depressed level of a year ago. Housing starts in October fell to the lowest point in 15 years.

For many Americans, it is clearly not going to be a very merry Christmas. The first of Mr Reagan's tax cuts, which went into effect on October 1, helped the average worker to stay just ahead of inflation in October, with real earnings

after taxes rising by 0.3 per cent.

However, average spending power was still 3.6 per cent lower than a year earlier, with workers in the wholesale and retail trades, and construction workers, suffering the most. Sears Roebuck, the biggest retail chain in the country, reported a decline of 1.2 per cent in its November sales compared with last year, and most major stores are planning a barrage of extra advertisements and special offers for what looks like an unusually difficult holiday shopping season.

The two bright spots are that both inflation and interest rates are beginning to come down—though, again, later and more slowly than the Administration had originally hoped.

October's 0.4 per cent rise in the consumer price index, lifting it to 10.2 per cent above the same month last year, was almost certainly feebly low. Even so, the underlying rate of inflation is now widely thought to be around 8 or 9 per cent, well down from the summer, and Administration officials are still confident of hitting their target of an overall price rise for 1981 that just sneaks into single figures at 9.9 per cent.

Falling interest rates, with the consequent lowering of mortgage costs, have played their part. Yet the housing market is still depressed, with an 0.7 per cent drop in house prices in October.

As yet government would, the Reagan Administration claims credit for its policies in bringing down the inflation rate, which is expected to continue running fairly well into single figures in the coming months. But that is not the whole story. The recession itself (whether caused by Reaganomics or not) is, of course, a major factor. None the less, the fortuitous coincidence of a period of relatively low price increases for food and energy has also played an important part.

Interest rates are now well down from the near record

rates of the summer, for most of which the prime rate stayed at over 20 per cent. The fear in many quarters is that they could start rising again next year, along with the inflation rate, as expansion resumes and the budget deficit hits record levels, boosting the demand for money.

Mr Reagan has now publicly admitted that his target of balancing the budget by fiscal 1984 is a will-o'-the-wisp, and has backed down on some of the additional spending cuts he is seeking for the current budgetary year (fiscal 1982). But he has not yet conceded that the annual deficits likely to be notched up between now and the next presidential election in 1984 could easily exceed the record \$66bn set by the Ford Administration in 1975.

Nor has he conceded that the sort of spending cuts he looks likely to wring out of Congress (an extra \$40bn) will hardly make much of a dent in the 1982 deficit—in the absence of a major tax increase. The longer the recession persists, with lower tax income and higher expenditure on social security, the more the deficit can only worsen.

Yet some analysts believe that Mr Reagan, with a bit of luck, could be looking quite good at exactly the time he most needs to—the run-up to next November's mid-term elections. If a strong recovery comes in mid-year, helped along by a further 10 per cent tax cut on July 1, unemployment starts to fall and inflation and interest rates stay at relatively moderate levels. He could be in a fairly strong position to argue that his medicine has worked. Those are fairly big ifs.

None the less, a recent survey of leading business executives by Industry Week magazine produced an amazingly optimistic outlook for 1982. More than half of the 783 respondents, all chief executives of large or medium-sized companies, believed that business would improve in the next six months, and only 10 per cent said it would worsen.

The vast majority expected lower inflation, faster growth and a better stock market performance, while two-thirds predicted increased productivity, better corporate profitability and significant increases in capital spending. An overwhelming 90 per cent believed that Reaganomics had a good chance of "permanently changing the economic direction of the country"—one assumes for the better.

That is by no means every one's view and there is still doubt on Wall Street. The answers may do no more than convince Mr Reagan's many critics of the truth of the accusation that his policies are designed to suit big business. But few people would deny there is a great deal of pent-up demand in the economy—especially for cars and houses—that is waiting to be released when the moment comes. The question is when that will be.

## THE U.S. ECONOMY

# The recovery has been delayed

By Reginald Dale, U.S. Editor, in Washington



The Administration remains persistently more optimistic in its forecasts than most private economists... Mr Donald Regan, the Treasury Secretary (left), says that it would not be unprecedented for the growth rate to reach 5.5 to 6 per cent by next summer.

## Men &amp; Matters

## Rolling Stones' turn-over

Market forces rule in Washington, OK—as the trade in surplus tickets for this week's three-night stand by the Rolling Stones testifies.

This is possibly the last time this 20-year-old group (yes, 20 years) will play together and ticket touts are asking as much as ten times the official price of \$17.50 a seat. The Washington Post's small-ads section at the end of last week bulged with sale offers.

Rolling Stones tickets: two for December 9 \$300 the pair, call Jake after 9 pm, ran a typical notice. For \$350 another entrepreneur offered champagne and a limousine ride to the concert.

The touting, or scalping as it is known in the U.S., has sparked anger from disgruntled fans who claim it is immoral and illegal. Actually, it is not illegal in Washington, though it is in New

York. But the touts are unashamed. "It's supply side economics, man," said one who was clearly right in tune with the times.

Market analysts suggested, however, that demand was unlikely to hold up. The group did not sell out in Detroit and sales at other venues during its tour were slower than expected. By the weekend, the going price seemed to be slipping below \$100 a seat and one tout who had been offering a box at \$4,000 had come down to three figures with still no takers.

As one veteran rock-concert goer said: "Have you seen them crank up the same old act? Do you realise these guys are hitting 40?" True cosmonaut, it appears, are trading their Stones tickets not for cash but for seats to another concert later this month by AC/DC, the new stars of the scene, whose repertoire includes such cheerful titles as "Highway to Hell" and "Hell's Bells".

## Stormont story

After all those political memoirs, it is a relief to find a one-time politician who has put his pen instead to a thorough work of fiction.

Former Stormont Cabinet Minister Roy Bradford has just published in Belfast a novel, "The Last Ditch" set in the final days of Unionist rule in Northern Ireland. "My memoirs would have been a bit boring," he says. "I thought this would be a livelier story."

Some of the characters have a familiar ring: an aristocratic ex-Guards Prime Minister, an ambitious little Minister for Trade and Development, and a bluff, hard-line Minister for Agriculture. But anyone who identifies them as Lord (Terence) O'Neill, Brian Faulkner and Harry West would be wrong, says Bradford.

Nor are there likely to be any Unionists who see themselves in the role of the book's dapper Desmond Carson,

Minister for Home Affairs, who is also having an affair with a Catholic girl.

Bradford, now 60, left Ulster politics for business after the collapse of the power-sharing executive of which he was a member. A linguist, he served in wartime Army Intelligence in Europe, and worked as a BBC and ITV producer before his election to Stormont in 1965.

This is his second book—almost exactly 20 years ago he wrote a novel "Excelsior" set in London's TV and newspaper circles—and it will be published in England early next year. But his brave attempt to get out of the usual retired politician's rut already looks like paying off. The novel has gone into a second print within a couple of days.

## Out of line

Red — no sorry — pink faces among the bright historians who help staff the Osbrighs team at the Social Democrats' headquarters.

They have been checking the quotations from 17th century poets so beloved by the party's leadership. The famous phrase "breaking the mould," attributed by Roy Jenkins to Milton, in fact comes from Andrew Marvell. Moreover, the quote like that of Dryden's "dawning of a new age" used by Shirley Williams in her victory speech at Crosby, refers to the restoration of Charles II in 1660.

Not quite the historical precedent the SDP had in mind to follow.

## Parting words

The lengths some people will go to have the last word... Some 4,000 have used the services provided by an enterprising Los Angeles company this past year to videotape their last wills and testaments.

Instead of leaving the family lawyer to read out their bequests after they have gone,

they can thus reappear before the assembled relatives on film to perform the task.

The disbursement of the family fortune can be enlivened with parting insults, fond reminiscences or advice to posterity according to taste—so long as the whole performance does not take longer than six hours.

## Fresh pitch

The protectively paternal arm of stockbrokers Pinchin Denny prevents me from doing more than merely record the fact that the Stock Exchange now has its first woman jobber.

Joanna Bunkham, in her early twenties, was appointed to PD's glib pitch on Friday, after some two years with the firm. "She has worked hard for the job and thoroughly deserves it," I am told.

I would have liked to share the historic moment with the lady herself but the way was barred. "She is under great pressure already," an anonymous voice informed me against a background of increasing babel.

## Up the pole

It is said in Poland that whenever a new chairman of the Communist Party is elected, he is given one important and mysterious instruction. In his desk, he is told, there will be three sealed envelopes. Should a major domestic crisis erupt, he must open an envelope, and take the advice contained therein.

The first envelope, it is said, opens to reveal the order "make a face-saving compromise and give in." The second envelope contains the instruction "it is too late for compromises. Give in immediately." The message in the third envelope is even more to the point: "Make out," it orders, "three new envelopes."

Observer

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## FINANCIAL TIMES SURVEY

Monday December 7 1981

## EUROPE

European governments are coming to grips with the problems of unemployment, inflation and recession despite an atmosphere of continuing crisis. That they are doing so concertedly and within existing political frameworks is a good omen for the continent's future stability and prosperity.

## At the mercy of outside forces

By John Wyles

IN A splendidly precise stage direction for his play *The Dynasts*, Thomas Hardy described a scene in which Europe must be pictured as a "prone and emaciated" figure whose peoples "distressed by events they did not cause, are seen writhing, crawling, heaving and vibrating in their various cities and nationalities."

Emaciation may be more common to the East than to the West, but a sense of popular distress at being at the mercy of events outside their control is as pervasive now as when Hardy was writing at the turn of the century. Despite the rise in popular living standards, spectacular in the West, more modest but none the less real in the East, Europe has spent the post-war years living in the shadow of power.

The longest shadows have, of course, been cast by the super powers, but more recently the power of the oil cartel has brought unprecedented economic strains. Western Europe is also having to adjust to the rise

of new economic powers to the east, more competitive and innovative in the case of Japan, and better able to supply a variety of low-priced consumer products in the case of the newly-industrialised countries.

Eastern Europe is sheltered from some, but not all, of these pressures, and has many more of its own caused by extremely high indebtedness to Western banks and the stifling economic and political sovereignty imposed by the Soviet Union.

To the west, Governments are making brave efforts to maintain political and commercial structures in the face of virtually unrelenting crisis. Although there are exceptions, most are beginning to grapple with the need to adapt to the changing world system and, indeed, with the need to close ranks to influence the political behaviour of the super powers and the commercial behaviour of Japan. Nor are they shrinking from the extremely difficult task of restoring some balance and prospects of growth for their domestic economies.

Their courage is often impressive. Take, for example, governments' responses to the most socially and politically wounding crises of the day, unemployment, inflation and recession. Unemployment in the EEC is now around 9.7m or 8.8 per cent and on some estimates could rise to between 12m and 15m by 1985. No single country looks likely to be spared this worsening blight. It spells possible political disaster for several governments. But, however reluctantly, most have imposed painful constraints on their public spending rather than succumb to the nostrums of evangelical economists who would have them

try to spend their way out of a large in European pre-occupations, both as sources of division between member states and as countries with whom Europe is trying to establish a new equilibrium.

European politicians make less and less secret the fact that relations with the U.S. are becoming increasingly difficult to manage and that since Ronald Reagan's election the number of issues bedevilling the "troubled partnership" are manifestly increasing.

Trade tensions are ever present and, by and large, have been rather efficiently contained during the last decade because both sides have shared the common view of the need to maintain the international free trading system. But the Reagan Administration is introducing new strains by an aggressive attack on the EEC's subsidy system for exporting its agricultural surpluses and a campaign for the removal of government barriers to the free movement of services.

More important is the gulf between European and American views on the management of the international monetary system. Washington's withdrawal from any responsibility for containing sharp fluctuations in the value of the dollar is seen in Europe as an almost malign rejection of the need for a "good neighbour" policy.

The problems of currency instability have been compounded for the Europeans by the climb of U.S. interest rates to record levels. The softening of American rates in the past few weeks has brought some relief, but there is as little confidence in Europe as there is on Wall Street that they will not be on their way up again in the spring.

The U.S. and Japan inevitably

as highlighting both the continent's particular vulnerability in any U.S.-Soviet nuclear exchange and ultimately Europe's military status as an American quasi-protectorate. The politicians' achievement, and here President Reagan must be accorded some "heroic" credit, has been to deliver at the very least a sufficient response. Undoubtedly helped by the October demonstrations in Bonn, Paris, Rome and London, Chancellor Helmut Schmidt and some of his fellow heads of government have been able to persuade Mr Reagan to table "zero option" proposals for eliminating theatre nuclear forces from Europe and the Soviet Union at the arms control talks which began in Geneva at the end of last month.

Rightly or wrongly, the conviction in Europe is that this would not have been the opening American position but for the pressure of European governments backed by street demonstrations.

Indeed, the growing European experience is that the closest possible co-ordination on contentious issues is needed before America starts to try to accommodate European concerns. No one should underestimate the burdens this places on European governments whose economic interests, despite the EEC, are often far from coherent and whose differences over political tactics are often immense.

Such differences also emerge in their dealings with Japan. With this year's trade deficit with Japan heading for \$12bn to \$13bn after a \$10bn deficit last year, protectionist pressures in Europe are becoming intense. Japanese imports of cars and

trucks, consumer electronics and sophisticated machine tools have undoubtedly exacerbated Europe's unemployment problems. Significantly, and somewhat courageously, European Governments have not allowed themselves to be rushed into erecting protectionist barriers, although many have begun to employ protectionist rhetoric.

The essential conclusion is that governments deserve some credit for preserving and attempting to adapt, where necessary, the international political, economic and trading system in the face of unprecedented difficulties.

The problems may yet prove overwhelming but it ought to be a matter of some satisfaction that traditional political alliances are still holding, that political change still takes place peacefully in Europe and that the extremes of Right and Left have so far made only very modest gains in support.

John Wyles is the Financial Times's Common Market Correspondent.

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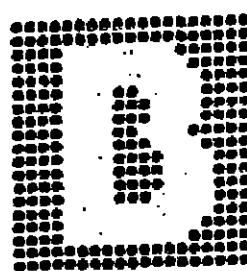
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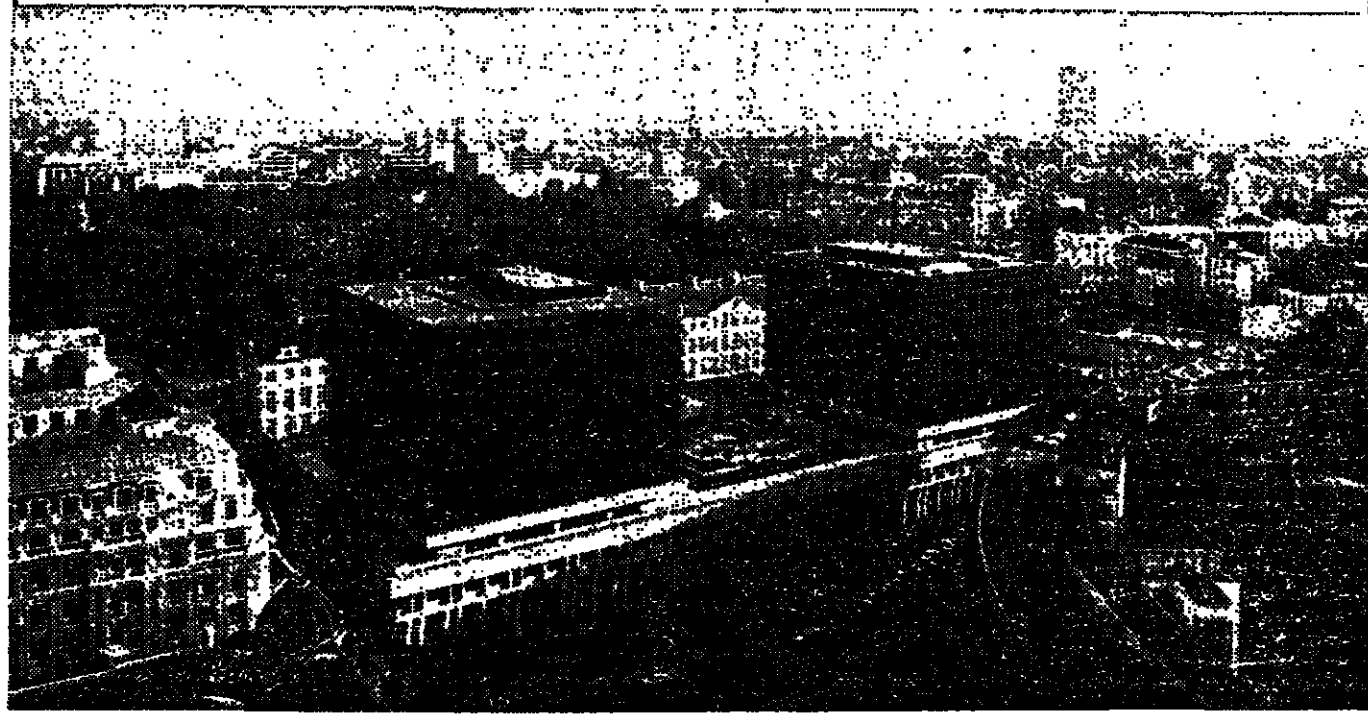


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FROM THE vantage point of the 21st century, the future historian will almost certainly regard the first half of this decade as a critical phase in the development of the European Community. As it approaches the 25th anniversary of the signing of the Treaty of Rome next spring, the EEC is locked into a difficult and agonising reappraisal of what it is and what it could be.

Internal policies based almost exclusively on an increasingly extravagant agricultural policy, a less than perfect free circulation of goods and an almost non-existent common market for services, no longer suffice. Meanwhile, on the external front the Community is under pressure from changing events and relationships to act more coherently and cohesively but finds that it lacks the essential structures to do so with speed and conviction.

A general awareness of these shortcomings means that the climate for reform has not been better for nearly a decade. Within the past six months, the European Commission has responded to the requests of member governments with broad proposals for strengthening existing and for developing new policies for reforming the Common Agricultural Policy and restructuring the EEC budget.

At the same time, President Mitterrand's new government has weighed in with proposals for a "relance Européenne" and Italy and Germany have produced common ideas for a European "Act" aiming eventually at European Union.

Even the UK feels it has made a contribution to reshaping the Community in the shape of speeches by its foreign secretary, Lord Carrington, urging the pragmatic development of policies which will make the EEC more relevant to "the man on the Princes Street omnibus." All of these various initiatives stem from a combination of specific problems and general anxieties.

The "mandate" which so preoccupied the EEC summit in London 10 days ago is a reflection of three precise difficulties. The first is that the CAP will almost certainly exhaust the EEC's budget reserves within the next few years unless its costs are brought under better

control. Secondly, the CAP's share of EEC spending currently around 62 per cent, having been more than 70 per cent two years ago, will rise again after Spain and Portugal join the Community unless reforms are introduced now. The effect of CAP spending being at present levels or higher, is to limit the opportunity to boost spending on other policies and to impose a disproportionately heavy burden on the UK of financing the Brussels budget.

This last problem is a function of the UK having a relatively small farming sector unable to draw on CAP funds to the same degree as its main partners. Meanwhile, it imports a higher proportion of food and other goods than the rest of the EEC, but is obliged to pay into the Community budget all customs duties and agricultural levies imposed at its borders. The net result is that the UK's net payments to Brussels in 1980-81 would have been in the region of 3bn European currency units and only second to West Germany's payments, but for a temporary arrangement agreed on May 30 last year which has paid most of this money back.

## Struggling

Faced with a dangerously expensive farm policy, one member state insisting on longer term relief from its budget burden and a general sense that the EEC must present a more convincing response to economic recession and record unemployment, the Ten have been struggling for solutions.

At the London European Council, the heads of government did the "easy bit" and settled guidelines for developing new and existing policies. These would be implemented when there is full agreement on the CAP and budget restructuring.

These last two points bring a clash between aspirations and reality. While the Ten may aim for rational reform, good housekeeping for the CAP and a recognition that the EEC budget is skewed heavily against the UK's interests, the times are so economically harsh as to discourage any risk taking. Thus the Community is dividing between those who do well out of the CAP and would do

even better if some of its provisions were applied to Mediterranean products and those for whom the present budgetary situation is so unacceptable that economies are their paramount aim.

France, Ireland, Denmark, Italy and Greece fall into the first category with the Benelux countries on the fringes. The UK and West Germany are quite definitely in the second.

The London summit's modest achievement was to bring about some necessary, but as yet insufficient, coalescence around certain principles. Thus, the Ten may eventually agree that the policy for pricing farm produce must be "prudent" and avoid stimulating overproduction. They will agree that certain steps must be taken to curb overproduction of dairy products and cereals, although what measures and in which circumstances will continue to cause very difficult arguments.

They may even agree on some formula that will try to ensure that the EEC's farm spending must rise at a lower annual rate than the 10 to 12 per cent annual increase in its budget revenues. But the room for manoeuvre is essentially limited by the fact that EEC unemployment is nearly 9 per cent and rising, and that governments themselves have little or no extra money available to cushion their farm populations against a squeeze on incomes forced by CAP economies.

Whatever the yardstick, inflation rates, public sector deficits or balance of payments, the performance of EEC economies is failing to achieve the convergence which membership is supposed to encourage. It is little wonder that Ireland is a die-in-the-wool conservative when it comes to CAP reform since agriculture provides around 13 per cent of its gross domestic product.

Ireland is only at the extreme of the majority of countries which will not allow EEC reform to impose new financial and social burdens. Some are attracted by the idea of new policies, but these are birds in the bush, not in the hand. Their development, moreover, may prove more difficult than expected because the socialist axis running from Paris to Athens wants a more dirigiste, interventionist Community than the London-Bonn laissez faire approach. This political battle,

however, has yet to come. Economic and political divergences do not preclude any agreement on the major issues, but they do make useful agreements less likely. They also serve to question the wisdom of further enlarging the Community, whatever the political necessities for accommodating Spain and Portugal. On present trends, enlargement will make decisions even harder to reach and could paralyse the Community along North-South lines. In this respect, Greek Premier Andreas Papandreu's call for special status for Greece reflects a wholly sensible judgment that the Greek economy is too far adrift in its structure and needs from the economies of northern Europe for full membership of the EEC to promise real advantages.

## Relief

Increasingly, member governments turn with some relief from internal problems to the effort to develop a common front on major foreign issues.

The notion that they feel relief is not a glib comment because some foreign ministers, notably Germany's Herr Hans Dietrich Genscher and France's Claude Cheysson conspicuously leave the handling of internal EEC issues to junior ministers.

Herr Genscher's main interest is external affairs and this is one of the reasons why the Community was able in October to give a new formal push to its political co-operation.

However, the new commitment in this so-called London Report to consult and co-ordinate on foreign policy has been seriously weakened by the change of government in Greece and Mr Papandreu's insistence on moving ahead of the other Nine on Middle-East problems.

The other important aspect of the London Report was the formal acknowledgment that the "political aspects of security" were appropriate for discussion in a Community context. However serious their internal divisions, the Ten feel an increasing need to speak with a common voice to the superpowers to gain an influence that none of them can possess individually.

John Wyles

# Mitterrand's pivotal role

THE ELECTION to the French Presidency of Francois Mitterrand in May, and of his Socialist majority in the French Assembly in June were certainly among the most important political events in Europe since the enlargement of the EEC in 1973.

Mitterrand's domestic, economic and social policies are regarded by sections of the European Left as a major test of the radical alternative in a recessionary decade, and by the Right as a dangerous experiment which would destabilise both France and her European partners. France's economic and political role in Europe is pivotal and the change of policies associated with the change of government have already brought a major realignment within the European Monetary System and subtle alterations to the political dynamics of the European Community.

Six months after Mitterrand's election is still too soon to arrive at conclusive judgments about what his enduring impact will be. Much can happen during a seven-year term and the policy lines set in the first six months may look rather different in three or four years time.

Indeed, as the new President and his men have adjusted to power, what seemed initially to be winds of change have proved to be rather misleading preliminary gusts. While, for example, the initial enthusiasm for reforming and revitalising the European Community is still potent in Paris, it is clearly being tempered by harsh realities.

Like its predecessor, the Mitterrand government has been ready to play fast and loose by EEC rules to placate sectional interests — by erecting, for instance, barriers to imports of cheap Italian wine. Equally, Socialist Paris appears no more enthusiastic than did Giscardian Paris about agreeing to significant changes in the Common Agricultural Policy despite the fact that it is a suitable case for reform whose weaknesses are an obstacle to the Community's future development.

In foreign affairs, a Middle East policy which was to be securely tied to loyalty to Israel and to the Camp David accords is giving way to a more even-handed approach to the Arabs and a recognition that Camp David may soon be redundant as a path to a global Middle East settlement.

All of which is to acknowledge that there are permanent national interests which survive changes of governments. However, new men bring new priorities and the new French priorities are creating both problems and opportunities for the rest of Europe.

Within the EEC there are problems at several levels. In the first place, the Franco-German entente is not working as well as it did, and as a result it is proving more difficult to back up major EEC agreements.

## Ideological gulf

Socialist France wants the other Nine to regard the reduction in unemployment as the number one economic objective, and to be prepared to risk higher inflation rates and greater protectionism to achieve it. Chancellor Schmidt and even more so his Economics Minister Count Otto Lambsdorff believe that inflation is the enemy which makes unemployment worse and protectionism the recipe for industrial decline and decay.

There is thus an ideological gulf which is an obstacle to agreement on such issues as a medium-term economic strategy for the Community but also, and this more important, on the so-called "mandate" questions. It is arguable that the Ten are still far from agreeing on the development of existing and new Community policies, on reforms to the CAP and on budget restructuring, largely because there is so little meeting of minds between Paris and Bonn.

In the past eight years, a Franco-German consensus, sometimes painfully arrived at, has been the essential prerequisite for any major step forward in the Community. Mitterrand's arrival has made this consensus much more difficult to obtain.

Nevertheless, a strong German effort to maintain effective relations with Paris is guaranteed as long as Helmut Schmidt occupies the Chancellery. This means that Germany will almost certainly go further to accommodate the new French Government and this is why smaller member states — Italy, the Benelux and Ireland — believe that Mitterrand's arrival has opened up new opportunities.

After the creation of the European Monetary System in 1973 (and in some respects before it) the Schmidt-Giscard axis effectively lost interest in developing the Community and put it into a holding pattern.

The British Labour Government had no initiative to offer and after she came to power in May 1979, Mrs Thatcher's first priority was to secure a limit to Britain's budget payments to Brussels.

Mitterrand, through his proposals for "relance Européenne," believes that the Community must not be left to stagnate and that member states must identify the areas of economic co-operation, industrial development and regeneration which would be better pursued by action at a Community level. This is emerging as a powerful impetus to the European Commission's efforts to advance Community policies on the front, and a rallying point for other member states which have been arguing for years in favour of new developments.

Germany and the UK may be somewhat more sceptical, but when they turn to external affairs, they too conclude that Mitterrand has brought welcome changes and new opportunities. His support for the Atlantic Alliance is seen as a desirable shift of French emphasis away from national independence and his unshakeable belief in maintaining the nuclear balance a contribution from the left in confronting Europe's growing peace movements.

Meanwhile, London and Bonn have let themselves be persuaded to travel well down the road towards the French view of the importance of North-South relations and how to improve them. At the same time, Mitterrand has been ready to agree to useful changes in the EEC's political co-operation procedures and machinery and may yet go further towards a closer co-ordination of foreign policies.

Indeed, the tone of many discussions among EEC foreign ministers has been changed by French external affairs Minister Claude Cheysson, plucked by Mitterrand out of the European Commission where he had been tending development policy for eight years.

Immensely clever and implausibly rational, Cheysson's delight in thinking out loud both stimulates and occasionally irritates his Community colleagues — particularly when it is done in the company of journalists. But Cheysson's belief in Europe and France's destiny in Europe is unshakeable and as long as he has the President's ear Europe will not be left to languish for lack of a French initiative, although its progress is bound to be bumpy.

John Wyles

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The Soviet Union is under strain politically and economically. Anthony Robinson reports

## The mounting cost of dominating Eastern Europe

SOVIET HEGEMONY over half of Europe was the Soviet Union's greatest prize from its sacrifices during World War 2. But maintaining that control is proving increasingly difficult as national differences and characteristics re-assert themselves.

The Soviet resolve to keep Eastern Europe within its sphere of influence has not weakened, but the economic cost is rising and the political difficulties are mounting.

Events in Poland over the last 15 months represent the clearest challenge to the Soviet Union's ability to continue imposing its own still essentially neo-Stalinist model on Eastern Europe. But even East Germany, normally thought of as the most orthodox of all the East European regimes, has quietly developed its own brand of economic development while East German youth is showing signs of becoming infected by the anti-nuclear protests which they see on West German television.

The Protestant church has also let the authorities know of their concern at the increasingly militarisation of East Germany.

Similar signs of tiredness with propaganda clichés, the persistent failure of the system to deliver a reasonable standard of living and a desire for greater cultural, intellectual and other freedoms can be seen throughout the area.

### Same old faces

It can also be felt in the Soviet Union itself, where an increasingly better educated and urban population counts the economic costs of "international proletarian solidarity" in far away places, the massive military build-up and the same old faces at the top.

Some 64 years after the revolution and years of war, terror and hardship, the signs of discontent with the rigid, bureaucratic system are mounting. Religious feeling, and a growing interest in the pre-revolutionary past and cultural traditions all bear witness to a swelling desire for the re-establishment of links with the past after the brutal attempt to shift the Soviet Union on to a new course.

The terror and ideological fervour which once underpinned the regime has given way to time-serving and a system of

privileges. The gap between ideology and reality has grown and this has affected not only the Soviet Union and its Warsaw Pact allies but also the ability of the Soviet Union to project its model abroad as something to be admired and emulated.

The obsession with military strength which possesses the present generation of leaders traumatised by the Nazi invasion, far from increasing Soviet security, has fed Western suspicions of Soviet intentions and brought a new readiness to deal with the Soviet leaders, not on the basis of their words, but on their actions.

In public, the Soviet leaders denounce the West for encirclement and war-mongering. But privately they must be aware that they were the principal grand electors of President Reagan following their actions in Afghanistan and elsewhere. Soviet power may have increased, but the practical ability to use that power for political purposes has declined, although the size of recent anti-nuclear protests in the West may have served to keep the illusion alive.

The Soviet Union now has a much more complex and interdependent relationship with the rest of the world than it had, for example, in 1968, when Soviet tanks invaded Prague. This is partly a result of detente and the rapid expansion of East-West trade over the past decade, partly a result of the expansion of Soviet influence around the globe.

The political as well as economic and military costs of its invasion of Afghanistan have proved to be much higher than expected. Military intervention in Poland would destroy what remains of Moscow's carefully nurtured propaganda image as a benign peace-loving force in the world.

It would also scupper the chances of a reasonable conclusion to important arms control negotiations both for theatre nuclear forces in Europe and the strategic balance with the U.S. itself.

It is probable however that in the last resort the Soviet leadership would be forced to sacrifice all these things if Poland, or any other pact country, went so far as to demand Comecon membership, as Hungary did in 1956. Such an event would carry with it

enormous risks and dangers because it would call into question the Yalta agreements which form the basis of the post-war organisation of Europe and in a very short time re-awaken the dormant question of German re-unification and a whole series of other issues.

The Poles recognise this fact as clearly as the Russians. The frontiers of contemporary Poland after all are those traced by Stalin, who physically shifted the country westward on to former German territory. He thus ensured that Poland, as well as the GDR, retains a vested interest in the maintenance of a divided Europe and alliance with the Soviet Union. But developments in Poland over the past 16 months have driven a coach and horses through the convention of one party, communist rule. They

have also swept away the blanket of lies and historical distortion which accompanied communist rule. Polish culture and Polish history can now be freely expressed and interpreted.

The abolition of double think and double standards may in the long term be the greatest consequence of the Polish revolution. It has certainly helped to compensate for the empty shops, the endless queues and the still downward spiralling economy.

Fear of economic collapse and consequent social unrest rather than fear of Soviet tanks is now the main stimulus behind the attempt to find a formula within which the "three estates" of the Polish nation can work together for Poland's economic as well as political and cultural renaissance. The three estates

are the party, now headed by General Wojciech Jaruzelski; the Church, led by Monsignor Jozef Glemp, who became Primate of Poland following the death of Cardinal Stefan Wyszyński; and the independent trade union Solidarity, led by Lech Walesa. This is the Polish version of what the Italian Communist Party used to call the "compromesso storico".

While Poles go hungry and the economy remains in tatters, few will be tempted to follow the Polish path. The real danger of contagion would arise if ever political and intellectual freedom were to be combined with practical economic reforms which made Poland prosperous as well. From the Soviet perspective, the best position would be a Poland prosperous enough to look after itself without fraternal aid—but still closely

tied into Comecon and dependent upon the Soviet Union for its oil and other raw materials.

There are signs that this is indeed the Soviet aim—as indicated by the Soviet decision to step oil shipments to Poland (thus removing the need to buy around 3m tons for hard currency) and give financial and other assistance, including most recently 30,000 tons of meat which is in very short supply in the Soviet Union itself.

But Poland is not the only East European country with major economic problems. Romania is now considered by Western bankers to be in similar straits. Czechoslovakia poor morale and insufficient investment in new plant has been exacerbated by a poor harvest and the Soviet Union itself has just brought in the third bad harvest in five years.

This obliges the Soviet Union to pay hard currency for over 40m tons of imported grains plus other foodstuffs.

In the long run, the Soviet Union can look forward to sharply higher earnings from the higher gas sales which will accrue once the Siberia-West European gas project comes on stream by the middle of the decade.

Until then, however, the Soviet Union faces the need for further borrowing to pay for imports of plant and machinery associated with this major project in addition to the technology required to raise productivity elsewhere in an economy severely strained by heavy arms expenditure and a rigid central planning system. Recession in the West furthermore will only exacerbate the problems on Western markets.

There is very little satisfaction to be had from the deepening problems of the Soviet Union in Eastern Europe and elsewhere. The failure of the Soviet Communist Party congress in February either to rejuvenate the top leadership or introduce any evidence of fresh thinking about the accumulating problems of the area does not bode well for the future.

Without a relaxation of East-West tension, however, the scope for peaceful internal reform and a slackening of the arms race is minimal and the problems of Eastern Europe can only get more acute.

But the pressures for change are such that major changes cannot be excluded both in the internal politics of East European countries and in relations with the West.

## Defence under fire from cuts and protests

NO GOVERNMENT in Western Europe dissents from the view that there has been a marked build up in Soviet military strength over the past few years. Neither does any seriously question the consequent need for a strengthening of Western defences.

The dilemma facing almost every European state, member of Nato or not, is that these convictions are being undermined by economic and political factors which are seemingly beyond the power of governments to overcome.

As recession bites, defence budgets have come under severe pressure, while the political consensus which in the past has appeared to underpin European defence policies is being seriously undermined in a growing number of countries.

The British decision last June to chop back its surface fleet and reduce armed service manpower is so far the most dramatic example of the first problem. The hundreds of thousands who have demonstrated for a nuclear-free Europe this autumn illustrates the second. The two problems combined have produced the most active debate on defence issues to be seen in Europe for well over a decade.

Of the two problems, the breakdown in political con-

sensus has until recently seemed the most serious. The focus of the peace movements, and of more general debate, has been nuclear strategy in Europe, and in particular Nato's decision, taken in 1979, to "modernise" U.S. Nato-dedicated nuclear forces in Europe.

This so-called twin track decision provided for a new generation of nuclear missiles—472 Cruise and 108 Pershing 2 ballistic missiles—to be deployed in five European countries beginning late in 1983. The weapons were seen as matching the Soviet SS 20s which, the U.S. claims, have been deployed at the rate of one a week over the past year.

### Talks begin

But hand in hand with the preparations for the missiles' deployment in Britain, West Germany, the Netherlands, Belgium and Italy were to go, Ministers decided in 1979, talks between the U.S. and the USSR on their limitation.

The fact that such talks have taken almost two years to get underway has undoubtedly fuelled the popular unease on which the peace movements have fed as has the warlike rhetoric and heavy emphasis on rearmament programmes which

have come out of the Reagan administration in Washington. Whether some of the heat will disappear from the debate now that the talks are taking place—high powered delegations from the U.S. and the Soviet Union meet for the first time in Geneva on November 30th remains to be seen.

What is clear now is that European governments are profoundly relieved that negotiations with the Soviets have begun. Over the past few months, ministers have become increasingly alarmed that they are losing the support of their electorates on the nuclear issue.

Paradoxically, only in socialist France (as determined as its predecessor to keep the French nuclear deterrent and remain outside the military structure of Nato) does there appear to be no vociferous opposition to official defence policies.

But if it is hard at this particular moment to judge the future significance of European opposition to nuclear strategy, the economic problems facing defence planners are becoming starker by the month. Indeed, they are made even starker by the protest movements, for were European governments to reduce their reliance on the nuclear deterrent they would (it is generally argued) have

to spend very much more to redress the imbalance which exists between the West and the Warsaw Pact at the level of conventional forces.

The economic problems facing Nato countries (and non-Nato members are not exempt from budgetary pressures) were summed up recently by the International Institute for Strategic Studies. Nato has reaffirmed its commitment to increase defence budgets by a real annual 3 per cent a year.

But the I.I.S.S. points out that since the unit cost of new weapons is rising at nearly 6 per cent a year in real terms and since weapons tend to account for a third or more (in Britain last year it was 44 per cent) of defence budgets, most of the increase will be absorbed by equipment.

While many Nato countries, including West Germany, where "rigorous" defence cuts have recently been announced by the government, are suffering from an amalgam of these problems, the most dramatic illustration of economic constraints on defence has been in Britain, historically a country with pretensions to a global defence role.

Mr John Nott, the Defence Minister, last June resolutely refused to disclose the financial

framework for his major defence review, which he conceived as tailoring Britain's defence effort to meet effectively reduced resources over the next six years (albeit honouring the 3 per cent pledge).

The review will result in the loss of nearly 20 warships (leaving an effective surface fleet of only 50 vessels) and some 50,000 men from the armed services and civilian jobs. A major dockyard will be closed and other activities tightened and streamlined.

Yet in a speech only last month, not six months after his review, Mr Nott was warning that "radical measures," which would clearly go beyond his defence cuts, would have to be introduced in Britain if the financial pressures on the budget were to be eased significantly.

Measures such as "stretching" the potential of existing equipment, designing simpler equipment with better sales potential and getting tougher with contractors could, Mr Nott said, "do no more than slow down the rate of cost inflation."

The radical measures he had in mind included narrowing the wide range of equipment used by the British forces, and introducing much greater specialisation, within the UK and within Nato.

On the first, Mr Nott said, Britain could "take a unilateral decision to reduce and concentrate its industrial/technological base (to) high value ones... such as electronics, guided weapons and nuclear."

Or Britain could "agree collectively within Nato that individual countries or groups of countries should concentrate on developing and producing particular types of weapons, thus avoiding wasteful duplication."

The path Mr Nott envisages is a stony one: attempts to standardise equipment within Nato (each country manufacturing guns with the same calibre bullets or making refuelling hoses with the same sized nozzles) are far from always successful. But efforts to suggest that the Dutch, for example, should build frigates instead of aircraft or the British give up their submarine yards have so far succumbed at the outset to nationalistic political objections.

It is perhaps a measure of the plight that may be in store across Europe that a British Conservative minister now feels it necessary to make such suggestions seriously.

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## EUROPE IV

# U.S. refusal to control the dollar upsets bankers

BELIEVERS in 10 year economic cycles might see some significance in the unfolding of events on the currency markets over the past 12 months. In the annals of monetary history, 1971 and 1981 will go down as periods of similar tension in the financial relationship between the U.S. and Europe—but for completely opposite reasons. Europe has just caused to complain of the American government's "benign neglect" of the dollar during the Nixon era a decade ago. Now, since the coming to power of President Reagan's Administration, similarly dedicated to leaving the fate of the dollar to the tender mercies of the market, disgruntled European politicians and central bankers are levelling the same charge against Washington.

This time, though, in contrast to 1971, the complaints are caused not by the U.S. Government's lack of interest in the effects of a weakening dollar, but its apparent indifference to its strength.

In both cases, the Europeans have had inflation on their minds. During the Nixon years they were worried about the effects of huge monetary inflows caused by efforts to prop up the dollar. Now they are concerned about the more direct inflationary results of rapid currency depreciation.

Unprecedented volatility of American interest rates has helped to make 1981 one of the most unstable years for currency fluctuations since the end of the fixed-rate Bretton Woods system at the start of the 1970s.

With confidence in the key European currencies, the D-Mark, sterling and the French franc, affected by a variety of home-made political and

economic influences, exchange rates would have gyrated anyway.

European central bankers do not argue with the U.S. policy of trying to squeeze out inflation through a tight monetary policy—although they think that the need for very high interest rates would be modified if the Administration lowered its budget deficit and the demands on the credit markets.

### Unco-operative

What irks Europe is that U.S. reliance on attempts to control the money supply over very short periods leads to excessive fluctuations in interest rates which are then passed on to the foreign exchanges. More seriously, they are irritated by America's lack of interest in co-operative efforts to smooth out the exchange rate fluctuations.

Since the Reagan Administration promulgated its new policy of "laissez-faire" currency economics at the start of the year, the New York Federal Reserve Bank has intervened only once to try to check the dollar's volatility. This was at the end of March on the day of the assassination attempt on President Reagan, in line with the Treasury's policy that it will allow intervention only in time of crisis.

The dollar's rise against European currencies compared with 1980, which varied between 30 and 50 per cent at the most extreme peaks of the summer, has amounted to easily the biggest currency realignment since the early 1970s.

The dollar has since declined to more acceptable levels, following the latest decline in

U.S. interest rates. The pivotal \$/DM rate is now around DM 2.25 against well over DM 2.50 in August. But European central bankers feel that the dollar is still overvalued. Depending on an easing of political tensions in Eastern Europe and a return towards current account surplus in West Germany, the dollar is expected to weaken further against the D-Mark next year as the U.S. current account swings into the expected deficit.

The effect of the dollar's rise this year has been threefold. By increasing the cost of dollar-valued raw materials imported from abroad—particularly oil—it has put upward pressure on inflation rates in European countries. It has forced world interest rates higher than would otherwise be necessary—the highest since the birth of Christ, grumbled Chancellor Helmut Schmidt at the summer's Ottawa summit—and thus further delayed the international economic recovery.

Lastly, and in the long run perhaps most importantly, it has damaged transatlantic political ties. Together with the U.S. administration's perceived lack of sensitivity in other areas of foreign policy, "benign neglect" of the dollar almost certainly has contributed to differences of opinion over defence and disarmament issues and may yet stoke the fires of protectionism in Europe.

High interest rates and "stagflation" in Europe of course cannot be blamed on the U.S. alone. West Germany would have had to keep interest rates well above its still internationally low inflation rate (around 6.5 per cent, the highest for seven years) to attract capital inflows needed to finance two years of huge current account deficits.

But European central bankers still have reason to quarrel with some clear technical faults in the U.S. handling of this year's dollar flare-up.

In quick succession over the past few months, the governors of the West German, British and French central banks and the central bankers bank, the Bank of International Settlements, have called on the U.S. to resume intervention on the foreign exchanges.

The Europeans say the U.S. Treasury made a clear tactical error in announcing outright in the spring that the New York

Fed would be withdrawing from day-to-day operations on the currency markets. This gave the foreign exchanges the go-ahead to chase the dollar further upwards in the expectation that capital appreciation of dollar assets would add to the already considerable profits resulting from high U.S. interest rates.

A view put strongly by Mr Gordon Richardson of the Bank of England and Prof Alexandre Lamfalussy of the BIS is that central banks cannot simply stand aside and leave the markets to their own devices. "There is no neutrality in a policy of non-intervention," says Prof Lamfalussy, who describes central bank intervention as a means of backing up on the foreign exchanges a government's general anti-inflationary policy.

### Beneficial

The central banks similarly deride the U.S. view that intervention should be disavowed because it puts taxpayers' money at risk. The huge profits made recently by the West German Bundesbank—which sold during the summer large quantities of dollars which it bought cheaply during the currency's weakness in 1977 and 1978—shows that intervention can benefit national treasurers.

The next stage in the cycle may have a familiar ring to it. As the U.S. slides into current deficit in 1983 and high dollar interest rates are increasingly perceived as more a symptom of weakness than of strength, this year's currency disorder could be reversed.

A weakening dollar could be expected to prompt the U.S. authorities back into the intervention arena. This would be partly to prevent a lower exchange rate seeping through to domestic inflation and partly to guard against the political disadvantages caused by a loss of currency "virility".

Th world has been here before. President Carter came to power in 1977 also determined to allow the foreign exchange market free rein—but after two years of currency tantrums and dollar weakness, by the end of 1978 benign neglect was once more out of fashion. "It could happen again in 1982."

David Marsh

## Reagan approach worries Europe

WHEN Jimmy Carter was defeated by Ronald Reagan in the U.S. presidential elections a year ago, the prevalent European reaction was one of mingled relief and apprehension.

Relief, because many hoped that the unpredictable oscillations which had marked the Carter years would now give way to a more stable policy stance; apprehension that this more stable policy would be based excessively on bellicose hostility to the Soviet Union at the expense of almost any other consideration.

Twelve months on it begins to look as though the apprehension was more prophetic than the relief. President Reagan came to office with the simple, some would say simple-minded, goal of making America strong again and he has had little difficulty in pushing through Congress a substantial increase in U.S. defence spending, as well as the first phase in his supply-side economic strategy.

But he has had more difficulty in putting together a foreign policy that looks coherent to most Europeans. And that attempts to do so have been made harder by the permanent squabbling between the Secretary of State, the Secretary of Defence, and the White House staff. In this latter respect, the Administration of President Reagan resembles nothing so much as that of President Carter.

### Distortion

But apart from the bureaucratic infighting, the aspect of the new administration with which Europeans have found it most difficult to come to terms is the apparently unidimensional nature of the Reagan foreign policy.

No one could have failed to foresee that Reagan would adopt a more anti-Russian posture than Carter, but few anticipated that this anti-Soviet posture would inform, or even distort, every facet of American policy: that the civil war between the right-wing government and the left-wing guerrillas in El Salvador should be made a central test case of Soviet trouble-making worldwide, or that the multiple problems of the Middle East should be redefined as an East-West confrontation, in which the solution was to be found through the heroic myth of a "strategic consensus".

Naturally, this strategic consensus has not been forged. What has caused concern in Europe is the American failure to understand that their belief in it, and their excessive reliance on the instruments of power to bring it about—money and military might—actually make worse the intractable problems of the region.

After the fall of the Shah of Iran, European voices repeatedly warned the U.S. not to repeat its previous mistakes by transferring a massive U.S. presence from Iran to Egypt. These warnings were not heeded; President Anwar Sadat was assassinated, apparently by Muslim extremists; and within a matter of weeks of his death, the U.S. was staging a large-scale military manoeuvre in Egypt.

For Washington, the greatest

threat comes from the Soviet menace; for most Europeans, the greatest danger in the region comes from local instability, whether inside a particular country like Iran, or between states of the region, as in the Iran-Iraq war.

Some European governments, such as that of Mrs Thatcher in Britain, see some force in the American argument that, since Europe is heavily dependent on oil from the Gulf, it must in certain circumstances be prepared to consider the use of force to protect those supplies, or at least must be prepared to facilitate the use of American force. But the general tendency in Europe would be for a preference for more emphasis on diplomacy and discretion, and less on military might, and a fear that the U.S. approach may turn out to be less a contribution to a solution than an exacerbation of the problem.

But the most touchy issues in transatlantic relations are those which lie at the centre of the East-West axis: between the superpowers: defence spending (where the Americans say the Europeans do too little); East-West trade (where the Americans say the Europeans do too much); arms control (where the Europeans say the Americans do too little); and Nato nuclear strategy (where the Europeans say the Americans talk too much).

Some of these tensions may be containable in piecemeal fashion; the European governments have been making efforts to match Nato targets, and the Americans have at last embarked on negotiations with the Soviet Union on Theatre Nuclear Forces (TNF), even though neither the Europeans nor the Americans are yet satisfied with the performance of the other side of the Atlantic. But the underlying differences of outlook may prove more difficult to deal with. Obsession with American weakness and Soviet strength has led the Reagan administration to dwell so publicly and so frequently on the contingent dangers of nuclear war that it has helped to generate a wave of anti-nuclear feeling in Europe.

At a more mundane level, there have been sustained, and vocal European disagreement with the Reagan administration's high interest rate policy, because of its impact on interest rates in the rest of the world, developing as well as developed. But it pales into relative insignificance compared with the wave of popular unease over the cracks that seem to be appearing in the strategic relationship between Europe and America.

In substance, the causes of this unease are many years old. There have long been profound ambiguities about Nato nuclear strategy, and the devices adopted for trying to bind the American superpower in with its smaller European allies have so far failed to expunge the fact of the Atlantic Ocean. What is new is the impudence of American spokesmen in saying things which draw attention to these problems, coupled with their failure to expound anything that corresponds to a plausible grand strategy.

Ian Davidson

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## EUROPE V

## EMS helps to bring calm out of instability

IN THE minds of many, the real question when the EMS was created nearly three years ago was whether it had any future at all. Several early critics of the EMS feared—or even secretly hoped—that it would not for very long resist the combined pressure it would receive both internally, from the continuing divergence in inflation rates, and other economic results among member countries, and externally, from the wide exchange-rate fluctuations of third currencies such as the dollar vis-à-vis EMS currencies.

During the first few months of its existence, the EMS was allowed to develop under conditions of relative stability in the foreign exchange markets, as a result of the series of measures to stabilise the dollar jointly taken by the U.S., West Germany and Switzerland in the autumn of 1978; but with the second oil shock the international environment became very turbulent once again, and foreign exchange markets went through another period of great instability, characterised both by the frequency of day-to-day movements in the dollar-DM rate in 1980 and 1981 and by the amplitude of the longer-term fluctuations between the dollar, the yen and the ECU.

The average rate of inflation in Western Europe and its dispersion around the mean rose under the impact of the second oil shock, and of the "third oil shock" caused by the 45 per cent increase of the dollar against the ECU between July 1980 and August 1981.

Nevertheless, the EMS survived and succeeded in establishing, in this ocean of instability, a zone of relative calm and of relative monetary stability in Europe, thus protecting more than 50 per cent of member countries' trade from overshooting movements in

exchange rates. That the EMS was able to resist the pressures just mentioned and to accommodate the internal tensions between currencies it created is due in part to the elements of flexibility built into its design. First, movements within the authorised margins of fluctuation—2.25 per cent around the bilateral parities, and 6 per cent for the Lira—were well as reversals of positions within this currency band, which can occur in a relatively short period—for instance between January and May 1981 the French franc moved from the top to the bottom of the band, changing places with the mark. A second element of flexibility comes from the fact that central rates can be changed by common agreement if the divergence between any two currencies becomes too great and too persistent to be accommodated within the authorised margins by interest rate differentials.

## Modest

Thus, over the 34 months that the EMS has been operating, four realignments of central rates have taken place. They were fairly modest in scale and did not prevent the EMS from achieving a much greater overall exchange rate stability than was ever the case over the 1973-78 period. They were also accomplished promptly and smoothly, reflecting possibly an increased readiness on the part of participants in the system to make small rate adjustments when necessary.

But the EMS is very much a human construction and it was not made perfect from the start. Its operation has revealed some weaknesses, the major one being its inability so far to reduce economic divergences

among member countries and to make, as it was intended to, the external exchange-rate stability the symbol and the consequence of an increasing convergence toward internal stability. Improvements in the EMS design and operation are necessary.

When the EMS was created, future improvements were programmed into its evolution in the form of an institutional phase involving the establishment of the European Monetary Fund, which the system was to enter two years after its launching. But the advent of this second stage has been postponed with the unfortunate effect of obstructing any suggested improvement as belonging to the institutional phase whose postponement had been agreed upon.

A more pragmatic attitude is called for, eschewing any philosophical discussion whether a particular reform belongs or not to the institutional phase and asking what can be done now, in the line of what has already been decided in 1978, to improve the functioning of the EMS.

Before recommending a few such improvements, I want to emphasise that in any case there should be in 1982 a renewed and determined effort toward greater convergence of the European economies.

In such an effort toward convergence, the EEC Commission should actively use, as it has done so recently for Italy and Belgium, its prerogative to make specific recommendations to countries which diverge in a negative way from their EMS partners and to watch how these recommendations are followed.

Bringing the pound sterling into the EMS exchange mechanism and making the UK a full-fledged member would already be a major im-

provement, for which I believe the time has come. If, as it is now expected, the UK balance of payments should deteriorate next year, together with the U.S. one, while it would improve in Germany, the entry of sterling in the EMS exchange mechanism at the present rate would help fight inflation in the UK by protecting the pound against downward overshooting movements.

It would also give British authorities a more stable framework in which to conduct macro-economic policies than the single-minded pursuit of fixed—but elusive—monetary targets has given them.

I would in addition propose to start giving substance to the future European Monetary Fund—without having to agree now on all the final form, power and mandate it should eventually have—by setting up a permanent board of the European Monetary Fund—each central bank appointing one member—which would be endowed with the following responsibilities:

- The management of the EMS' external reserves and the control of the creation of ECUs.
- The management of the very short-term and short-term credit mechanisms.
- The co-ordination of interventions in third currencies, and particularly in dollars.

In trying to achieve a better co-ordination of policies toward the dollar, our first task should of course be, in the present circumstances, to try once again to persuade U.S. authorities that their policy of "benign neglect" toward exchange rates is not conducive to good results and is particularly detrimental to Western economies and to the cohesion of the Western world. Authorities on both sides of the Atlantic should give a clear signal that they care about the volatility of the dollar and that they want to reduce it, and one way they could give such a

signal while reinforcing policy co-ordination within the EMS would be to set up an EMF-Federal Reserve swap credit line to replace the existing bilateral swap agreements.

Finally, the development of the permanent board's responsibilities in each of these three fields would call for a parallel extension of the role of the ECU. In the EMS's final stage, it is clear that all the claims and debts between EMS central banks should be denominated and settled in ECUs.

Meanwhile, one could either drop altogether or relax the 50 per cent limit on the use of ECUs in the settlement of debts between EMS central banks. Alternatively, a central bank could be obliged to accept a full settlement of its debt in ECUs until they account for a certain proportion of the bank's reserves.

Another direction in which the role of the ECU can be enlarged is in its private use. There are obvious steps that could be taken in this direction. EMS governments and European institutions could issue ECU-denominated bonds or

short-term notes, or bonds with an ECU guarantee, and private banks could issue and trade certificates of deposit denominated in ECUs, in the same way as such CDs denominated in SDRs have been issued on the London market by a group of banks.

The private sector should organise a clearing mechanism for ECU payments and receipts. Finally, making the ECU more acceptable would also imply that national regulations regarding its use should be scrutinised so as to eliminate any discrimination which presently exists against this unit as compared to other denominations such as the dollar.

The experience of nearly three years of operation of the EMS has been very positive. Steps can and should be taken to strengthen it. This should be one of the main tasks of the ECOFIN Council during the first semester of 1982.

**Jacques van Ypersele**  
Mr van Ypersele is Chief de Cabinet of the Belgian Finance Minister and former chairman of the EEC Monetary Committee.

## GROSS DOMESTIC PRODUCT

(at 1975 prices and 1975 exchange rates (\$bn) Volume)

	1975	1979	1980†	1980/79* annual %
Canada	163.96	189.53	189.7	0.1
U.S.	1,525.51	1,813.16	1,810.3	-0.2
Japan	488.77	612.47	628.2	4.2
Australia	57.82	97.44	100.1	2.7
New Zealand	13.79	13.96	14.3	2.7
Austria	37.74	44.21	45.8	3.6
Belgium	61.75	69.06	70.0	1.4
Denmark	37.51	45.65	45.2	-1.0
Finland	27.70	30.56	32.1	4.9
France	338.82	391.53	397.0	1.4
Germany	420.29	492.04	501.4	1.9
Greece	29.52	25.36	25.5	0.8
Iceland	1.29	1.52	1.5	2.5
Ireland	8.14	9.52	9.6	1.0
Italy	192.05	223.05	232.0	4.0
Luxembourg	2.30	2.58	2.6	0.5
Netherlands	82.51	93.30	94.2	0.9
Norway	28.45	34.29	35.7	3.7
Portugal	14.72	17.81	18.6	4.7
Spain	104.84	115.51	117.5	1.7
Sweden	54.30	56.23	58.0	3.2
Switzerland	71.99	75.37	76.3	1.4
Turkey	35.95	42.19	42.7	1.3
UK	230.38	253.35	249.8	-1.4
OECD total	4,063.08	4,747.92	4,806.2	1.2
North America	1,690.47	2,002.71	2,000.0	-0.1
OECD Europe	1,772.23	2,021.33	2,053.6	1.6
EEC	1,395.26	1,603.63	1,625.3	1.4

\* Various base years GDP/GNP growth rate. † Provisional figures. Sources: National Accounts of OECD countries, 1979 volume 1, countries submissions and Secretariat estimates.

## TRADE OF EUROPE

	(U.S.\$m)	1979	1980	1981 (Jan-June) (OECD estimates)	1979	1980	1981 (Jan-June) (OECD estimates)
World	IMPORTS (cif)	752,384	907,524	411,914	EXPORTS (fob)	696,912	804,552
OECD total		559,716	654,531	295,608		532,656	607,704
North America		65,316	84,888	40,200		46,992	49,544
Europe		470,805	540,084	239,940		471,345	542,560
Japan		18,192	23,686	12,854		8,244	24,292
Oceania		5,412	5,713	2,595		5,952	6,168
Non-OECD		191,640	251,820	116,061		160,968	191,892
of which:							
Europe		36,180	43,740	18,486		37,368	41,580
Africa		45,456	61,184	27,524		43,944	57,780
America		23,940	30,168	14,495		22,152	25,584
Far East		25,656	31,788	14,664		23,328	25,272
Middle East		59,460	83,964	39,865		33,696	41,124

Source: OECD Statistics of Foreign Trade, October 1981.

## Growing doubts over monetary control

WHEN Dr Oskar Emminger, the former president of the West German Bundesbank, retired from office at the end of 1978, he told a farewell gathering of German journalists that they had won his approval on one key issue: their habitual practice of paying little or no attention to the central bank's monthly publication of money supply figures.

That episode alone illustrates that monetarism on the continent of Europe is written with a distinctly small "m"—in contrast to Britain and the U.S., where the present governments came to power with the word emblazoned as the centrepiece of their economic strategies.

The essence of monetarism, put at its most extreme, is, as Mr Beryl Sprinkel, America's treasurer, Treasury under-secretary for monetary affairs, jocularly told a Paris audience this autumn: "Control the money supply and everything else falls into place. Thank you, and good night."

The lesson of 1982 is that it is more complicated than that. Few governments in Europe disagree with the proposition that control of the money supply is necessary to lower inflation. Nearly all EEC countries set monetary targets in one form or another—and in most cases over the past year the targets have been met. But no-one any longer believes that bringing down the money supply by itself is sufficient to expunge all economic ills.

With unemployment rising almost everywhere in Europe to unprecedented post-war levels, central banks are under pressure to take a less restrictive monetary course and modify interest rate rises.

At present, there is little sign that they are giving in to such demands. Even in France after the advent of a Socialist Government, the authorities are keeping interest rates high, partly to ward off the inflationary effects of further currency depreciation.

There is however growing doubt about whether central

banks command the right techniques for correctly measuring the money supply, let alone controlling it—and even if they think they can do these two things, whether they are looking at the right indicator.

Mr Charles Goodhart of the Bank of England has pointed out that the significance of a chosen monetary aggregate seems to diminish in proportion to the efforts made to track it as an economic target—a kind of Heisenberg's uncertainty principle of the money supply.

Doubts about the theory and practice of monetary control are most pronounced in the UK. The Conservative Government, since it came to power in May 1979, has watched the chosen benchmark of monetary stringency, sterling M3, grow by roughly 50 per cent, or more than twice as much as its target—and has at the same time presided over the worst recession since the Second World War.

## Three factors

The waywardness of Britain's main monetary aggregate has been caused principally by three factors: the abolition of the "corset" controls on the banking system last year, the civil servants' dispute this year which has held up tax payments to the Exchequer and grossly distorted the statistics, and increasing competition by the banks to attract deposits for mortgage lending.

There has also however been a more fundamental factor at work, in the form of a particularly vicious circle. The tougher the monetary squeeze, the more hard-pressed companies (at least in the short term) have to borrow from the banks to cover borrowing costs and pay high interest rates—and the higher shoots the money supply, which causes the authorities to squeeze even harder.

Confirming the pragmatism of Continental monetarists, the Bank for International Settlements the Basle-based central

bankers' bank, is in the forefront of those urging—like Dr Emminger—that not too much attention should be paid to short-term money supply changes.

In terms of almost mocking condescension, the BIS in its annual report last year labelled Britain's economic policies as "an experiment akin to those always available in the natural sciences." In this year's report, the BIS noted that nearly all the major industrialised countries which set monetary targets had managed to meet them in 1980. "A marked difference between objective and outcome," it wrote with studied understatement, "was apparent only in the UK... The target set did not allow for the complexity of the situation which actually developed."

Apart from the importance of a complementary fiscal policy in the fight against inflation—an area which central bankers feel has been relatively neglected during the last two years—the BIS also places weight on the need for some kind of incomes policy to back up efforts at monetary control.

The countries taking part in the European Monetary System—of which Britain is not a full member—also use the exchange rate as a published target to add to anti-inflation discipline.

In the past, when there has been a conflict between exchange rate and internal monetary objectives, money supply considerations have often been overridden. In 1978, West Germany and Switzerland—the two European countries which have had most success in bringing down inflation through monetary and other means—allowed their money supply measures to overshoot set targets by a wide measure because the Deutsche Mark and Swiss franc exchange rates came under strong upward pressure.

During 1980 and 1981, the two countries—new faces with depreciation pressure on their currencies—have squeezed money supply growth sharply. Switzerland, which sets a target path for the monetary base, has restricted growth in this aggregate practically to zero to allow for the situation on the foreign exchanges.

With monetarism now demonstrably taking more of a back seat, the controversy will continue to rage whether the burden of the fight against inflation should be shifted further away from monetary restraint towards deficit-cutting fiscal policies. The BIS and central bankers like Herr Karl Otto Poehl of the Bundesbank have complained that monetary policy is being over-stretched.

Given the fact that most countries' recent fiscal policies, in underlying terms, have already been quite restrictive (as "recession-adjusted" figures from the OECD show) and that further cuts in budgets are extremely unpopular politically, it seems likely however that central bankers will continue to take the strain. At least they will remain where many of them like to be—in the limelight.

David Marsh

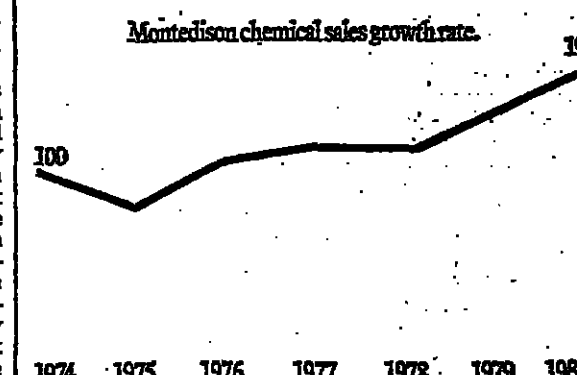
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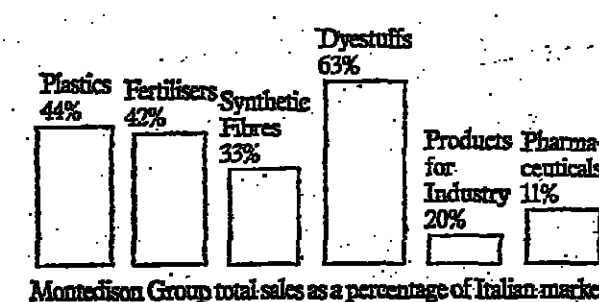
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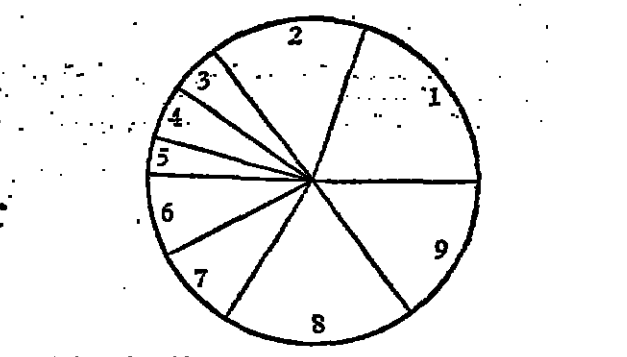
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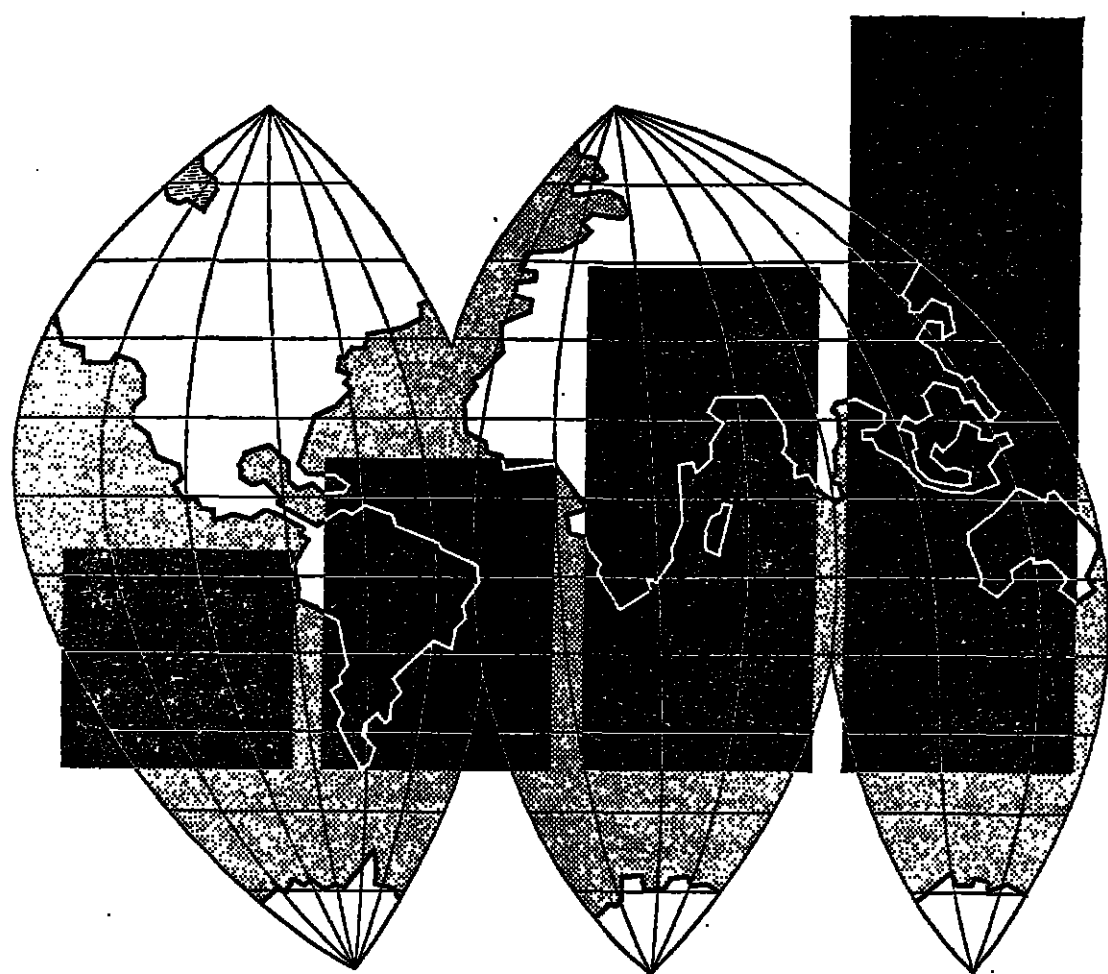
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Das Gutachten über den sozialen Wandel  
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## EUROPE VI

# Unemployment dilemma is likely to get worse

EUROPEAN UNEMPLOYMENT is beginning to look like an electronic scoreboard, whirling digital figures on one side and then, as the eye shifts to the left, the more slowly changing but more significant numbers. At present just over 9.7m are unemployed in the EEC, but early next year the scoreboard will be an eight-figure one as the jobless level passes 10m on its way towards a likely minimum of 12m by the mid-1980s, and quite probably a good deal more.

Inside the European Commission, some experts are beginning to look more closely at the 15m registered unemployed by 1985 figure that, when first projected for the EEC, seemed like scare forecasting. It was arrived at in the late 1970s by a number of analysts who based their calculations on the twin phenomena of the 1960s "baby bulge" that was beginning to pour school-leavers onto the labour market in unprecedented numbers, and of the collapse of traditional manufacturing industries.

At that time, EEC unemployment was around 6m people and the possibility that the total might grow by two and a half times in only six or seven years seemed remote. Now, the European Trade Union Confederation in Brussels is suggesting that the figure could double to reach 12m in the EEC in four years' time, while other experts overlaying the potential effect on work of the micro-technology revolution arrive at unemployment levels that are hard to absorb.

They point to somewhere between 35m and 70m people being unemployed by the 1990s in the OECD countries, where the total is currently around 23m. Their assessment is that, when it comes to the application of new microchip technology, Europe's traditionally high employment levels are threatened both by adopting the equipment and by refusing to do so. In other words, damned if we do, and damned if we don't.

The argument is, of course, that failure to benefit from the productivity gains offered by the new technology in offices and factories would condemn Europe to becoming less internationally competitive than ever. Forced to import manufactured goods from more efficient economies, EEC employment would steadily decline. Producing and harnessing the new technology, though, could have similar effects on employment.

The argument over whether the microchip will prove to be a jobs destroyer is certain to rage for years to come, but the bottom line of the calculation must be that if overall produc-

tivity outstrips production then employment inevitably drops. Biting the political bullet and admitting that no improvement in the unemployment level lies just around the corner is something that few EEC heads of government are currently prepared to do, even though it is in effect what Britain's Mr. Ivor Richard, the EEC Social Affairs Commissioner, has been urging on member states.

### Dramatised

The effects of the baby bulge, which in the years 1980-85 involve some 8m new jobseekers arriving on the EEC's labour markets, have in fact only dramatised an unemployment problem that has been quietly growing for almost a decade. From 1973-79 the EEC as well as Japan and the U.S. in effect brushed their unemployment problems underneath the carpet.

They did so by trading productivity in favour of jobs. Had they retained the high productivity gains they all made in the 1960s it has been calculated that by 1978 their combined dole queues would have topped 40m people, instead of the 13m actually recorded. In the UK, for example, joblessness would have been 3.6m instead of 1.4m, and it is probably a poor example because Britain had less productivity than most to trade off.

In any case, the point is that most EEC countries no longer have any productivity fat to shed as a means of buttressing employment. On the contrary, they require real productivity improvements to regain their much blunted competitive edge in international markets.

That in turn throws serious doubt on the EEC member States' ability to tackle the jobs

issue, for most European countries have already created the service sector and "non-market" public sector jobs that were possible to absorb the jobseekers of the seventies. Massive relocations of EEC economies are clearly out, and would in any event most likely be counter-productive. Work-sharing, ranging from early retirement to shorter working hours to the suppression of institutionalised overtime, may be a palliative, but it is no cure.

The dilemma is that at the same time, the EEC countries can increasingly ill-afford not to have high employment levels. Some experts now believe that the "dole drain" the direct cost of unemployment on the Exchequer in Britain is variously being put at somewhere between £5bn and £12bn for 1981 alone, is only a small part of the total economic cost of the dole queues.

West German analysts have put the "opportunity cost," meaning the wealth lost through the diminished output and economic slowdown that is both cause and effect of high unemployment at four times the direct Exchequer cost. A 1979 calculation, when EEC registered unemployment was 6m, put the Community's lost output at \$75bn, or 4.5 per cent of EEC gross domestic product.

Even in the more measurable terms of direct costs, taxes lost and benefits paid, the outlay by EEC Governments on job creation and protection remains comparatively small.

With that in mind, EEC States' willingness to heed the warnings—not least those of the European Commission that the Community is "destroying its future"—of political and social trouble, should be

increased. Potentially, the EEC could more or less hold the line on unemployment through embarking on a strategy of work creation. From house construction to infrastructural development, public spending could inject a fresh stimulus and breathe new life into many of the ailing over capacity sectors.

The social and therefore political implications of high unemployment have still to be fully assessed, let alone grasped by Governments that have been lulled into a sense of security by the calm that has so far accompanied rising unemployment in Europe. Rioting in Lorraine in 1979 and the brief flare of youth violence in British cities in mid-1981 have been the exception rather than the rule.

### Fundamental

Volatility politics are, however, only the most identifiable and easily recognisable result of the growing competition there will be for jobs—between EEC members as much as between different segments of society, notably the racial minorities. A fundamental difficulty that has yet to be addressed is the question of how to reward those people who are unable to work. The thorny matter of persuading European workers as a whole to price themselves back into work by accepting lower wages may well be the issue of the eighties, but by the nineties it may well be that a fifth of the EEC working age population is deprived of the means to earn a fair living. The Community's present problems of economic convergence and budgetary reform pale by comparison.

Giles Merritt

### UNEMPLOYMENT

Country	1979*	%	1980*	%	1981*	%
Austria	57,000	2.0	53,000	1.9	41,000	1.4
Belgium	294,000	10.9	322,000	11.8	396,411	14.4
Denmark	159,300	6.0	180,200	6.9	208,500	7.9
Finland	139,000	6.2	114,000	4.9	134,000	5.2
France	1,350,000		1,451,000		1,746,000	
West Germany	876,000	2.8	889,000	3.8	1,289,000	5.5
Greece	32,000		37,000		23,000	
Ireland	89,600		101,500		127,500	
Italy	1,698,000	7.7	1,698,000	7.6	2,013,000	8.8
Luxembourg	1,055		1,094		1,438	
Netherlands	210,000	5.1	248,000	5.8	407,000	9.6
Norway	24,100	1.3	22,300	1.2	30,800	
Spain	1,037,000	9.2	1,277,000	11.8	1,525,000	
Sweden	88,000	2.1	n.a.		116,000	2.6
Switzerland	10,300		6,300		4,600	
Turkey	170,700		256,300		241,600	
UK	1,307,000	5.4	1,668,000	6.8	2,662,000	10.9
Yugoslavia	762,000		785,000		763,000	

\* Mid-year figures.

Source: OECD main economic indicators, October 1981.

## Countering the Japanese threat is still the major challenge Trading position set to improve

"FACED WITH difficulties, one sees faults in others rather than reflecting on the possibilities of improving one's own behaviour." Mr. Kunihiko Saito, the Minister at the Japanese Embassy in Brussels, observed during October.

He was intervening in the running dispute between the EEC and Japan about Japan's rising trade surplus and its imports policy. It was a biting comment, reflecting on the growing introspection of the EEC as it combats recession and sluggish trade growth.

But he had a point, for Japan has become the bogeyman of Europe, just as the U.S. was the bogeyman of the 1960s.

Yet at least part of the sensitivity in the EEC about Japan has been caused by a shifting in the conditions of trade which left Japan better able to compete after the 1979-80 oil price rises than other nations.

### Strains

The European competitive position has been eroded, but now shows some signs of improving. Yet the improvement is unlikely to be marked enough to relieve internal strains in the short term. Pressures to isolate industry from competition will continue and the reaction to such pressures will have a lasting impact.

European Commission studies have shown that EEC industry has been labouring under cost and productivity disadvantages compared with competitors in the world's two other major trading powers, the U.S. and Japan.

During the period between the first oil crisis and 1980, EEC unit labour costs were rising 2.4 per cent annually in relation to competitor countries. But the U.S. had an annual fall of 1.5 per cent and Japan had a fall of 1.8 per cent.

Although wages in Japan and the EEC rose faster than those in the U.S., the rise in productivity in Japan was 7 per cent, compared with 3.5 per cent in the EEC and 1.5 per cent in the U.S. Labour cost per unit of output actually rose over the period at annual rates of just under 10 per cent in the EEC, 8.5 per cent in the U.S. and 5.5 per cent in Japan, the Commission noted.

Further, EEC competitive-

ness has also been hurt by currency movements. Both the dollar and the yen depreciated between 1977 and 1979 and the strong performance of U.S. and Japanese exports since then has been due at least in part to the delayed effects of this movement.

This year, the appreciation of the dollar has caused deterioration in the EEC terms of trade but the consequent relative depreciation of European currencies should, over the remainder of this year and in 1982, make EEC exports more competitively priced. By last August, the ECU had declined in value by 28 per cent from its average 1980 level against the dollar.

The problem is that the appreciation of the dollar, in which many commodities are denominated, may increase unit labour costs within Europe.

But the Commission expects that "in 1982 the EEC's terms of trade loss should be much less than in 1981, and while the volume of imports should start to rise again quite briskly, the volume of exports should rise even faster as EEC exporters make further gains in their shares of more buoyant markets."

Such a movement may serve to re-establish the EEC in markets where it has been losing its share of imports compared with both Japan and the U.S. For some years the growth in volume of EEC exports has been slower than the growth of the export markets.

Last year, the secretariat of the General Agreement on Tariffs and Trade noted, the volume of EEC exports rose by just 1 per cent compared with 7 per cent in 1979, although their dollar value rose by 15 per cent. The volume of exports from European Free Trade Association countries, however, rose by 3.5 per cent while their dollar value expanded 18 per cent.

Such slight growth in exports reflected the impact of the recession on general trading conditions, but also they rid strains within Europe springing from the need to adjust or withdraw from traditional industries in the face of newer producers. The general picture disguised particular problems.

Over the emergence of Japan, followed by imports made into markets like textiles elec-

trical goods, steel, and footwear by countries such as South Korea, Taiwan, Singapore, Hong Kong and Brazil, has exposed weaknesses in European industry. And these weaknesses have become more apparent because the new producers made their presence felt after the rapid growth of world trade in the 1950s and 1960s had slowed.

Impaired  
Reduced demand, seen in the recession of the mid-1970s and again since the 1979-80 round of oil price increases may permanently have impaired the ability of some sectors to compete internationally on the scale of the years up to 1973.

Textile producers have pushed EEC member governments into adopting a rigid stand on imports from developing countries in the talks for a new international Multi-Fibre Agreement to follow on those in place since 1973.

The restrictions and the demands for them have in common the desire to buy time for industrial adjustment to take place or for industries to change sufficiently to be able to cope with cheaper imports. But critics of such policies have consistently argued that import restrictions, in whatever form, are an impediment to adjustment and change.

There are those who doubt that Europe will ever again have general steel, shipbuilding or textile industries which will be internationally competitive. Such industries are best left, it is suggested, to countries with lower levels of technological development than those prevailing in Europe.

The European Commission has suggested four areas which, if developed, could either be substitutes for declining industries or could help to transform the production methods of sectors considered to be in decline. They are energy, microelectronics, aerospace and biotechnology.

But the long haul to develop such industries, often in the face of leads established by Japan and the U.S., is a little immediate help. Political leaders faced with the problems of high unemployment, thus there is an attraction in protectionism, in spite of more general fears that the trading system might seize up, creating more widespread problems of unemployment than exist already.

At this stage it is not clear whether the political leaders will seek to stimulate competitiveness through competition. But the course they follow is crucial. "International diversification are beginning to appear, not only in the priorities of economic policy, but also in the adjustment capacity of individual economies," Gatt's secretariat said. "Policy choices made in the next year or two in such areas as inflation, protectionism and adjustment are likely to determine the economic character of the remainder of the decade."

Paul Cheeswright



## EUROPE VII

## Trade competes with aid in North-South relations

IT MAY seem churlish to ask whether Europe is exacerbating hunger in the Third World. After all, this year has seen France announce it will double its aid programme and leading EEC countries work to educate President Reagan on the problems of developing countries.

But the question is sometimes posed by those who look at the totality of EEC policies. For the Ten are not just aid donors but are a major trading bloc. Even more important than the development funds they provide is the impact of the Common Agricultural Policy, of domestic industrial policies and European protectionism.

The CAP has long been criticised in the Third World. This autumn the World Bank entered the fray. In its annual development report it emphasised how it is not just the European consumer but also North African tropical and other food produ-

cers who are hit by the surpluses stimulated by the policy. Now the focus of anger in the developing South is the Common market stand in negotiations on a new world textile and clothing trade agreement.

Here Britain has led efforts to persuade the community to demand "negative growth" rates in exports. Late last month the EEC slightly softened its position in the so-called Multi-Fibre Arrangement negotiations. But it is still offering major exporters the prospect of virtually no growth in their sales.

By contrast, the Reagan administration has taken a slightly more liberal stand, meaning that there is less of a division between angels in Europe and devils in America than is sometimes implied.

A further area where there is pressure for change is in the structure of the EEC's tariffs,

which tend to penalise developing countries the more they process items before export. Unprocessed goods and raw materials attract far lower tariff rates than manufactures, a factor working against the development of local industry.

Further, the Lome Convention between the EEC and developing countries in the African, Caribbean and Pacific areas (ACP) has been running into some difficulties, in particular where it attempts to stabilise commodity prices.

## Out of cash

The Stabex system is designed to cover the ACP against shortfalls in export earnings from 19 commodities, ranging from cocoa, coffee and groundnuts to cloves and ylang ylang. The long fall in prices of the first two of these and a poor groundnut harvest last year meant that

Stabex simply ran out of cash this year.

One of the problems which has yet to be tackled is the lack of any mechanism in most capitals for an overall co-ordination of national policies towards developing countries. The relative lack of co-ordination between ministries of finance, foreign affairs, trade and aid is less seen in the Berlaymont building where DG 8, the directorate general for development, has proved something of a force. Not least because of the energy of its last commissioner, Mr Claude Cheysson, now French Foreign Minister.

The Commission has long pressed for more coherence on policy towards the developing world. It has been quietly arguing, for instance, that whatever the oil companies' interests it is to the overall advantage of EEC members to help build up developing countries' oil output. The Commission stresses that

the current economic problems of the industrialised world must be solved within the context of North-South relations. It also talks of maintaining "stability in its neighbouring regions," for instance by the Euro-Arab dialogue and the Lome convention.

It calls for increased investment in Third World energy production and the creation of an energy affiliate for the World Bank. It urges greater aid to developing country agriculture and greater access for agricultural products to the EEC. It talks of the need for an open EEC market for manufactured and processed commodity imports balanced by protection for investment in developing countries.

After this had been discussed by the Council of Ministers' North-South Committee, a much-reduced document went to the Luxembourg summit in June. It put aside issues of contention, in particular over EEC imports from the developing world.

But the Council did accept the need for an initiative to stress to the U.S. and Japan the link between the economic and political security of Europe and "the re-establishment of international economic relations offering sufficiently attractive prospects to its developing partners."

## Three policies

More concretely, the Council accepted three policies known to differ from those of the new U.S. administration: qualified support for World Bank energy affiliate; backing for the World Bank capital increase, replenishment of the bank's soft-loan arm, the International Development Association; and prompt resumption of the United Nations Global Negotiations on the world economic order including the future of institutions such as the World Bank and International Monetary Fund.

In the event Europe was unable to win the day with the Americans at either Ottawa or Cancun.

France is one of the few EEC countries which openly argues that, if the U.S. will not support an energy affiliate, the World Bank should, in any case, go ahead.

On the other hand, over resuming the global negotiations, Britain and West Germany are far from disturbed that they do not have to drag their heads in public as was the case last year. For they find it hard to accept that the General Assembly of the United Nations should be given any powers to alter the control, practices or status of the World Bank, IMF or GATT.

The net result is that 1981 has seen yet more nails driven into the coffin of the hopes of the poorer countries for any major shift in the world's economic balance in their favour. But on at least two

fronts some small progress can be seen.

The first is that forecasts for official development aid made recently in Paris by the secretariat of the Organisation for Economic Co-operation and Development show a 2.3 per cent annual real increase in the next few years, earlier

The second is that Western aid donors did agree in Paris in September to making a special effort on behalf of the world's 31 poorest nations. But that, too, represented only a slight step towards fighting poverty and hunger.

For the West's small pledge has to be set against what they refused to do. And that was to double aid in real terms to the poorest countries by 1985, channel 0.15 per cent of their GNP to those countries by then, and channel 30 per cent of all bilateral and multilateral aid to them.

David Tonge

## Widening deficit cuts EEC living standards

INTERNATIONAL TRADE has become a gritty political issue in the EEC. It is dividing Europe against Japan and the U.S., and, just as worrying, it is dividing EEC member States against each other. Yesterday's trading partners have become today's cut-throat competitors, for Europe's higher costs and waning competitiveness in manufacturing industry is making serious inroads into EEC living standards.

However, seeing oneself as others do is not a very human trait. So most Europeans who complain vociferously about the Japanese, U.S. and even Third World exports that have been surging into the Community's markets might be surprised at the following analysis of European trade policies: They are not only "predatory," but are also a "vicious violation" of agreed international trading practices.

These are harsh words to describe an EEC that in 1980 saw its overall trade deficit almost double the previous year's figure to reach \$27bn, and which, once all the figures are in, can expect similar bad news for 1981. But they were uttered by Australia's deputy Prime Minister, Mr Doug Anthony, earlier this year. And while it was beef rather than manufactured exports that he was objecting against as being unfairly subsidised, his attack is a good indication of the resentments that now cloud international trading relationships.

While Europe complains that it has become a target for other industries' excess capacity, much of the rest of the world increasingly mistrusts Europe's own attempts to stimulate its exports while erecting protectionist barriers.

Whatever may be said of the Community's trading tactics, particularly in the agricultural sector, the trading figures nevertheless show that the EEC has been coming off much the worse. The trade gaps it has

with the two other major industrialised powers, the U.S. and Japan, have widened in recent years to become yawning chasms. Japan's surplus with the EEC last year jumped 80 per cent from its 1979 level to hit \$11bn, while that of the U.S. almost doubled on the back of a weak dollar to reach \$25bn. Japanese cars drove hard into unprotected European markets, pushing sales from 640,000 units the year before to 785,000 with a further 20 per cent rise on that expected by the end of 1981.

## Serious damage

The onslaught of American exports since then has slowed, thanks to the more buoyant dollar, but serious damage has been done to key EEC industries such as man-made fibres.

Yet it is not so much the highly visible export drives of the EEC's competitors that are causing deep concern as the underlying lack of competitiveness that is causing European manufacturers to lose both domestic and foreign business almost across-the-board. In a wide range of engineering goods, from numerically-controlled machine tools through to automobile components, EEC producers are on the retreat.

It is not a new phenomenon either. In the world's "third markets," European motor manufacturers in 1970 possessed 51 per cent of the available business, and the Japanese industry just 15 per cent. By 1980 the Europeans' share had shrunk to only 22 per cent and that taken by Japan had risen to 45 per cent.

The assaults being made on EEC domestic markets for manufactured goods that are now creating so much international friction should be seen as a corollary to the reverses of the previous decade.

The view that Europe has increasingly priced itself out of international markets and is

now losing its grip on its own domestic ones is underlined by the European Commission's own analyses of EEC trading. The non-EEC nations of Europe now provide the Community with its only fairly reliable surplus on trade. They take about a third of all EEC exports (the EFTA countries alone take almost a quarter) and run a deficit on their trade with the Community worth around \$15bn yearly.

That structural surplus, coupled with the fact that as an average 65 per cent of each EEC member state's exports go to other EEC or European countries, has done a good deal to insulate the Community from its competitive disadvantages. But although such trading patterns shift slowly, they inevitably do respond to underlying price trends. The likelihood is that unless European governments resort to artificial means of stemming imports, the inroads made by manufacturers from outside the Community will widen.

It is precisely that question—the degree to which the EEC should resort to protectionist measures—that is now having the most deeply divisive influence on Community members' relations over trade and industry. The clearest example to date has been the splitting of the EEC into two distinctly hostile camps over the approach that should be taken to Third World textile exporters.

Failure to agree a new MFA world textiles trading pact with the Third World producers could have serious consequences. Some GATT officials fear that it could begin the unravelling of the Tokyo Round trade liberalisation framework. Yet it is still as almost nothing compared to the tensions now existing between the EEC and its two major industrial trading partners, Japan and the U.S.

American resentments against European steel sales are coming to a head once again, and the fear is that protectionist moves by the U.S. could unleash retaliatory action by the EEC. Given that the U.S. trading surplus with the Community has doubled and redoubled since 1978, the Europeans have a variety of sensitive sectors to choose from. However, it is of course Japan's export successes that are creating the most serious political difficulties. Japanese exports have been growing in recent years at three times the rate of U.S. and European exports, and even if at only 13 per cent of Japan's GNP they are proportionately much smaller than those of Europe and the U.S., they are nevertheless proving highly disruptive.

Over the last 10 years, Japan has received something like 200 "last warnings" from Brussels that it should restrain its exporters. Until recently, they had all appeared to fall on deaf ears. However, discussion in Japan on a form of "tax on exports" now suggests that the Tokyo Government is moving to stem the exports flood.

Giles Merritt

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## EUROPE VIII



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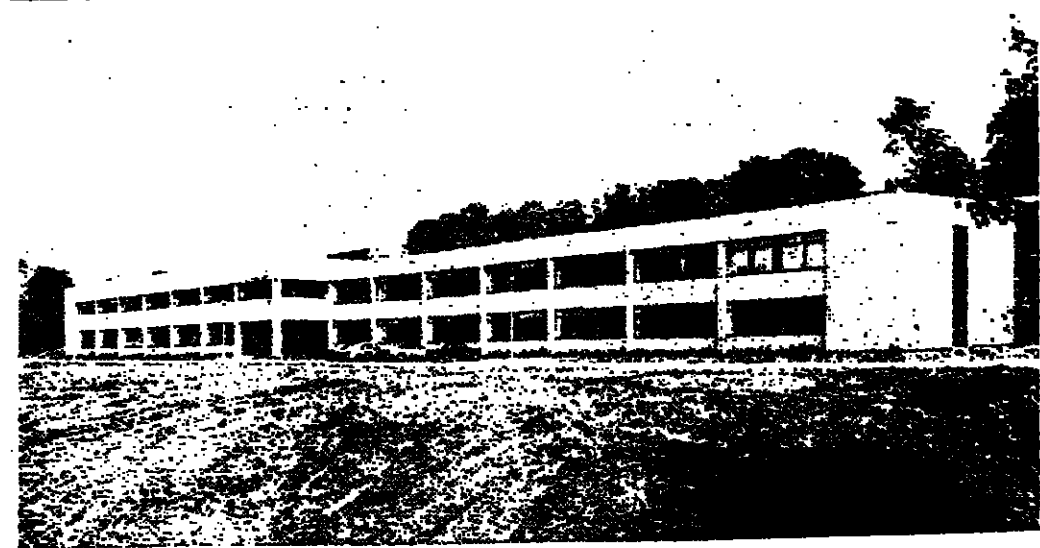
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## Chemical companies look to recovery

EUROPE'S PETROCHEMICAL producers are just beginning to emerge from two long and utterly disastrous years.

The heavy chemical companies were among the first to be hit by the recession that followed the 1973 oil crisis and the revolution in Iran. But the economic downturn has an even greater impact on the chemicals sector than on some other industries because of a number of other longstanding problems—most notably massive overcapacity.

Overcapacity in petrochemicals and plastics has existed for years in Western Europe. It began to be built up in the days when both businesses were enjoying high growth rates—largely because their products were being substituted for more traditional materials such as glass, wood and steel.

The European petrochemical industry still uses the oil-based naphtha as its main raw material and in the 1960s and early 1970s oil was cheap. With expanding markets and cheap raw materials, the major companies felt confident in putting up more and more plants. Not only were there more plants, but the average capacity also increased steadily as producers tried to take advantage of economies of scale.

Even after it became clear that the great days of substitution were over and that much lower growth rates were to be expected, the adverse effects of overcapacity were often masked. In 1975, for example, the European petrochemical industry had a boom year as it pushed up its product prices in the wake of spiralling oil costs.

### 30 per cent drop

But in the spring of 1980, demand for petrochemicals and plastics dropped by as much as 30 per cent—depending on the product—and it did so virtually overnight. By the end of last year, most of the major producers were making substantial losses. Only now are there the first signs that a real recovery is underway.

But the protracted fall in demand plus the slump in product prices and in profitability has served to concentrate the minds of the chemical majors on the whole question of rationalisation. Some of the older and less efficient plants have already been shut— a number of them have been officially closed for maintenance but they are not expected to start up again.

Meanwhile, some proposed projects have been abandoned. The U.S.-based Gulf, for example, has cancelled a planned \$300m chemical complex in the Netherlands. Not only that, but the group intends to pull out of petrochemicals production in Europe altogether.

But there will have to be further closures. There are still, for example, no fewer than 27 West European producers of polyvinyl chloride (PVC)—plastic. Even the traditional chemical companies—such as the German giants, Bayer, BASF and Hoechst and the UK-based ICI—are expected to pull out of those product areas, where they have no particular technical or marketing edge over their competitors.

The European petrochemical producers have comparatively little time to put their houses in order—as they have well aware. Although trading conditions are now beginning to improve, no one is forecasting dramatic GNP growth rates—by the end of the decade, the development of a new petrochemical industry in the oil-rich Middle East will pose a new and very serious threat to European companies.

The Middle Eastern countries—namely Saudi Arabia—are preparing to provide their developing petrochemical sectors with cheap oil and gas feedstocks. The European market is an obvious outlet for the basic chemicals that plants—some of them still on the drawing board—will make.

It is estimated that Middle Eastern chemical exports to Europe will account for anything between 5 per cent and 20 per cent of the UK and Continental market. But even more worrying to the European producers is the fact that new entrants to any market tend to cut their product prices to gain a foothold.

There are therefore fears that low-cost chemical imports from the Middle East will depress European product prices across the board.

The need for companies to specialise in areas where they have a technical advantage and to pull out of those where they do not is therefore paramount. As BP Chemicals said last month: "If we are to participate in the future at all, we must focus ourselves on the products of not only a smaller industry, but to ourselves each contracting with it."

Alan Pike

Sue Cameron

## Textile industry split over MFA talks

FEW INDUSTRIES will be happier to see 1981 out and the new year in than textiles. Although there are signs here and there that the long depression of the last two years may be coming to an end, both the textile-producing and garment-making industries are beset by confusion and face doubts and uncertainties.

To add to the problems, the industry is now in the middle of the Multi-Fibre Arrangement talks in Geneva, the system under the General Agreement on Tariffs and Trade which regulates much of world trade in textiles, and has no clear picture of what will emerge from them.

The Geneva talks opened on November 18 to the background of confusion within the European camp. Despite three meetings in the three weeks preceding the opening, the last on the afternoon of November 17, the European Commission, which negotiates on behalf of the 10 member states of the European Economic Community, had no clear mandate.

The Community is split between a hard-line group, led by France, Italy and Britain, which wants further restrictions on the growth of imports from the low cost developing countries, and a group of three led by West Germany and including Holland and Denmark, which wanted to allow freer access to European markets for the goods of the developing nations.

Even after the talks had begun it was not altogether clear where the Community stood and there were accusations—made wrongly—by some of the Far Eastern nations that the EEC was adopting such a stance deliberately in order to force them to accept a less-favourable MFA.

It is unclear, therefore, what the MFA will mean next year for the textile industries in Europe. The clearest estimate is that if the recession continues, growth in the 1980s will be limited to about 1 per cent

a year. Before the 1973 oil crisis the industries had been going forward at between 3 and 5 per cent a year, but that has since dropped to between 1.1 and 1.2 per cent annually.

To exacerbate the situation, it appears that the amount being spent on clothing is also dropping. As recently as 1970 the share of household spending accounted for by clothing within the Community was around 8 per cent. This had fallen to 6.5 per cent by 1978, the latest year for which full statistics are available, and is now thought to be moving towards 6 per cent.

The consequences are almost inevitable: there will be more redundancies, further import penetration and more restructuring of companies within the industries.

### Sure to fall

The European textile industries last year employed some 2.4m people, which represented 9.6 per cent of the workforce of the Community's manufacturing industries. This compares with about 3.4m a decade ago and 3.1m in 1973. Textiles now account for about 6.4 per cent of the added value of the manufacturing industries and 6 per cent of Community exports of manufactured goods. These figures are certain to fall.

The most severe effects are likely to be felt within the clothing industries. These now employ 1.3m people and since the making-up of clothes is a labour-intensive business it is here that the greatest impact of low-cost goods will be felt. Developing countries have tended to become highly specialised in many of the sectors, such as shirts and men's suits, and the pressure on the large number of European mill and medium-sized companies is bound to continue.

Another sector that will come under pressure is fibre production. Although this is not a large employer—account-

ing for about 100,000 people—there is surplus capacity and exports are encountering increased competition, especially from outside Europe. Although much of the new machinery is new—there was a vast amount of capital spending in 1973-74 which came on stream around 1977—it is possible that even some of the relatively new plants could close.

Some idea of how far the depression has hit the industries in various countries may be gauged from the fact that Belgian spinning mills handling cotton and man-made fibres were operating at about 65 per cent capacity in the second quarter of this year and the weavers at about 75 per cent.

The collapse of the Bousac group in France seriously affected confidence and demand has been slow in the country. Even Greece, whose labour costs are at the lower end of the European scale, has had below-normal production in the early months of this year.

There are some favourable signs that the recession may be bottoming out. The decline in the British textile industry may have come to an end and there have been encouraging noises recently from the country's knitters. A Spanish textile industry restructuring scheme has been launched with subsidies for investment and cheap credit, and in Belgium, carpet production has been buoyant.

There has also been some improvement in demand for yarn in Italy and exports from some countries, such as West Germany and Italy, have shown modest increases. If these are encouraging signs they are also small signs. The overwhelming feeling is of uncertainty and doubt and it will not be until the new MFA protocol has been negotiated that the Community's industries will be able to face the future with any confidence.

Anthony Moreton

## EEC forces steelmakers to cut capacity

THE PROBLEMS facing the European steel industry have been diagnosed and the remedies prescribed. Making the solutions work is now in the hands of governments as much as the industry itself. Definition of the problem raises little controversy nowadays. The European steel market has been beset by a collapse in demand and weak prices as its leading customers have faced the full force of the recession. But the heart of the problem is located in an excess of steel-making capacity in the European industry, some of which will not be required even after an economic upturn. This surplus, uneconomic capacity has survived the slump in orders because of heavy state subsidies paid directly or indirectly to the steel industry in many European countries.

In June, EEC industry ministers moved on from agreeing on the cause of the problem to unanimously endorsing the obvious solution—withdraw the subsidies and allow market forces to take care of unrequired capacity. A timetable for removal of state aid has been agreed—future aid schemes will be endorsed by the EEC Commission only if they are designed to restructure and reduce capacity, and all forms of state support must be withdrawn by the end of 1985.

The spirit, the EEC ministers have demonstrated, is willing to end a subsidy system which has become vastly expensive for national exchequers. But there remain fears that the political flesh in some countries will prove too weak to accept the consequences of decisions which will mean the loss of jobs in areas of existing high unemployment.

In recent months, Belgium

has faced political instability over the problems of its heavily subsidised, loss-making steel industry. Italian unions have shown that they will resist effort to reduce capacity and jobs in the state steel sector, which will lose L1,950bn (£874m) this year; the West German Government has been coming under pressure to increase steel subsidies and support an effective merger between Krupp-Stahl and Essel-Hoesch.

For the British Steel Corporation, which has gone through a vast restructuring and can see a return to profitability dawning in 1982-83, it is essential that capacity of its European competitors is brought into line with demand. Only then is the firm price structure in Europe, on which the assumptions in BSC depend, likely to be realised.

### Normal trading

It is also only after restructuring and the removal of subsidies that the industry is likely to return to normal trading conditions. The present mixture of mandatory and voluntary production controls operated by the EEC Commission and Eurfiner, the European steelmakers club, expire in June but are almost certain to be renewed and look likely to continue in some form for several years.

Introduction of the controls, accompanied by the bottoming out of the recession, have enabled steel producers to achieve some real price increases in 1981, and further stages rises averaging 17 per cent are scheduled for introduction by stages during 1982. The biggest element of the increase—an average of 12½ per cent—will be applied in

January. Although the increases proposed for 1982 have led to fierce protests to the EEC Commission from the manufacturing industry, both the Commission and steel producers are determined to revive the industry's withered price structure. Steel manufacturers point out that they have not had the same opportunities as most of their customers to raise prices during the past two or three years. There is a determination among steel producers not only to get prices up, but to eliminate undercutting and make list prices into real selling prices.

As the politicians and steel producers struggle to produce a more rational European industry, there are no signs that they will be aided by more than the most modest improvements in the depressed steel market. Apparent steel consumption in the EEC is expected to finish 1981 at 102m tonnes—6.3 per cent down on 1980—and an upward change of only 4.7 per cent to 107m tonnes is forecast by the International Iron and Steel Institute for next year. Elsewhere in Western Europe the improvement is expected to be a smaller one of 3.8 per cent.

Steel exports from the EEC increased slightly during 1981, due mainly to strong demand for tube products in the U.S. and elsewhere. European steel producers are at present anxiously watching the development of anti-dumping and countervailing duty law suits in the U.S. If these had the effect of sharply restricting American market in European imports, the fragile improvement in the EEC price structure would quickly be threatened.



## EUROPE IX

# Computer market dominated by U.S. companies

MOST Western European governments have attached increasing importance during the past decade to developing strong indigenous computer industries able to stand up to the challenge of powerful U.S. manufacturers.

In many countries the desire to foster high technology growth sectors has led to a steady build-up of policies designed to bolster local companies. Support programmes have taken a variety of forms including direct financial assistance, preferential procurement, more or less overt protectionism and government-inspired mergers.

There have been some success stories. West Germany's Nixdorf has expanded rapidly in the past few years to become a major force in smaller computers and business systems, though ironically it has enjoyed very limited state support. For several years, until its near-collapse last spring, Britain's ICL grew faster than the industry as a whole.

Yet overall, the performance of Europe's computer industry has been mixed, to say the least. There are very few companies able to compete on equal terms in the U.S. American companies continue to dominate Europe's \$25bn a year computer market.

The American share is estimated at more than 60 per cent, and they account for more than half the top 25 companies operating in Europe, ranked by turnover. Heading the table is International Business Machines, which has extensive local manufacturing facilities and boasts bigger sales than its leading local competitors in most of the countries in which it operates.

IBM's estimated European revenues of \$10bn last year were approximately double the total of those of its four nearest competitors. These were, in order, Siemens of West Germany, CII-Honeywell Bull of France, ICL and Olivetti of Italy.

There has been only one serious attempt to create a truly European computer company, whose ownership and operations were based in several countries. That was the short-lived Unidata venture, which was intended to bring together the computer activities of Siemens, the Dutch Philips group and Compagnie Internationale d'Informatique of France.

## Bitter rivalry

Unidata, set up in the early 1970s, failed largely because it was unable to overcome bitter national rivalry between its three partners and their respective governments. It also faced daunting technical problems in trying to consolidate three different model ranges into a single product line.

Since then Europe's computer makers have preferred to look much further afield for partners. After the Unidata debacle, the American Honeywell was invited to step in to rescue CII. More recently ICL has turned to partners in Japan, the U.S. and Canada—but not so far in Europe—to help flesh out its recovery strategy.

Several other European companies, including Siemens and BASF in West Germany and Olivetti have chosen to fill out the upper-end of their computer range by agreeing to market Japanese-made machines which compete directly with IBM products.

Though many complain vociferously about national trade barriers and unfair discrimination, it is broadly true to say that American companies have been more successful in exploiting Europe as a single market than European manufacturers, many of which still do most of their business within their national frontiers.

This may well be a perverse result of national support programmes. Intended to help national champions to develop to a size where they could compete internationally, such policies seem in some cases to have led instead to a dependence on the home market.

The product strategy and marketing approaches of Europe's leading computer companies also reflect the different political, economic and commercial structures of their home markets. In West Germany, with its decentralised federal system and relatively high telecommunications charges, the industry has concentrated mainly on smaller computers often used as self-contained units.

In France, with its political and commercial power structure centralised in Paris, the demand for big computers has been much stronger. ICL's excessive concentration on big machines in the past is partly attributable to the Government's sizeable purchases of mainframe computers and its willingness to help fund their development.

Whether such distinctions will remain as clear-cut in future is questionable. Rapid advances in the application of technology, combined with sharp falls in costs brought about by the increasingly widespread use of microchips in circuit design have produced dramatic shifts

in the computer market.

There is a general tendency for computers to become smaller and cheaper, and therefore available to an increasingly wide circle of users. That in turn is bringing about a swing away from large general-purpose machines which perform processing centrally, and proliferation of small, self-contained computers on office desks-tops, in factories and even in homes.

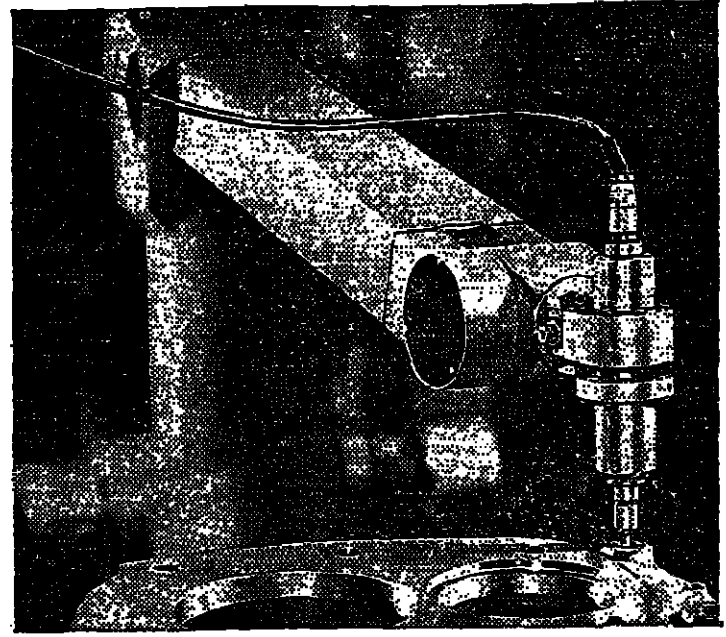
Market research suggests that sales of personal computers, selling for between £500 and £5,000, are growing by about 30 per cent a year, and all the indications are that this trend will continue. Sales of the biggest mainframe machines, on the other hand, have stagnated for the past year.

## State funds

Many European governments have launched state-funded programmes to encourage training in microcomputers and to install the machines in schools. In a number of cases governments have also used these programmes to support their home-grown personal computer industries by designating preferred suppliers.

The hope is that local manufacturers will ride on the back of the orders generated by such schemes to attain a critical size, enabling them to attack export markets. It remains to be seen whether that happens, or whether such pump-priming helps to create a demand which will be filled by American (and perhaps also Japanese) competitors, with their large-scale production facilities and extensive international marketing resources.

Guy de Jonquieres



## 'In the age of the microprocessor, industry will still rely on bearings for its muscle.'

The microcomputer is spreading programmed brainpower throughout industry. Which in turn is increasing the use of precision parts to ease the friction of mechanical movement.

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## Carmakers concentrate on costs

THE EUROPEAN car makers have their priorities for the next few years firmly fixed.

● They aim to inject higher technology into their models and in particular to get a major improvement in fuel consumption across the whole of their ranges.

● They are reshaping their production plants so as to reduce costs and improve labour productivity. Each manufacturer wants each of his plants to be among the most efficient in Europe and North America.

● They are keeping a wary and watchful eye on the Japanese, who currently have a long lead as far as productivity and unit costs are concerned and have been able to snatch business away from the Europeans in those markets where they meet in head-on competition.

● For some European manufacturers, there is the urgent requirement to get back to making profits as soon as possible.

## New models

The Europeans have been compressing into about five years, model development which in the old days would have taken 15. As the results begin to come through, new models will be introduced at a hectic rate.

In 1982, for example, we should see Ford of Europe's dramatically different replacement for the Cortina/Taurus; the first of the new, big Volvos and the initial batch of "small" Mercedes which take the company into a part of the car market where so far it has not been represented.

Launched in time for the 1982 model year was possibly the most important European car for a long time—the

Renault R9. The car is important not so much because of its shape, which is rather conventional, or the technology it contains, but because of the way it is made.

Renault reckons it has cut manufacturing costs at its Douai plant in northern France to a level where the gap between French and Japanese costs is tenable in those markets dominated by the Japanese.

So the French group believes it can sell some made-in-France versions of the R9 against Japanese competition in the Middle and Far East.

The European manufacturers will spend around \$23bn in the 1981-83 period to modernise their plants and get down production costs. Like Renault, which installed 650 robots at Douai, its second-largest car plant, the other manufacturers will be spending heavily on the most recent technology.

Productivity simply had to be improved. In 1978 the European manufacturers produced an average of 12 cars for each employee whereas the Japanese turned out 45 cars per worker.

The European industry could boost output to 15 cars per employee by 1985—a 25 per cent improvement, so it has no illusions about catching the Japanese. Estimates vary. Some say the Japanese will improve their productivity by only 16 per cent by 1985, others say 100 per cent is a distinct possibility.

Unlike the Japanese, the Europeans are having to shed labour as productivity improves because there simply has not been enough growth in either the home markets or in exports to take up the slack.

The position has been exacerbated to some extent by the way some companies have

switched to manufacturing or assembling cars in what were previously prime export markets. Volkswagen's manufacturing operations in the U.S. are the best example of this trend and Renault in 1982 will begin production of a heavily modified version of the R9 in the facilities of its U.S. associate, American Motors.

## Potential

The only real potential for stopping the labour-shedding in the European industry lies in the unlikely possibility of the Japanese setting up assembly plants in Europe and using them to replace current imports.

While there is some chance that the Japanese will venture more boldly into Europe—Nissan must make a decision about its potential car plant in the UK any day now and so should Toyota let us know about its future relationship with Seat in Spain—they see these moves as an opportunity to boost total sales, not just to substitute local production for imports.

Since the yen was allowed to float up to more reasonable levels compared with most of the world's trading currencies, the Europeans have become less obsessed by the problems of having to deal with the Japanese industry.

In any case, in 1981, only Ireland, Greece and Denmark within the EEC remained freely open to Japanese cars. "Voluntary" restrictions of one sort and another halted Japanese progress elsewhere.

The general expectation is that 1982 will see a useful recovery in car demand and production in most of the European markets—the UK

being the exception because improvement there might be delayed until 1983.

The main impact will be in the second half and those companies, like the Peugeot-Citroen-Talbot group in France and BL in Britain, which have been experiencing severe losses in demand before they will be able to break even again.

There is no "United States of Europe" and no European motor industry operating within it. The companies still concentrate mainly on national objectives—providing a full line of cars and other vehicles for the home country and exporting or assembling overseas as best they can.

Government involvement in the industry only serves to emphasise this nationalism. BL, Alfa Romeo and Renault are State-owned; Volkswagen-Andi is partly owned by the Government, as is Seat in Spain, and the Volvo car operations in the Netherlands.

The Europeans seem to prefer getting the necessary economies of scale through joint ventures, particularly those involving key powertrain components. Examples of these so far include the Fiat-Peugeot project to build small engines, the BMW-Steyr jointly-developed and produced turbo-charged car diesel engine, due this year, and the four-speed automatic gearbox Renault and Volkswagen are developing between them.

There will be many more such joint ventures during the next few years as the car makers attempt to find the necessary economies of scale of production without having to go through some kind of merger process to achieve them.

Kenneth Gooding

## Cologne has optimum transport connections:

E.g. 995 passenger trains daily, 180 of which are international (16 TEE trains, 48 intercity trains). 10 motorways connect Cologne to Europe.

32 goods stations, including one of the largest container stations in Germany; 6 harbours; an international drive-in airport, second in Germany for goods traffic.

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55 thousand million tons of brown coal are deposited before the gates of Cologne. The city's natural gas and oil supply is directly connected to the large pipelines.

## Cologne has an unusually manifold and healthy economic structure.

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establishments. Trade fair centre: 16 international trade fairs and exhibitions. Broadcasting centre: 4 broadcasting companies.

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## Cologne has a rich manpower potential.

Nearly all professions are represented. At the moment approximately 32,000 industrial training places and almost 44,000 students.

## And - Cologne lays high value on recreation:

Culture is emphasized: e.g. 18 museums and 12 theatres. Sports facilities, extensive public parks and gardens as well as nearby recreation areas with expansive woods and lakes.

## Cologne offers developed, easily accessible property.

In 1979, alone through the Office for Promotion of Trade and Industry, 356,000 sq. metres of industrial and commercial areas was procured for 99 companies. That is the best proof of the attractiveness of Cologne's position.

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## EUROPE XI

## SELECTED OECD COUNTRIES TRENDS IN INLAND OIL CONSUMPTION

(average: thousand b/d)

	1973	1974	1975	1976	1977	1978	1979	1980
U.S.	17,308	16,653	16,232	17,481	18,431	18,847	18,513	17,066
Japan	5,000	4,872	4,568	4,786	5,015	5,115	5,171	4,676
Belgium/Luxembourg	505	440	424	449	442	461	474	434
France	2,219	2,094	1,925	2,075	1,973	2,077	2,107	1,965
Italy	1,515	1,521	1,468	1,503	1,476	1,551	1,620	1,602
Netherlands	507	444	412	457	457	446	513	478
Spain	581	626	667	744	693	726	745	771
UK	1,958	1,829	1,633	1,601	1,655	1,683	1,690	1,422
West Germany	2,682	2,408	2,319	2,507	2,478	2,596	2,664	2,356

## Heavy dependence on oil and gas imports

THE DECISION of Western European gas companies to seek long-term supplies from the Soviet Union—in spite of the expressed anxieties of the U.S. administration—says as much about future energy balances as the present depressed consumption figures.

Western Europe continues to be heavily reliant on imported energy, particularly oil and natural gas, in spite of the relief now being provided by producing countries around the North Sea. About 85 per cent of Europe's oil has to be imported. The European Community itself remains the largest single importer in the world—8.7m barrels a day last year.

European countries are much more happily placed when it comes to natural gas. At present around 35 per cent of the demand is met by production within the region.

However, the gas supply position could deteriorate rapidly in the mid to late 1980s as output from Holland and some North Sea fields begin to decline. Current estimates suggest that by the end of the century imports could account for over half of the consumption levels.

This is why West Germany and other Continental countries have been keen to tie up Soviet supply contracts. It was a case of doing the deal now or being faced with the prospect of competing even more vigorously for supplies from the Middle East and Africa in a few years' time.

West German gas companies reached agreement with the Soviet Union on November 20. It was part of the biggest trade deal between Russia and Western Europe. The USSR will supply an additional 40bn cubic metres of natural gas each year to Western Europe—beginning in 1984—through a 27,910m (150in) 5,500-kilometre pipeline

system from western Siberia.

During the 25-year life of the contract, West Germany will receive an additional 10.5bn cubic metres a year (the country already relies on the USSR for 17 per cent of its gas needs). The remaining gas carried through the new system is expected to be bought by companies in France, Holland, Belgium, Italy, Austria and Switzerland.

During the past year, European gas companies have also been involved in some feverish negotiations for new supplies from the Norwegian sector of the North Sea. British Gas Corporation offered record prices for some of the available gas, but the Norwegians decided instead to supply Continental buyers through a new gas gathering pipeline system linking the fields with a terminal in Emden, in West Germany.

### Frustration

British Gas is now negotiating for fresh supplies from UK fields.

It is still a matter of considerable frustration, and some bewilderment, in the European gas industry that there is not more co-operation between the producers and governments in the North Sea. It is argued that the Norwegian and British gas pipeline networks should be linked to provide a more flexible, integrated system.

This may come. Statoil, the Norwegian state oil corporation, has said it might be willing to sell to the UK large volumes of gas in two complexes of fields due to be exploited in the 1990s.

For its part, the UK Government is changing conditions in the North Sea to reduce British Gas Corporation's monopoly right of supply. Producers will also be able to sell gas direct, albeit to UK consumers only.

There are also signs that the

British Government will be cautious in the way it applies a brake on future North Sea oil production through depletion policies. This will come as some relief to Continental readers which were becoming anxious that the UK would hold back potential net exports.

The economic recession, conservation measures and fuel switching policies by consumers have transformed the energy picture in the past two years. Latest EEC figures published last month show that during the first half of this year Community energy consumption fell by 6.3 per cent against the corresponding period in 1980. This followed a 4.5 per cent drop in energy consumption levels last year.

Oil consumption fell even more rapidly. During the first six months of this year demand was down 12 per cent.

There was also an improvement in the EEC's import position. During the January-June period, imports accounted for 48 per cent of energy supplies as against 54 per cent in 1980 and 64 per cent in 1979.

Even so, the European Commission has raised doubts as to whether the Community as a whole will effectively reduce the volume of its oil imports over the next decade by diversifying its energy sources and developing comprehensive energy-saving programmes. Early this summer, the Commission indicated that oil could still be providing at least 43 per cent of the EEC's total energy in 1990, instead of the target of 40 per cent.

If oil prices continue to decline in real terms during the next few years—as predicted by leaders in the Organisation of Petroleum Exporting Countries—that target may become even shakier.

Ray Daft

## Nuclear power expands

LAST SPRING, Europe's tally of nuclear reactors in operation exceeded 100, with the French adding a new nuclear unit every few weeks. Next year it should outstrip the 51,500 MW of nuclear generating capacity of the U.S.

Forecasts of the rate of growth of nuclear electricity in Western Europe by the International Atomic Energy Agency suggest that it will expand from providing 14 per cent of Europe's electricity in 1980 to 28 per cent by 1985 and 31 per cent by 1990.

But the pattern is far from consistent. France could well be obtaining 50 per cent of its electricity from nuclear energy by 1984. Today, Sweden (over 30 per cent last year), Switzerland, Finland and Belgium all exceed 20 per cent from this source. In the next year or so they should be joined by Britain and West Germany.

At the other end of the scale, Italy with only 1.3 per cent last year has only just resumed new construction after nearly a decade of doubts. The Netherlands is still arguing over the two reactors which provide about 5 per cent of its electricity. Norway and Denmark show no sign yet of permitting construction of commercial reactors, while Austria takes nuclear electricity from Czechoslovakia rather than license its first commercial unit to operate. For financial reasons, Portugal may prefer to rely on power generated by a significant expansion in its hydroelectric programme—with two Spanish stations fairly close to its borders—rather than undertake the heavy investment in its own new industry.

The wave of doubt about safety of nuclear energy which spread from the U.S. in the late 1960s, and engulfed most of Europe by the mid-1970s, has largely subsided in the bigger countries. After a hiatus in new construction which varied from about 10 years in the case of Britain and Italy, to six years in West Germany, and two years in Spain, building has restarted.

But one technology which advanced strongly during the long years of political warring is that of safety systems associated with reactors. Safeguards against events considered so remote that no other kind of industrial process, however hazardous, is burdened with them are now considered indispensable by European governments.

### Two counts

The economic summit in Ottawa this year pledged seven nations—four from Europe—to greater efforts on two counts especially: to explain the necessity for nuclear energy; and to ensure that safety standards are as high as they can be. Most European governments, after a decade of agonising over the alternatives to nuclear energy, have become convinced of its necessity if they are to avoid undue dependence on other nations for energy supplies, and also because the overall economic case for it is sound.

They have been slower, however, to see the importance of acting in concert on nuclear issues, in contrast to the movement opposing nuclear power. This movement is international, based on rapid communications and a mobility the nuclear industry can only envy when it comes to marshalling resources at a trouble spot.

Several European governments which have put their faith in the U.S.-designed light water reactors—albeit adapted to national safety standards—are agitating nervously Britain's prospective public inquiry into the first big reactor of this type, Sizewell B. It could provide a big vote of confidence for their decision. But it could also degenerate into an event from which the public gains the impression that some nuclear reactors are less safe than others; or worse, that all reactors are inherently unsafe.

Europe is beginning to see that the nuclear power station, although the border, with power shared by two (or more) countries, may be the best way of living at peace with nuclear energy. A common interest in the performance of shared plant producing low-cost electricity unobtrusively, not weather-dependent as is Europe's widely shared hydro-resources at present, could take much of the heat out of present objections to nuclear activities.

David Fishlock

## Rising coal consumption helps home industries

EUROPE'S CONSUMPTION of coal is set for a major expansion over the next two decades, but the timing and extent of the growth remains shrouded in uncertainty.

The EEC countries alone used about 274m tonnes of coal last year and this total is expected to grow to 450m to 550m tonnes by the turn of the century.

That spells a secure future for the industries in the UK and West Germany—the Community's two major coal producers—and a new lease of life for the small, heavily subsidised industries in France and Belgium.

But it will also mean a dramatic expansion in European coal imports from third countries—and the construction of the infrastructure needed to handle this.

On the demand side, the major use of coal today and for the foreseeable future will be in power stations. The EEC used 146m tonnes of coal to generate electricity last year and could use double that by the turn of the century as utilities move away from dependence on high priced fuel.

The second-largest market is the steel industry, which uses coke in its production processes. However, the uncertainties surrounding the future of the European steel industry mean that this market will only see modest growth, if any, from the 1980 total of 71m tonnes.

By contrast, there is substantial scope for an expansion of coal use in general industry in the Community, which currently uses only some 20m tonnes a year. By 2000 this could grow to 50 to 100m tonnes.

However, the switch back to coal now looks like being slower and less dramatic than was being suggested a year or so ago. The recession is largely responsible, though conservation measures have also helped. Together

these have cut back European demand for power, slowing growth in the electricity market, while the high cost of borrowing has made general industry hesitant about investing in new coal-burning plants.

On the supply side, Community countries produced 217m tonnes last year—some 80 per cent of EEC consumption. The plan is to expand this to 250m tonnes in the long term, but there are growing doubts that this target can be reached.

The greatest growth is planned for the UK, which now produces about 125m tonnes a year and says it wants expand capacity to as much as 170m tonnes by 2000. The National Coal Board has invested some £3bn over the past seven years in a programme to reverse the decline of the UK coal industry through the renovation of existing pits and the building of entirely new ones such as the 51bn Selby project in Yorkshire.

But projects already under way will do no more than stabilise British production at its present level and it is increasingly unlikely that the NCB will be able to expand capacity to 170m tonnes by the turn of the century—or that there would be a market for the coal if it did.

In West Germany, hard coal production is currently running at about 94m tonnes a year, largely from the Ruhr district. Some 35m tonnes of lignite is also produced, primarily from the Rhenish coalfield west of Cologne.

German plans are more modest. The aim is to maintain production at its present level and prepare for a rapid increase in output, if required, to over 100m tonnes.

In Belgium, with output of about 5m tonnes, the objective is a modest increase. In France, the outlook for the industry has

still to be fully clarified following the election of the Mitterrand Government.

Before the arrival of the new administration the industry has seemed set for a decline from 18m tonnes in 1980 to some 10m tonnes by the turn of the century. Mitterrand officials, however, initially indicated that they aimed to expand production substantially.

But there was no reference to such a figure when the Government's new energy programme was presented to parliament last month—apparently indicating a rethink.

With only limited growth in indigenous European production, there will be a major rise in imports from third party countries, primarily the U.S., South Africa and Australia. Total EEC imports are expected to grow from 74m tonnes last year to between 150m and 300m tonnes, depending on which forecasts you believe.

### Upturn

There has already been a substantial upturn in the trade, since third country imports totalled only 45m tonnes in 1978 and 59m tonnes in 1979. This year, however, the upward trend is unlikely to be sustained at the same rate: in the first six months of 1981 EEC third party imports totalled 36.5m tonnes, a drop of nearly 7 per cent on the same period of 1980.

This may have been due in part to a miners' strike in the U.S. and political upheavals in Poland, but the recession will also have played a part on the demand side.

The setback may only be temporary, but it is a useful corrective to some of the wildly optimistic expansionary visions put forward by members of the West European coal lobby. Indeed, a much more cautious note is now creeping into the industry's forecasts.

The position was summed up in a recent speech by Mr Ralf-Roger Jakisch, managing director of Ruhrkohle International, who suggested that consumption was likely to increase gradually and that in no way would there be a short-term explosion.

"You will still find the odd publication indicating enormous short-term growth rates," he added. "But this really is wishful thinking." The construction of new coal-fired boilers and the conversion of old boilers would take some years to carry out.

Martin Dickson

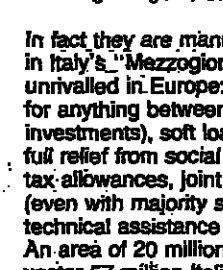
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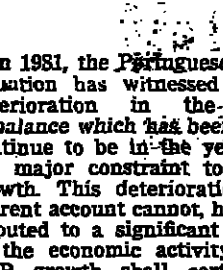
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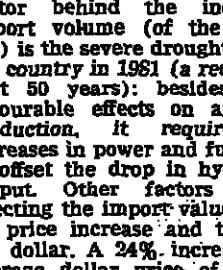
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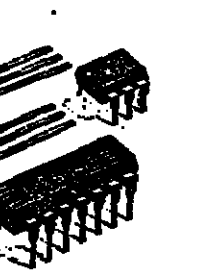
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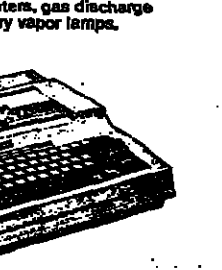
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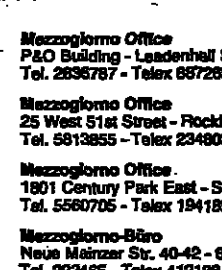
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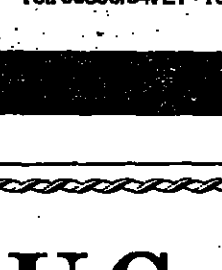
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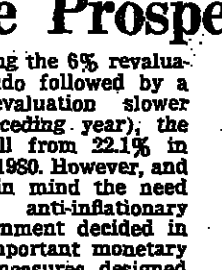
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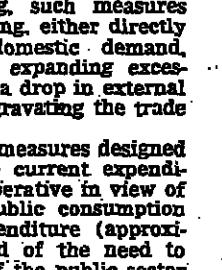
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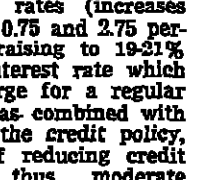
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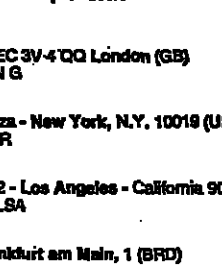
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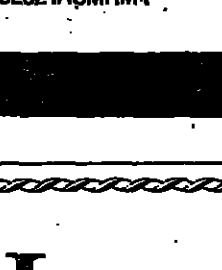
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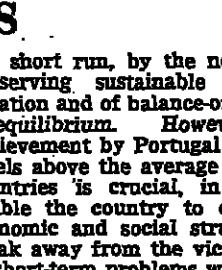
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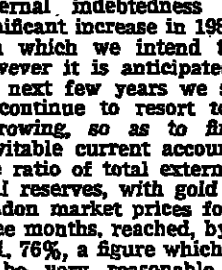
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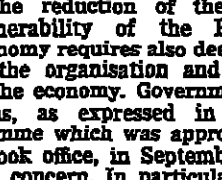
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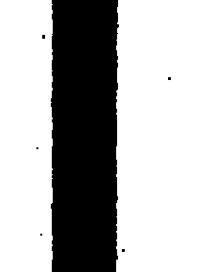


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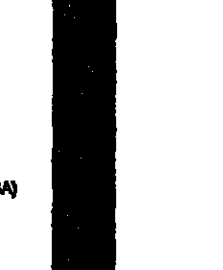
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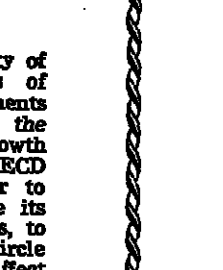
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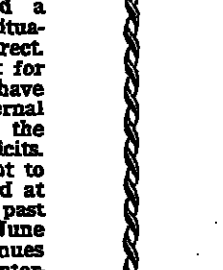
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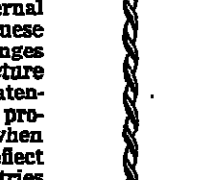
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## EUROPE XII

# Hopes of year-end formula for CAP reform dashed

THAT THE problem of reforming the Common Agriculture Policy (CAP) continues to be a devil the European Community is in one sense far from surprising.

The constant need to reconcile various national policies, all based on complicated self-interest, serves on its own to explain the ponderous nature of EEC decision-making.

Add to this the fact that under discussion is the CAP — an enormously complex institution accounting for about two-thirds of all EEC spending and embracing the majority of the collective Community decisions that most immediately affect both government attitudes to the EEC and public opinion at large — and the failure 10 days ago of the Community's heads of government to agree on a comprehensive reform at a two-day meeting would seem unexceptional.

However, the lack of agreement produced big headlines throughout Europe. Popular expectations had been dashed: for nearly 10 months now the bulk of Community-wide political energies have been devoted to producing by the end of this year a reform of the CAP that would facilitate a realignment of EEC finances to satisfy the 10 member-countries.

Now, the task of coming up with a comprehensive solution has once again been handed back to the 10 Foreign Ministers.

While the year-end deadline for an agreed reform package was always somewhat theoretical, the Foreign Ministers will be up against greater reality — the annual springtime Community fixing of guaranteed farm prices which sets to a large extent the areas in which the EEC's costly subsidies will be spent.

The Foreign Ministers are to meet in special session late this month or early in January, charged with producing guide-



A Spanish grower tends orange trees in the rich fruit growing area of Huertas Valenciana. Spain's accession to the EEC poses a further thorny set of CAP problems.

lines in four difficult specific areas that can be agreed by the member-states ahead of the April price-fixing.

They are dairy policy, growth limits on total agricultural spending, support levels for Mediterranean-area producers and the effects on the overall EEC budget itself.

Not only will they have to solve the overriding question of growth in total agricultural spending and the proportion of overall expenditure to be financed by various member-states, but in the balance may be the level of guaranteed incomes the EEC's 10m farmers and their dependants and the future levels of the Community's costly export subsidies which are increasingly having international repercussions.

situation will last. Export subsidies now account for about half of EEC agriculture spending (against less than 40 per cent four years ago), and a drop in world prices to what many market analysts still refer to as "normal" could be disastrous for EEC finances.

Meanwhile, the EEC's subsidised "active export policy" is putting the Community in direct conflict with some of its traditional trading partners — the other big agriculture exporters such as the U.S., Australia and Canada.

While talk of a possible agricultural trade war between the EEC and the U.S. has also subsided with a drop in grain harvest forecasts elsewhere in the world, indications from America are that its own "active export policy" could still bring a direct clash with the Community.

The new farm legislation currently before the U.S. Congress puts the emphasis on export policy in an effort to limit Washington's financial aid for farmers. Expected record harvests in a range of commodities, especially if coupled with a fall in the value of the dollar, could shove down world prices and add substantially to the cost of EEC export subsidies.

However, the immediate danger of the EEC's current agriculture budget going bust has disappeared to the extent that the member-states feel confident to concentrate almost solely on their purely internal disputes over CAP reform.

Even so, no real betting has yet opened on the Foreign Ministers' ultimate chances for success. While there were some signs at the London summit meeting that the main protagonists — Britain, France and West Germany — were prepared in principle to give some ground, detailed positions remained firm.

Britain and West Germany, the net contributors to agriculture expenditure, are naturally most concerned over keeping a tight lid on overall spending, but even they are not agreed on how this is to be done in detail or on what concessions they are prepared to make to gain agreement on reform from the other member-states.

The important dairy sector, which accounts for 35 to 40 per cent of agriculture spending, throws up different permutations of disagreement.

Most countries oppose continuing the system which allows for almost open-ended expansion of output with the resulting growth in a depen-

dence on export subsidies to dispose of EEC surpluses, but they are still deeply divided over how to protect small farmers' incomes without discriminating against the large, efficient producer.

Countries heavily dependent on agriculture such as France, Ireland, Denmark and Greece remain strongly in favour of retaining most aspects of the CAP virtually untouched.

Moreover, their positions could even harden as the time approaches for the Community's Agriculture Ministers to thrash out the price fixing for the coming marketing years.

The 10 Agriculture Ministers, who have been effectively barred at Community level from most of the discussions on the reform proposals, have gained some notoriety in the recent past for publicly supporting "prudent price policies" but awarding large increases during the inevitable trade-offs between member-states to gain agreement on the price-fixing.

## Complicated

The Mediterranean area presents another thorny set of issues centred on how to ensure that the CAP can serve fairly the poorer South of Europe without requiring unacceptable concessions in the richer North.

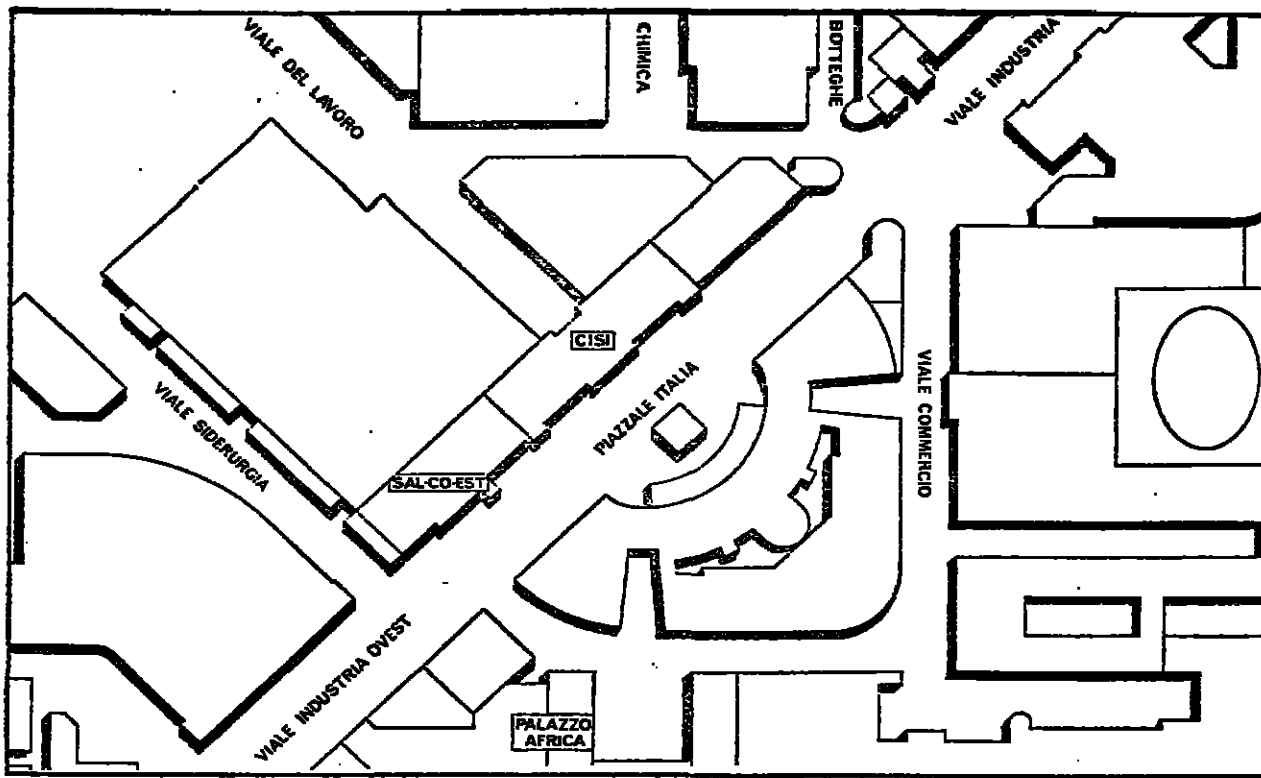
Furthermore, any potential solution on how to support such products as wine and olive oil is complicated by considerations involving the membership talks with Spain and Portugal and relations with other exporters of vegetable oils such as the U.S.

The hurdles to reconciling all the special interests of the various member-states remain high indeed. And, when considering the Foreign Ministers' chances of agreeing to a real reform programme, it is worth recalling the history of such efforts.

Ten years ago, the Commission suggested a controversial scheme to curb what was even then a worrying surplus of subsidised dairy production. An aid scheme was proposed that would have taken out of production about 12m acres of land (about 5.5m hectares).

This was rejected by an overwhelming majority opposed to radical change. And the dairy problem, along with similar ones in beef, cereals and sugar, remain to this day — constituents of the costly, complex institution known as the CAP, which nevertheless is still the only truly firm practical basis for the larger institution known as the European Common Market.

Larry Klinger



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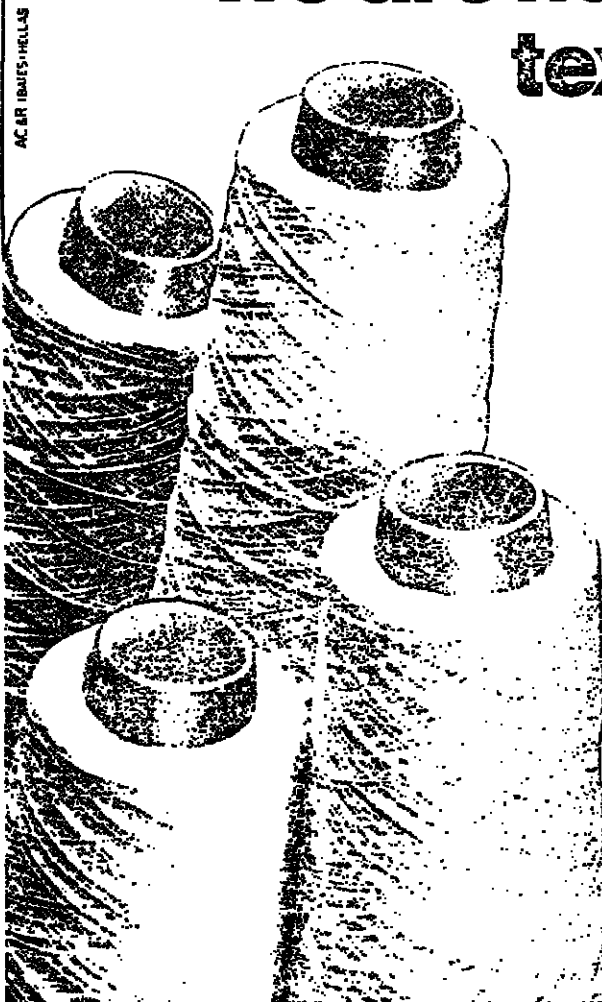
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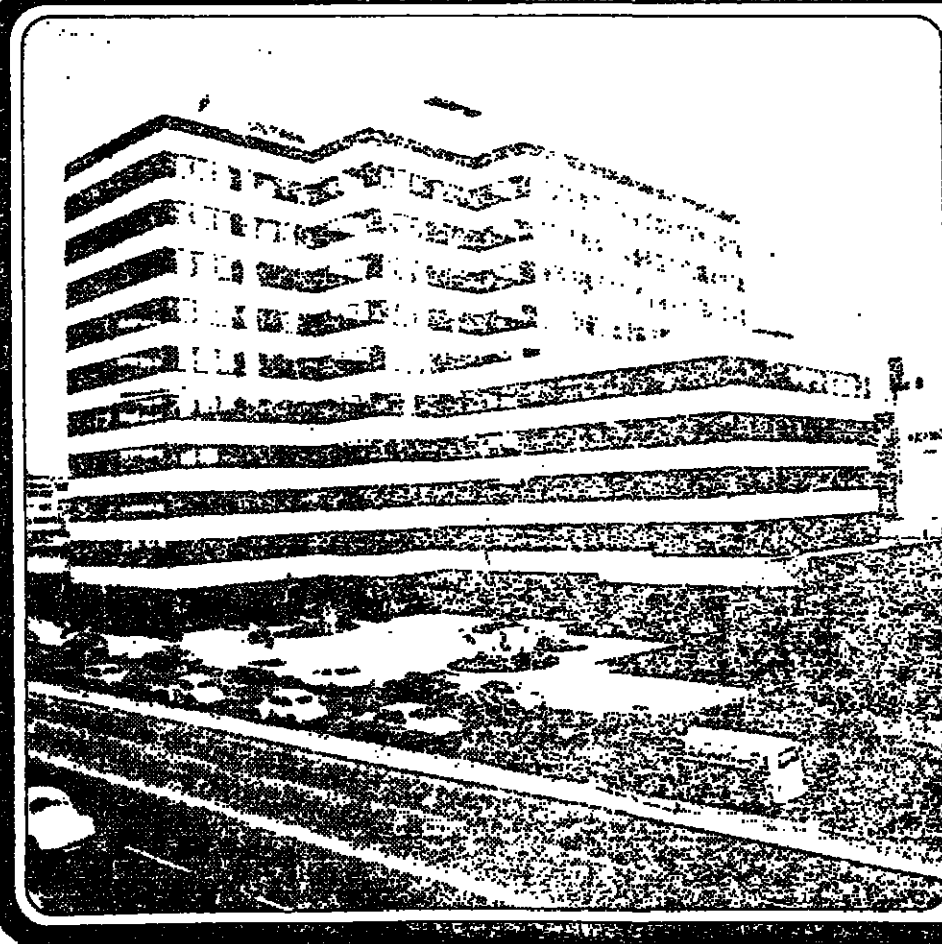
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## ARTS SUBSIDIES

## Tight purses and new politics

By Antony Thorncroft

IT WAS a generally relieved arts world that heard from Mr Paul Channon, Minister for the Arts, on Friday that the arts budget for 1982-83 would be £193.56m, a rise of 3.3 per cent on the current year. There had been rumours that the Government would cut back sharply on the arts: in the event the minister managed to secure a budget which was almost exactly on target. The Government's expenditure forecasts earlier in the year had indicated a 2 per cent cut in real terms for the arts in 1982-83 and it inflation levels out at just over 10 per cent this will be achieved.

While things might have been much worse the arts is still receiving less money and, with inflation in this labour-intensive industry always above general inflation, arts organisations, both large and small, face an increasingly difficult future.

Last week Sir Claus Moser, chairman of the Royal Opera House, Covent Garden, made a heart-felt plea for more public expenditure on the Opera House. Last season it was forced to abandon two planned productions, of the operas *Salome* and *The Rake's Progress*, because of lack of funds, and this season the money saved by such economies is being eaten up by rising costs. Covent Garden will enter its



Deptford's new Albany Empire and Mr Tony Banks, the GLC's new arts paymaster

designed and imposing building which has two functions—part community action, where the local population can get welfare advice and help in making the most of their lives, and part arts auditorium where the aim is to mount events which appeal to an audience that has never even considered going to the theatre.

The rebuilt Albany was devised in a very different economic climate and unless an extra £200,000—the gap between annual costs and annual income—can appear from somewhere this imaginative project could be a white elephant by the spring. The local authorities are strapped for cash; the Arts Council has refused a general grant (although it has supported individual productions). The Albany is pinning its hopes on Mr Tony Banks, chairman of the arts and recreation committee at the Greater London Council. It is his declared aim to switch resources from the Royal Opera House to centres like the Albany, and with a £10m a year arts budget (only exceeded by the £8m which the Arts Council distributed to its 1,300 clients this year) he is in a position to do something—if he can persuade his political colleagues.

The Opera House and the

Albany have a warm appreciation of what they are each trying to achieve but they are, to a growing extent, competing for public expenditure which is getting scarcer. The Arts Council's 1982-83 budget of £86m announced on Friday is better than expected but still represents a cut, and local authorities will be in such strained circumstances generally that the arts will be, in most cases, at the end of a long queue of supplicants.

What has made the situation particularly piquant in London is the arrival of a Labour-controlled GLC with a left wing, in Mr Tony Banks, as the arts supremo. It could be that the "irreversible switch of resources to working people," which is the clarion call of the Left, might be first felt in the arts world. Tony Banks believes that the vast majority of "his" people, who finance the arts through their rates and taxes, never go to a theatre or an opera house, and that the arts should come to them through community arts centres and touring players.

When Tony Banks organised a meeting at the National Film Theatre on the South Bank last week to discuss a document which envisaged a radical change in the way that the GLC

supported the arts there was a large attendance, from Sir Claus Moser and his fellow heads of the "centres of excellence," a term abhorred by everyone present, and from many dozens of community artists, come to pay court to their new paymaster.

If the public discussion was intended to set the parameters between the old-established arts companies, such as the Royal Opera House, the National Theatre, the English National Opera and the Royal Shakespeare Company, and community arts, it turned out to be a walk-over for the new wave, mainly because the community artists were there in such force. The only participant who attempted to define "art" was heard out in astonished silence: it was taken as read that you could not differentiate between art and politics, that all arts decisions were inevitably political decisions.

This led to some political activists declaring that the total GLC arts budget should be given to the defence committee and to support those arrested in the Briton and Trench riots. Others, from the ethnic minorities, wanted to do away with the administrators and to receive much-increased budgets which they could

distribute as they knew best to the various racial groups in London—they denounced such measures as the "black Measure for Measure and The Caretaker" at the National Theatre this year as tokenism.

Tony Banks listened in silence and went away to think but there is no disputing that he is on the side of the community artists, the enthusiasts who are employed to visit council estates, dressed as clowns, and jolly up the kids, or involve the teenagers in "political" theatre; who are setting up video groups to encourage out-of-work teenagers to make movies about their lives; who plan giant murals splashed across derelict walls depicting social incidents in local history.

Mr Banks regrets that his first initiative as arts chairman, to prevent the £575,000 promised by the previous Conservative administration at County Hall for the Covent Garden building appeal going through failed because of abstentions in his own party. He thus lost cash for redistribution.

His second initiative—that the GLC should do a deal with the Arts Council under which the GLC took on the financing of the Greater London Arts Association from the Council which in return would shoulder the extra financing of the "centres of excellence" traditionally supported by the GLC, the National Theatre and the English National Opera—also foundered.

Tony Banks is determined that if the GLC must continue aid for the National Theatre and the ENO it will have more control on how such aid is spent. He has suggested that in future the GLC should be paid for services rendered to the community, as Mr Banks sees the community. This year the National Theatre got £630,000 and the ENO £800,000 from the GLC. If Mr Banks has his way future aid will be "bought," by the theatre sending actors around schools and council estates; the ENO visiting factories and old folks homes. Both bodies are willing to discuss the idea, but both are looking for extra cash if they are to undertake extra activities.

And it is here that the plans for revolutionising the arts in London are likely to become

unstuck. After underwriting the South Bank's concert halls the GLC has only £4.3m in its arts budget this year. Tony Banks is arguing for a substantial increase next year and is confident that he can persuade his party to give more to the arts if the money is used on the unemployed, ethnic minorities in inner city areas. He still envisages taking over the cinemas being abandoned in London by the Rank Organisation and converting them into community arts centres.

Even if there is more cash available in 1982-83 from the GLC it will scarcely make good the likely shortfall from local boroughs and the Arts Council.

Not only will the arts in London be affected by the Government expenditure cutback, but for the community arts lobby political changes seem likely to nip their sudden expectations in the bud. No one bothered to mention that all the talk at the special conference was locked into a vacuum; the reality is that the ruling Labour group in the GLC could lose power by the spring through defections to the SDP.

Yet putting back the arts revolution in London is not going to help Sir Claus Moser and his financial problems. He argues that Covent Garden is not elitist: there are the

## Labour group could lose power through defections to SDP

matinées for school children, the sponsored proms for young people, the attempt to keep down the prices in the heavens of the auditorium. He also points out that last year attendances at the opera were 94 per cent of capacity, the highest for some years, while ballet achieved 88 per cent capacity. And all this is achieved on a subsidy of £8m, which compares with the £16m received by the Paris Opera this year (to be raised to £22m next year) and the £15m for the Vienna State Opera, and means that Covent Garden has to earn 40 per cent of its income from the box office, twice the target of some of its international rivals.

## Lombard

## Flexibility and doctrine

By Samuel Brittan

THERE ARE certain vague words which make me want to scream whenever I hear them. The latest of these is "flexibility." Conservative MPs, impatient for the pre-election bribery to start, call for "flexibility," as do industrialists who want a pet project financed with public money.

Some Ministers indignantly deny that they are being inflexible. How can anyone say they are being inflexible, they complain, when they are authorising £115bn of public spending next year, instead of £110bn, as originally planned? If that is what flexibility means, and it is such a virtue, why not make it £125bn or £225bn? Political writers detect a "new flexibility" or a "return to rigidity" in successive speeches of Mrs Thatcher which reiterate the same policy and are sometimes even drafted by the same speech writers desperately looking for some variation of wording or emphasis.

As usual, the dictionary is of little help and supplies several alternative definitions. The first, given in the Concise Oxford, is "that will bend without breaking." Who can be against that? Are not the heroes of historical romances men who "will bend, but not break"?

In what passes for political discourse, however, a false contrast is drawn between sticking to doctrines or strategy and adjusting policies to events—which is said to be "flexible." The contrast is, of course, a bogus one. Like that between theory and practice. There is no such thing as something "which is good in theory, but bad in practice." A theory which does not work out in practice is a bad theory, not a good one. Nor is there such a thing as practice without theory: the question is merely whether the theory is made explicit or not.

Similarly a good economic strategy is not one which is applied irrespective of circumstances. On the contrary it is a guide to how to react when circumstances change. It is interesting that those within the Treasury who best understand the Medium Term Financial Strategy are most willing to adapt the numbers, definitions and concepts to changing

circumstances, while some of those who are unbelieving, but loyal, are most rigid in application.

Let us take the medium targets for the Public Sector Borrowing Requirement (PSBR), which so inflames some of the critics. In the Financial Statements of 1980 and 1981 it was explained that the PSBR projections assumed certain growth rates of the economy and that if growth were different or other key circumstances changed the planned PSBR would change. I would like to have seen these conditional relations spelt out much more clearly: in other words the figure should have been given on a "constant employment" basis, so that the effects of an unexpectedly severe recession on the PSBR could be allowed for and targets adjusted accordingly. In other words more theory and a more explicit strategy would have allowed more room to adjust to unexpected events, not less.

Precisely because the world is a very unpredictable place, the Government's job is to provide as stable as possible a financial framework. Flexibility makes sense only in relation to stated, if evolving, objectives. Without them it degenerates into the type of short-term lurching which has got us to where we are.

A distinction should be made between the financial strategy and the essentially political objective of reducing public expenditure as a proportion of the national income. This ratio (over any range that is likely under any non-Benn Government) is not a good proxy for the degree of either political or even economic freedom.

In any case the Tory undertaking to reduce the public sector ratio—when the only specific commitments were for increases in military spending and police—and to do so in a period of severe recessionary pressure was never credible. The Government has not been flexible here, but has simply either failed or abandoned its objective, whichever way you prefer to put it. That, however, is not a problem for those whose support is confined to the financial strategy.

## Letters to the Editor

## Textile trading, productivity and the loss of jobs

From the Directors of Studies Trade Policy Research Centre  
Sir, Messrs G. W. French (November 30) and J. G. Bridge (November 28) have leaped to the defence of the textile industries' "peculiar institution," the "multifibre arrangement" (MFA), but not in terms that carry complete conviction.

Mr French argues that productivity increases and consequent job losses are needed to ensure a competitive industry and "so actually preserve jobs in the long run." Given Mr Bridge's admission that "no amount of productivity gains can ever bridge the price gap" with low-cost suppliers, it is not clear what competitive means in this context. Does it mean that the industries will be competitive with those against whom they choose to compete?

The important point that has to be made, however, is that continued declines in employment in an industry facing low growth in demand, but experiencing rapid improvements in efficiency, will occur, irrespective of trade policy. Thus, the European Community's common agricultural policy, which is certainly quite protective, did

not prevent enormous reductions in the agricultural labour force in member countries. If alternative jobs can indeed not be created, productivity increases in textiles and clothing are a much greater problem than trade, because they are the main reason for job losses. In fact, productivity growth, like trade, is to be welcomed, for there is, of course, no necessary relation between the decline in employment in any one particular industry and unemployment in the economy as a whole.

In the context of job losses, Mr Bridge's 10 per cent of the Community labour force presumably refers to the industrial labour force, itself about a third of the total. But even to claim that the livelihood of all the Community's textile and clothing workers is threatened by imports from developing countries is an extraordinary exaggeration.

Mr French is correct to point to the appallingly low wages and bad working conditions in non-developed countries. It is undoubtedly sad that there should exist countries like India where average income per capita

is only 3 per cent of our own, but it is not surprising that their wages are consequently low. How will depriving these workers of work altogether help them? Incidentally, does Mr French realise that the gap between wages in Brazil and the United Kingdom is smaller than between the United Kingdom and West Germany? Britain can, therefore, expect that, in time, the MFA will be used against it.

Mr Bridge rightly objects to the trade policies of South Korea and Brazil. While this is not a very good argument for the MFA, since the latter's costs are largely borne not by developing country exporters but by consumers and other industries in developed countries, it seems to have moral force. May we assume, therefore, that the Textile Industry Support Campaign favours unrestricted access to the markets of the European Community for Hong Kong, virtually the world's only free trader?

Martin Wolf,  
Trade Policy Research Centre,  
1 Gough Square,  
Fleet Street, EC4.

able); concentrate largely on applied research and development and/or to license-in new, preferably developed technology from others (this was the two organisations will be recommended by the Advisory Council for Applied Research and Development).

Apart from apparently lamenting the proposed reductions in university budgets, Professor Wolfe gives no indication how "money should be spent soon and on a large scale." This would seem to be inadvisable unless it were spent carefully on applied research and development, licensing and allied market assessments.

In the new technology context, it is no good expanding research councils and relevant University departments or reversing reductions in University budgets unless the money involved is spent effectively and the key must be knowledge of market potential (including the moves which could be made by prospective competitors) and knowledge and possible purchase of licensable technology in the chosen product area (thus avoiding duplicated R and D effort). Once these preliminaries have been done, and not before, oriented and effective applied R and D can begin. If the results are successful, at this point much more money is required for effective marketing—the final essential ingredient in translating technology into the marketplace. Unnecessary expenditure and many failures have resulted from omitting one of these ingredients in the innovation process.

J. Bingham Dore,  
Product Systems,  
105 Onslow Square, SW7.

## The slowest bank in the West?

From the Vice-President, Council of British Chambers of Commerce in Continental Europe

Sir, Instructions were given to a major bank in the City on Friday November 6 to transfer pounds to an account in a the sum of several thousand (different) bank in Brussels. This sum was credited to the latter account on November 30; it did not require any special official clearance on arrival in Belgium.

Delays of this nature are not infrequent and in spite of urgent instructions being given, a payment never arrives rapidly.

In this day of rapid communications, are such delays acceptable, especially since they involve loss of interest to customers, although presumably being beneficial to banks? Dick H. Pantlin,  
11, Avenue de Mercurie,  
Brussels 1180, Belgium.

## European payment systems

From the President, Visa International

Sir,—On December 2 you reported on a brief exchange of views between Herr Wolfgang Starke, general manager of the German Savings Banks Association, and myself.

The article, and in particular, the headline, stressed the one area of disagreement rather than the expressed desire of both partners to establish a basis for co-operation. Certainly the headline is likely to cause misunderstanding in the German banking community.

Herr Starke's conference speech was a statesmanlike appeal for co-operation rather than confrontation between all European payment systems. This view is a major departure from the one we have heard so often from some members of the German banking community.

May I draw your attention to my speech of the previous day making a similar appeal and stating that it was not the time in Europe for the voices of power and passion, but the time for the voices of statesmen. Herr Starke is certainly such a statesman.

Visa did not reject his proposal for co-operation with the German banking community. We welcome and accept it, even though there is one aspect, that Visa cards are not to be issued

in Germany, to which we could not agree.  
Dee Ward Hock,  
Visa International,  
Post Office Box 5899,  
San Francisco, California 94158.

## Putting the cost on the users

From Mr D. Goch

Sir,—When reporting on the British Airports Authority's proposals for increasing its landing charges (November 28), you refer to its statutory obligation to earn as much as it can from current revenues to help to pay for the £766m airport development which are readily accepted.

While one can readily accept that organisations such as the BAA should be required to aim to maintain their operating capital intact in economic terms by appropriate financial and pricing policies, it seems to be unfair on the present generation of airport users that they should be obliged to contribute, through enhanced landing fees, towards the cost of future development projects which, by definition, can only benefit the next generation of air-travellers.

Surely it would be fairer to the present generation of travellers if the BAA were to be required to base its charges on current costs and to look to the capital market for the whole of the funds required to finance its

## Concentrate largely on applied research

From the Managing Director, Product Systems

Sir,—I heartily support the title you gave to Professor Wolfe's letter (November 30). I feel, however, it is a mistake to assume that large sums must be invested in new technologies for them to be successful. It is also a mistake to assume that to be early in the field is necessarily a good thing. It often pays to be a number two.

Large sums may be necessary for basic research but evidence of recent years is that output of basic research is less and less fruitful as a springboard for applied research which can be translated into products, processes and profits. Due to our economic circumstances and the lower cost effectiveness of basic research, a more fruitful way of obtaining economic progress through new technology would be either to make use of the results of basic research funded by richer nations (normally widely disseminated and avail-

**"The Hongkong and Shanghai Banking Corporation... is one of the great banking empires of the modern commercial world. Based in Hong Kong, it is in most senses still a very British enterprise."**

— The Times, London 9th April 1981.

The Hongkong Bank Group today has more than 900 offices in 53 countries, providing a full range of international financial services, and giving United Kingdom exporters access to a global network.

The main members of the Group are:  
The Hongkong and Shanghai Banking Corporation.  
Marine Midland Bank.  
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Antony Gibbs & Sons Limited.

For more information contact us at any of our following offices.

London  
99 Bishopsgate  
London EC2P 2LA  
Tel: 01-638-2300

Edinburgh  
76 Hanover Street,  
Edinburgh EH2 1HQ  
Tel: 031-225-9393

Manchester  
4 Minshull Street,  
Manchester M60 2AP  
Tel: 061-228-0178

Birmingham  
31-32 Waterloo Street,  
Birmingham B2 5TP  
Tel: 021-233-1717

## The Hongkong Bank

Group assets at December 1980 totalled more than £19,000 million.



## UK COMPANY NEWS

## Bermuda investment group raising £20m

Newmarket Company (1981), the Bermuda-based venture capital group with investments mainly in the U.S., is raising around £20m through an offer for sale of 6.5m shares at \$5.90 or £3.05 per share. The company is also seeking a full stock exchange listing.

Applications have already been accepted for half the shares on offer and the application date for the remainder is Thursday, December 10. Newmarket currently has a portfolio of 21 investments. One holding—in Evans and Sutherland Computer—represents about 90 per cent of net worth. The issue, which is underwritten by Cazenove and Co., will roughly double the company's net asset value.

From the net proceeds of the issue, amounting to \$36m, about \$11.5m is already committed for specific purposes and the remainder will be allocated to venture capital projects over the next three to five years. Newmarket has also entered into a joint venture with King's

College, Cambridge, to finance research into commercial projects. Newmarket will provide \$250,000 in loans to the new venture.

## FT SHARE INFORMATION

The following securities have been added to the Share Information Service: Feedback (Section: Electricals), Moray Firth Exploration (Oil and Gas), Osprey Petroleum (Oil and Gas), Scottish Ceylon Tea (Trusts, Finance, Land).

## PHILLIPS PATENTS

With its manufacturing losses cut from £187,852 to £7,512, Phillips Patents (Holdings) achieved a small pre-tax profit of £6,624 for the half year to August 28 1981, against a deficit of £186,575 last time. Turnover showed a reduction from £2.51m to £2.15m.

## Quotation values Cussins Prop. at £4.5m

Cussins Property Group is to join the lengthy list of quoted Newcastle-based housebuilders when stockbrokers, Capel-Cure Myers, place 1.4m ordinary 20p shares at 82p per share. The issue comprises 25 per cent of the capital and thus values the group at £4.5m.

Founded 10 years ago by the chairman, Mr Peter Cussins, the group has raised pre-tax profits from £220,000 to £470,000 between 1976 and 1980 although the record has been distorted by the sales or relettings of various completed commercial developments and, in one year, by the completion of a local authority housing project. This year, Cussins expects to make £1.2m before tax and, had it been a public company for the whole year, would have paid dividends totalling 4.5p per share with a final 2.5p per share, payable next May.

Adding back some £600,000 of unallocated group overheads, the divisional profits split would have shown 57 per cent from housebuilding, 33 per cent from the sale of completed commercial property developments with the rest from rented income on the property investment portfolio, valued at £2.37m.

No forecast for 1982 is attempted but Mr Cussins expects a substantial rise in net rental income from reviews and new lettings while the group has a full workload of housing developments through until the

early part of 1983.

## comment

Such strength as there is in the housebuilding share sector stems from individual attempts to inject refined marketing techniques into the volume market. Cussins eschews such innovation but, building some 100 units annually in the past and perhaps no more than 140 homes this year, it should not need to. It looks for the moment and for some time to come that Cussins will stay within the confines of the North East. Much the same can be said for the commercial development division. Here at least, the price has been pitched so as to avoid the blurred identity of the many builders-cum-

property investors. The placing is just above net asset backing of 80.5p per share and, if £2.57m the investment property portfolio is stripped out, the housebuilding operation is selling at about 44 times 1981 earnings. That looks sufficiently conservative to find reasonable support and there is some attraction in the projected yield of 8.5 per cent. The issue is not raising new money but the balance sheet is only 124 per cent borrowed and Cussins should have sufficient muscle to lift the property investment effort. It would be wrong, however, to look for the benefits inherent in a geared portfolio or, equally, much cyclical swing in housing-comple-

## Spanish bank for 163 list

Banco Urquijo, one of Spain's most prestigious financial institutions, has placed just over 5 per cent of its capital with around 25 UK institutional shareholders. The shares will be dealt in under the London Stock Exchange's Rule 183 (1) (e). A full London listing is to be sought in due due course.

The bank is the largest industrial bank in Spain and ranks eighth in size amongst Spain's private banks. Its shares are quoted on the Madrid, Barcelona, Bilbao and Valencia stock exchanges. The bank's market capitalisation is Pta 21,140n (£141m) and it has balance sheet (including Pta 955,940n (£5,320m)).

Lazard Bros and Co. placed the 560,000 shares of Pta 1,000 each at an unspecified discount. It had bought the shares from a subsidiary of the bank and the shares will be evidenced by bearer international depositary receipts (IDRs) issued by the London office of Morgan Guaranty Trust, E. B. Savory Miln and Co. are brokers to the placing.

It is the first issue of IDRs for a Spanish company in the London market.

The bank has so far not produced consolidated accounts as required by the Stock Exchange for a full listing. It is planning to produce such accounts for the year to end-September 1981.

It has 50,000 shareholders in Spain and sees the London listing as part of a general increase in its international activity.

The Madrid-based bank was founded in 1870. Its activities fall into four broad categories: wholesale domestic banking; international banking; investment banking, including fund management, underwriting of bond issues and financial advice; and equity investments in a wide range of industrial companies.

## SPAIN

1981	High	Low	Price	%
328	328	328	324	
345	345	345	326	
320	320	320	307	
330	330	330	325	
128	128	128	115	
383	383	383	359	
210	210	210	219	
366	366	366	350	
252	252	252	213	
165.5	165.5	165.5	140	
75	75	75	53	
55	55	55	65.7	
55	55	55	48	
82.7	82.7	82.7	49	
62.5	62.5	62.5	56	
102.5	102.5	102.5	55.2	
94	94	94	94	
102	102	102	40	
50	50	50	79.5	
76.2	76.2	76.2	76.2	

## Dec 4

Price	%
324	
326	
307	
325	
115	
359	
219	
350	
213	
140	
53	
65.7	
48	
49	
56	
55.2	
94	
40	
79.5	
76.2	

N.A.V. at 30.11.81  
\$58.75 (DFs142.53)  
VIKING RESOURCES  
INTERNATIONAL  
N.V.  
INFO Person  
Holding & Pension N.V.  
Herengracht 214, Amsterdam

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## UNION MINIERE

Registered Office: rue de la Chancellerie 1, Brussels  
Rue de la Chancellerie 1, Brussels

## NOTICE to SHAREHOLDERS

Owing to insufficiently shares represented, the Extraordinary General Meeting of shareholders called on November 24th, 1981, could not be held. Consequently, a new Extraordinary General Meeting will be held on Wednesday, December 9th, 1981, at 3.00 p.m., rue de la Chancellerie 1, Brussels, in order to deliberate on the same agenda, as given hereafter:

## AGENDA

1. Report of the Board of Directors explaining the interest for the company of the hereafter proposed operations and report of the legal adviser on the matters to be made in execution of these operations.

2. Anticipated operations and winding up of the company. Nomination of the liquidators and fixing of their emoluments.

3. Duties of the liquidators.

4. Transfer of the non-ferrous branch of the company activities to a new "société anonyme" to be incorporated under the name of "Union Minière" with a capital of 10,000 million Belgian francs, represented by 1,000,000 shares without par value, on the basis of the company's financial statements as of August 31, 1981. All operations completed by the present company since that date until the date upon which the transfer will be effective, within the limits of the above-mentioned branch of activities, shall be deemed to be the business of the new company. In consideration for this transfer, 800,000 shares fully paid in will be issued to the present company.

5. Subsequent transfer to the "société anonyme" - Société Générale de Belgique - of the assets and liabilities of the company, in consideration for this transfer, 800,000 shares fully paid in will be issued to the present company.

6. Acknowledgement that the decision which will be taken, will only be definitive upon approval of the operations by the shareholders of the "Société Générale de Belgique".

7. Fixing the procedure to be followed in view of giving discharge to the Board of Directors and to the Auditors, and organizing the attendance to the general meeting, after the change of shares.

8. Acknowledgement that the decision which will be taken, will only be definitive upon approval of the operations by the shareholders of the "Société Générale de Belgique".

In order to be admitted to this meeting, owners of bearer shares must deposit their shares not later than Thursday, December 10th, 1981, with any one of the following banks:

In Belgium: with "Société Générale de Belgique" in Brussels or any office other offices and agencies.

In France: with "Banque Paribas" in Paris, or any office other offices and agencies.

In the Netherlands: with "Amsterdam-Rotterdam Bank", "Nieuwegracht 595", 1017 Amsterdam.

Owners of bearer shares will be admitted to the Meeting on producing a statement from one of the above banks, mentioning the identity of the owner of the shares and certifying that the shares will remain deposited from 10th to 10th December 1981 inclusive.

Proxies, conferred according to article 34 of the Articles of Association, must be deposited not later than Thursday, December 10th, 1981, at the Company's Registered Office, rue de la Chancellerie 1, Brussels.

Proxy forms, available to shareholders at the Company's Registered Office and also at the above-mentioned banks.

The date, determined by the shareholders, in order to attend the general meeting on November 24th, 1981, remains valid for the meeting of December 9th.

The Board of Directors.

## Unaudited Interim Statement

	Six months ended 30th June	Year ended 31st December
1981	1980	1980
Turnover	2,000	2,000
Profit before Taxation	2,325	2,325
Taxation	(1,341)	293
Group Profit (Loss) before Taxation	(1,016)	(4,938)
UK Overseas ACT	(193)	(448)
Group Loss after Taxation (1)	(1,209)	(5,386)

Notes:  
(1) Group Loss is stated before extraordinary items and exchange differences arising on translation of opening reserves and long term overseas loans and inter-group loan balance.

The trading profit of £1.014M was an improvement on the previous 6 months (Trading Loss of £1.159M) but compares poorly with the first 6 months of 1980. Sales in money terms have been generally maintained and Avdel and Engineering Products Division continued to trade profitably. Adverse currency movements badly affected the profits of the Ceramics Division.

Newman Industries

Unaudited Interim Statement

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Newman Industries

Unaudited Interim Statement

## M. J. H. Nightingale &amp; Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1000's capitalisation	Company	Change	Gross Yield	Fully
1,154	ABN Hides, 100c	116	10.0	8.5
3,821	Airsprung	56	4.7	7.1
1,075	Armstrong and Rhodes	43	4.3	10.0
11,731	Bardna Hill	132	2.7	5.1
6,557	Debrah Garvica	33	5.5	2.2
4,575	Frank Horsell	122	6.4	5.2
8,357	Frederick Parker	62	3.1	2.7
349	George Blad	100	7.3	7.2
4,061	IPC	100	7.3	7.2
2,454	Jackson Group	97	1.0	7.2
15,458	James Burrough	1124	2.7	7.6
2,583	Robert Jenkins	2634	7.3	11.9
2,340	Scintions 'A'	544	5.3	9.8
4,101	Torday and Carlisle	168	7.0	6.4
2,355	Twinkl Ord	132	10.7	6.4
1,956	Twinkl 15pc ULS	724	15.0	20.8
4,282	Unilock Holdings	32	1.0	3.4
9,557	Water Alexander	78	4.4	8.2
4,394	W. S. Yeates	214	13.1	6.1

This announcement appears as a matter of record only, all the securities referred to having been subscribed for.



## ESI London PLC

Offer for Subscription of 2,500,000 Ordinary Shares at 80p per Share

underwritten by

Jacobson Townsley & Co.

7 December, 1981

All these securities having been sold, this announcement appears as a matter of record only.



## Offshore Mining Company Limited

(Incorporated with limited liability under the Companies Act 1955 of New Zealand)

U.S. \$150,000,000

Guaranteed Floating Rate Notes due 1991

unconditionally and irrevocably guaranteed by

New Zealand

S. G. Warburg & Co. Ltd.

European Banking Company Limited

Bank of Tokyo International Limited

Chemical Bank International Group

Banque de Paris et des Pays-B



# Profit-conscious Hanson finds the wooing hard going

By Richard Lambert, Financial Editor

THE WAY things have been going lately, you might think that Hanson Trust had been struck with a nasty case of corporate BO. Whenever this acquisitive UK holding company goes out courting, its intended partner seems to make a bee-line for the hills.

A year ago, it bid for Central Manufacturing and Trading, only to see it disappearing into the sunset in the arms of Caparo. Then it turned to G. H. Downings, which promptly sprang into bed with Steeltek.

It is now bidding for Beret, the leading UK battery group. Its terms were "totally inadequate," Beret fumed—before gratefully accepting an offer worth little more than 15 per cent extra from a friendly white knight in the shape of Thomas Tilling.

One reason for Hanson's unpopularity with takeover candidates is that it is not a generous bidder. Bluff can play an important part in takeover battles, and it suits Hanson's book to be thought of as being quite prepared to walk away if the terms which it thinks appropriate are not accepted by shareholders. Last Friday's move to increase its offer for Beret was quite unusual by Hanson's standards.

Another explanation is that Hanson is not one for trying to

win over unwilling management with sweet words. The directors of Beret were left with little doubt about their likely position in the event of a successful Hanson bid. And they could see a precedent. Not one director of Lindusries, the holding company which was taken over after a keen battle in 1979, now remains in Hanson's employment.

In its U.S. forays, by contrast, Hanson's bids have more often than not been agreed by both sides, and the existing directors have usually stayed in place. Hanson director Mr Martin Taylor thinks one reason may be that managers tend to have different priorities in the two countries.

## Seeking to protect their own positions

"U.S. managers often have large lumps of stock in their own business," he says. "In the UK, managers seem sometimes to be more concerned with seeking to protect their own position."

It seems likely, too, that U.S. executives are more likely to be in tune with Hanson's unwavering concentration on the bottom line than their counterparts in the UK.

"We sometimes find that when we take over a company in the

UK it doesn't really know why it is in business," Mr Taylor says. "We seek to instil an increased sense of profit responsibility."

This is done through a system of decentralisation, which is the key to Hanson's way of managing businesses. The group—which last year made profits of £49.7m pre-tax—employs just 18 executives in its London headquarters.

The role of the centre is confined to broad policy making, financial control and the provision of finance. There are no frills like marketing, legal, pensions, industrial relations or purchasing services.

Such central systems would dilute the authority of the men who are actually running the businesses, Mr Taylor argues. "Provide these services, and you provide an excuse for failure."

The key men in Hanson's UK operations are the chief executives of its five operating divisions — Butterley (building materials), Barbour Campbell (yarn and thread), SLD (pumps and construction equipment), Lindusries and British Agricultural Services.

Each chief executive has his own financial controller, and operates within his own distinct empire. The Hanson name stops at the door of the London office, and is not attached to any of

## HANSON'S PROFITS 1980-81

	£m.
U.S.	12.0
Carisbrook (specialty textiles)	6.1
Interstate (catering)	7.8
Endicott Johnson (footwear)	5.2
Ames (handtools)	5.4
Hygrade (meat processing)	1.8
Seacoast (fishmeal)	39.3
U.S. total	
UK	5.5
Butterley (building materials)	4.9
Lindusries (engineering, polymer)	1.9
Barbour Campbell (yarn and thread)	1.9
SLD (pumps and construction equipment)	0.6
British Agricultural	14.8
UK total	
Less interest, etc.	4.4
Total profits before tax	49.7

\* 8 months only.

the subsidiary companies.

Four out of the five divisional chiefs have been with Hanson for at least 10 years: the fifth had been running the Campbell group for years before it was bought by Hanson in 1978.

Only one of the five has

actually spent any length of time in more than one division of the Hanson empire. All the others have risen to the top from within their own businesses.

These decentralised operations leave little room for the head office trappings that tend to come with a new acquisition. Lindusries had a head office

employing roughly 50 people, and another office in Liverpool concerned with its textile activities, most of which were in Northern Ireland. Both have now disappeared.

The textile business has been blended into Campbell's interests in Northern Ireland. The rest of Lindusries is controlled by a chief executive and a couple of accountants out of a small office in Watford.

For Hanson, decentralisation is a way of making profit responsibility on to particular individuals in the field. The financial performance of each division is monitored closely from the centre, and the group has a similar structure in the U.S., where six separate divisions report to a corporate headquarters in New Jersey.

We regard budgets as a promise, not a plan," says Mr Taylor. And throughout the year, the divisions are constantly checked against their targets for profit, cash flow, and capital spending.

The five chief executives submit their numbers in great detail to head office, and spending plans require approval down to the last £500.

"We are not trying to second guess our managers," Mr Taylor explains. "But we want to know that each executive has satisfied himself about the nature of the

payback from every capital project."

To encourage managers to think along these lines, Hanson has built another unusual feature into its management structure: a system of incentive payments related to profit performance. These go well beyond the divisional chiefs and apply to what Mr Taylor describes as "decision makers" throughout the group. The numbers vary according to the type of business activity, but a business making annual profits of £1m could have perhaps four or five managers on incentive payments.

## Significant extra sum of money

The idea is that managers should be paid a proper wage for their job, and on top of that should be able to make a significant extra sum of money in return for "super-performance." It is not unusual for the payment to represent as much as 50 per cent of the basic wage, and figures of 20 per cent or so are apparently quite common.

Performance is related to the return on capital within the particular activity, and payment depends on the business making an improvement from one year to the next. Among other things, this makes the figures more reliable: if an executive

inflates his returns in year one, he will have difficulty in making the grade in year two.

The question is whether all this concentration on short-term profits is in the long-term interests of the group. Mr Taylor, naturally, is confident that it is. Hanson is not involved in high technology, and can reasonably look for a rapid payback from investment in most of its activities.

To prove the point, he cites the case of Butterley, which was making profits of less than £400,000 when it was bought in 1969. Acquisitions and internal growth took the figure up to about £1.7m by 1972 — and without further deals of any significance, profits were up to £5.5m by 1980-81, which was a disastrous year for house building.

Butterley has not attempted aggressively to increase its share of the UK brick market, but it has steadily pushed into higher quality ranges, and developed specialised strength in particular sectors. Without the need for major new investment, the business has developed successfully under its own steam—and has thrown out cash to help develop other parts of the Hanson group.

The formula may not be popular with potential marriage partners. But it has worked well for the past 18 years.

This advertisement is issued in compliance with the requirements of The Stock Exchange in connection with the Placing by Hill Woolgar & Company p.l.c. of 1,550,000 Ordinary Shares of 10p each at £1 per share in Hardanger Properties PLC ("the Company").

Application has been made for grant of permission to deal in the Ordinary Shares on the Unlisted Securities Market of The Stock Exchange. It is emphasised that no application has been made for these securities to be admitted to listing.

## Hardanger Properties PLC

(Registered in England under the Companies Acts  
1948 to 1981: Registered No. 908211)

Share Capital	Issued and to be issued fully paid
Authorized £	£
670,000	6,700,000 Ordinary Shares of 10p each 200,000
330,000	3,300,000 Non-Participating Convertible Shares of 10p each 330,000
£1,000,000	£530,000

Shares have been offered to and are available through the Market. Full information regarding Hardanger Properties PLC is contained in the Extel Statistical Services and in a Prospectus dated 27th November, 1981, copies of which may be obtained from—

Hill Woolgar & Co. p.l.c., 5 Frederick's Place, Old Jewry, London EC2R 8HR.

Sternberg Thomas Clarke & Co., Provincial House, 218-226 Bishopsgate, EC2M 4QD.

Hill Woolgar & Co. p.l.c., 137 Royal Exchange, St. Ann's Square, Manchester M2 7BY.

U.S. \$150,000,000

## Midland International Financial Services BV

(Incorporated with limited liability in the Netherlands)

### Guaranteed Floating Rate Notes 1992

Convertible until June 1985

Into 9½% Guaranteed Bonds 1992

Guaranteed on a subordinated basis as to payment of principal, premium (if any) and interest by



## Midland Bank Limited

For the six months from 7th December 1981 to 7th June 1982 the Notes will carry an interest rate of 13½ per annum. On 7th June 1982 interest of U.S. \$345.88 will be due per U.S. \$5,000 Note for Coupon No. 4. The Conversion Interest Amount applicable to Notes which are presented for conversion on or before 1st June 1982 will be U.S. \$30.35 for each U.S. \$5,000 Note and this will be payable on 30th June 1982.

Agent Bank: Morgan Guaranty Trust Company, London



## GENOSSENSCHAFTLICHE ZENTRALBANK AKTIENGESELLSCHAFT

Vienna

### U.S. \$50,000,000 Floating Rate Subordinated Notes Due 1992

For the three months 7th December, 1981 to 8th March, 1982 the Notes will carry an interest rate of 13½ per cent. per annum.

Interest payable on the relevant interest payment date, 8th March, 1982 against Coupon No. 2 will be U.S. \$185.88. Listed on the Luxembourg Stock Exchange.

By: Morgan Guaranty Trust Company of New York, London Agent Bank

## LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual Interest gross pay- interest	Minimum of sum	Life of bond
	%	£	Year
Knowles (051-548 6555)	14½	1-year	2,000 4-8

# Lloyds Bank a fresh approach to international banking



Major corporations expect a superior banking service.

Lloyds Bank International can provide it, because we are integrated as a commercial and merchant bank internationally.

It is this that makes us different.

What's more, no bank is backed by a stronger capital structure.

In an unsettled world we know there are business risks as well as opportunities. Our skill lies in combining realistic advice on complex financial problems with the resources to implement practical solutions.

We are as reliable in handling trade finance as when assembling finance for the biggest of multinational projects. We are as much at home in our domestic markets overseas as in the international capital and money markets.

We operate in depth across five continents and

conduct business in over a hundred countries. Yet our management remains a close-knit team of professionals; and we are structured expressly to enable them to communicate freely across the globe and to our top decision makers.

It's because we are integrated that wherever you deal with us—

- You lock into a geographic network and range of services matching the best
- You tap a fund of expertise and reserve of knowledge second to none
- You secure the fast and sure response that gives you the edge

A fresh approach to international banking



# Lloyds Bank International







## APPOINTMENTS

## New chairman for Yorkshire Television

Mr Derek Palmer is to be chairman of YORKSHIRE TELEVISION from January 1. He will succeed Sir Richard Graham, who has been chairman since the birth of the company in 1967. Sir Richard is retiring at his own request. He will be 70 next May, and he will continue as a member of the Yorkshire board until then. Mr Palmer is chairman and chief executive of Bass, the brewing and leisure group which holds 25 per cent of the equity in Yorkshire Television. They are, with Pearson Longman, the largest shareholders in the company. Yorkshire Television's franchise for the Yorkshire area begins on January 1, 1982. Mr James Lee, deputy chairman and chief executive of Pearson Longman, will be deputy chairman of Yorkshire Television.

Mr R. P. St. G. Cazalet and Mr R. N. Young have been elected deputy chairmen of THE ASSOCIATION OF INVESTMENT TRUST COMPANIES. Mr Cazalet is chairman of Henderson Administration, and Mr Young is a director of Kleinwort Benson. Mr M. R. Cornwall-Jones, deputy chairman of John Govey and Co., has been appointed chairman of the publicity and information committee of the Association.

Mr J. P. Davidson, chairman, Clyde Port Authority, has been appointed to the board of the IRON TRADES INSURANCE GROUP.

MAVIL has promoted Mr Jeff Wilkins from sales and marketing manager to sales director.

CROWN LIFE has promoted Mr Andrew Withey to director of investment.

Mr Michael Barnfield and Mr Cyril Gistellack have been appointed to the board of FENCHURCH GROUP INTERNATIONAL, and Mr Frank de Maere is to be alternate director to Mr C. Gistellack on the board.

Mr T. J. Kemp has been appointed the underwriter of Lloyd's Marine Syndicate 735 in succession to Mr T. W. Higgins, who becomes chairman of LANTON UNDERWRITING AGENTS. Mr M. J. Langton has been appointed chairman of Leslie Langton Holdings.

AIG Risk Management Inc. has opened up an office in London. It is a subsidiary company of American International Group. Mr David Batchelor has been appointed assistant vice president and manager of the UK office. Mr Roy Childs has been appointed assistant manager.

Mr H. C. Holmes has been appointed to the board of the MOUNTAINVIEW GROUP, which includes Bull Holmes (Management), of which he is chairman.

Mr Peter Turner has been appointed a director of CAPPER NEILL INDUSTRIAL PRODUCTS.

NORTON TELECOMMUNICATIONS, part of the Norton

Get the **IDEA** of the Good Life

CONCEPTS & DEVELOPMENT

Development of a new product or service, from concept to market, is a complex task. It requires a team of experts to handle the various aspects of the process, from market research to product development, from manufacturing to distribution. The IDEA team is a group of experts who can help you at every stage of the process, from the initial concept to the final product. They can help you to identify the market for your product, to develop a business plan, to design and develop the product, to manufacture and distribute it, and to monitor its performance in the market. The IDEA team is a team of experts who can help you to achieve your goals and to make the most of your resources. They are a team of experts who can help you to succeed in the marketplace.

## PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus\*) have been officially published. It should be emphasised that dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Date	Announcement last year	Date	Announcement last year
*AE	Dec 17 Final 7.82857	Kenning	Jan 14 Final 3.75
Assoc. Commcns.	Dec 18 Int. 1.5	LRG Int'l.	Dec 15 Int. 0.7
Assoc. Newspapers	Jan 9 Final 5.9	Magnet	Dec 8 Int. 3.5
Assoc. Paper Inds.	Jan 15 Final 0.79	Southern	Jan 14 Int. 2.0
Avon Rubber	Dec 9 Final 1.0	*Meyers (M.L.)	Dec 15 Final 1.25
BDC	Dec 14 Final 2.52	*NatWest	Feb 23 Final 12.25
Baker Perkins	Dec 11 Int. 2.1	*Norcross	Dec 11 Int. 1.96
Bass	Dec 8 Final 6.3	*Northern	Dec 15 Final 3.55
Benetton (S. & W.)	Jan 15 Final 8.5	*Pegler	Dec 15 Int. 4
Brit. Bldg. & Eng. App.	Dec 10 Int. 1.0	*Phillips	Dec 8 Int. 0.80
BET	Jan 15 Int. 1.883	Ramona	Jan 12 Int. 0.57
*Brown	Dec 8 Final 4.435	Raybeck	Jan 9 Int. 1.131
City of Lond.	Jan 9 Sec. Int. 1.1	SGS	Jan 13 Final 3.0
*Coltite	Dec 8 Int. 1.36	*Satchell	Dec 10 Int. 3.36
Daily Mail	Jan 9 Final 15.5	Scotch & Son	Jan 8 Int. 1.5
Distillers	Dec 17 Final 3.5	Smith & Nephew	Dec 22 Int. 1.5
Dixons Photo	Jan 15 Int. 1.312	*Stanhouse	Dec 16 Int. 2.83
Edinburgh & Glasgow	Dec 9 Final 3.31	Thom EMI	Jan 9 Int. 4.05
English China	Dec 17 Final 3.5	*Trafalgar	Dec 15 Int. 2.25
Grand Met.	Jan 15 Final 3.325	Unigate	Dec 18 Int. 2.2
Guinness (A.)	Dec 15 Final 3.325	United Scientific	Dec 18 Int. 3.0
Hickson	Dec 8 Int. 2.7	*Wandell	Dec 9 Final 3.5
ICL Gas	Dec 8 Int. 2.7	*Wolv. & Dudley	Dec 8 Final 3.5
*Initiat	Dec 7 Int. 2.75	*Woodward	Dec 10 Int. due
Services	Dec 7 Int. 2.75		
*Intl. Timber	Dec 6 Int. 2.0		

**FINANCE FOR INDUSTRY TERM DEPOSITS.**

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 18/12/81.

Term (years)	3	4	5	6	7	8	9	10
INTEREST %	13 1/4	13 1/2	13 3/4	14	14 1/4	14 1/2	14 3/4	15

Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Rd., London SE1 5SP (01-928 7822, Ext. 367). Cheques payable to "Bank of England, a/c FFI FFI" is the holding company for ICSF and FCI.

**FFI**

## FT Monthly Survey of Business Opinion

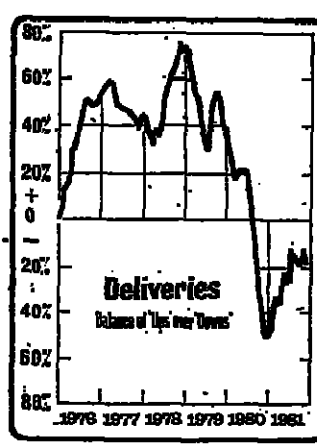
Statistical Material Copyright Taylor Nelson Group Ltd.

## GENERAL OUTLOOK

## Small rise in confidence

INDUSTRY'S confidence increased slightly last month, with the index of general business opinion regaining some of the ground lost in the previous two months.

Of the three sectors interviewed last month—building and construction, food and tobacco, and textiles and clothing—the first two were more inclined towards optimism than when last surveyed in July. All three areas, however, remain pessimistic about overall prospects, and the index is still some way below the more buoyant levels of earlier in the year.



Some building companies detected signs of recovery either in their own sales figures or in the UK economy. Falling interest rates were also cited.

Food and tobacco companies could also see "light at the end of the tunnel" after the bottoming out of the recession.

However, there were doubts about the low level of consumer spending and continued disappointing sales figures.

The index measuring optimism about the British economy also improved last month.

## GENERAL BUSINESS

	4 monthly moving total	November 1981
Are you more or less optimistic about your company's prospects than you were four months ago?	Aug-Nov. %	July-Oct. %
More optimistic	28	21
Neutral	54	58
Less optimistic	19	22

## EXPORT PROSPECTS (Weighted by exports)

	4 monthly moving total	November 1981
Over the next 12 months exports will be:	Aug-Nov. %	July-Oct. %
Higher	62	66
Same	23	21
Lower	13	11
No answer	2	2

## NEW ORDERS

	4 monthly moving total	November 1981
The trend of new orders in the last four months was:	Aug-Nov. %	July-Oct. %
Up	15	24
Same	41	41
Down	24	23
No answer	20	11

## PRODUCTION/SALES TURNOVER

	4 monthly moving total	November 1981
Those expecting production/sales turnover in the next 12 months:	Aug-Nov. %	July-Oct. %
Rise over 20%	1	2
Rise 15-19%	2	1
Rise 10-14%	7	9
Rise 5-9%	22	26
Rise 2.5-4%	20	21
Remain the same	31	28
Fall 2.5-4%	8	7
Fall 5-9%	5	3
No answer	4	4

## STOCKS

	4 monthly moving total	November 1981
Raw materials and components over the next 12 months will:	Aug-Nov. %	July-Oct. %
Increase	25	27
Remain the same	51	55
Decrease	21	14
No answer	3	4

## FACTORS CURRENTLY AFFECTING PRODUCTION

	4 monthly moving total	November 1981
Are any of the following factors limiting your output at present?	Aug-Nov. %	July-Oct. %
Home orders	94	91
Export orders	63	62
Executive staff	2	1
Skilled factory staff	3	3
Manual labour	1	1
Components	1	1
Raw materials	1	3
Production capacity (plant)	3	4
Finance	1	1
Labour disputes	1	3
Others	14	16
No factors	5	4

## LABOUR REQUIREMENTS (Weighted by employment)

	4 monthly moving total	November 1981
Those expecting their labour force over the next 12 months to:	Aug-Nov. %	July-Oct. %
Increase	8	7
Stay about the same	44	44
Decrease	48	49

## CAPITAL INVESTMENT (Weighted by capital expenditure)

	4 monthly moving total	November 1981
Those expecting capital expenditure over the next 12 months to:	Aug-Nov. %	July-Oct. %
Increase in volume	23	23
Increase in value but not in volume	12	13
Stay about the same	19	19
Decrease	43	41
No answer	3	4

## COSTS

	4 monthly moving total	November 1981
Wages rise by:	Aug-Nov. %	July-Oct. %
0-4%	4	3
5-9%	67	71
10-14%	17	16
15-19%	2	2
20-24%	1	1
Remain the same	2	2
Decrease	2	2
No answer	23	18

## PROFIT MARGINS

	4 monthly moving total	November 1981
Those expecting profit margins over the next 12 months to:	Aug-Nov. %	July-Oct. %
Improve	48	44
Remain the same	39	35
Contract	7	11
No comment	6	10

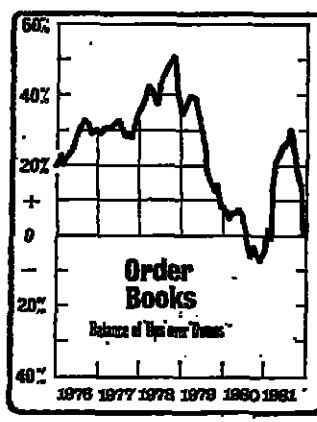
## ORDERS AND OUTPUT

## Demand still sluggish

ORDERS and output are continuing at very sluggish levels, underlining that the recovery from the worst point of the recession is still highly subdued.

The index measuring the recent trend of deliveries fell last month, mainly depressed by the building and food sectors. Falls in disposable income, tax increases and high unemployment were all held to be depressing sales.

Clothing and textile companies complained of lack of demand and world-wide excess capacity.



New orders also fell back last month and have been little changed on balance since the middle of the year. The doldrums in the furniture trade were mentioned as a factor slowing the recovery in building.

All three sectors were more inclined to expect their order books to become smaller over the next 12 months. This means that now as many companies are forecasting falls in orders as are expecting increases.

The three sectors also uniformly forecast smaller increases in production or sales than when last asked in July.

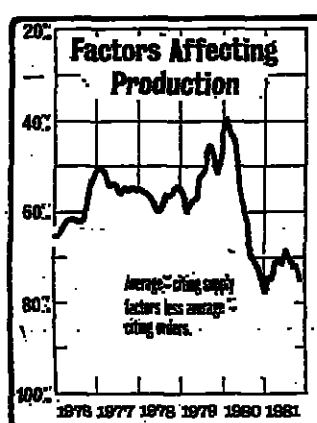
## CAPACITY AND STOCKS

## More de-stocking ahead

HOPES for a further stimulus to the economy from restocking seem to be evaporating following pessimistic answers to last month's inquiries about companies' inventory levels.

The food and textile sectors were more inclined to expect stocks to decrease than when last quizzed in July while the attitude of building firms was unchanged.

All three sectors also leaned more in the direction of classifying stock levels as too high, and none said that they were too low. The index for the level of



stocks thus moved up again, and has now been on a rising trend for the past four months.

The index measuring capacity usage was little changed. The food and tobacco group was however slightly more inclined than when asked in July to report low-capacity working.

The number of firms reporting fixed assets remaining unused rose again.

All three sectors were more inclined to mention demand factors as depressants on production.

## CAPACITY WORKING

	4 monthly moving total	November 1981
Are you working at your planned output level for this time of year?	Aug-Nov. %	July-Oct. %
Above target capacity	3	3
On target	44	46
Below target capacity	52	48
No answer	1	3

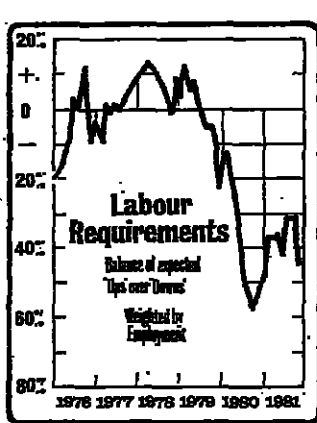
## INVESTMENT AND LABOUR

## More job cuts forecast

THE INDEX measuring employers' views on employment prospects showed little change, with the number of companies expecting workforce cuts still heavily outweighing those expecting to recruit staff.

All three sectors were more inclined to cite a lack of present or forecast demand as the main factor discouraging any build-up in their labour forces.

Companies refer to the possibility of increasing output through increases in productivity and overtime rather than



through taking on fresh staff. Companies showed a further slight tendency towards expecting lower capital expenditure over the next 12 months.

The amount of investment deployed abroad is expected to rise slightly. Liquidity levels are improving slightly, with the food and tobacco sector in particular reporting high liquidity levels. The building sector however was more inclined to say that it required more outside finance for capital spending in the next 12 months.

## COSTS AND PROFIT MARGINS

## Downward inflation drift

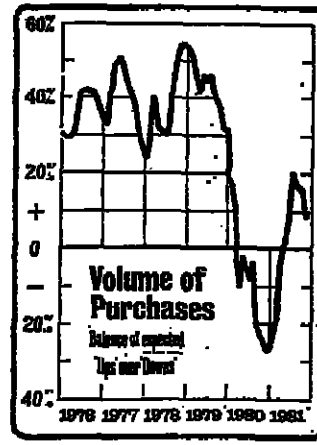
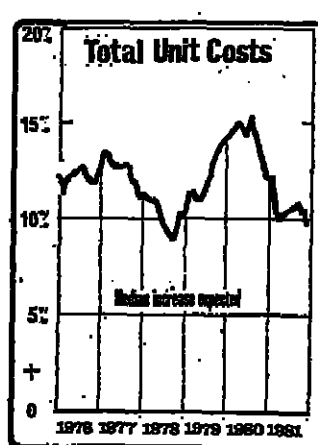
INFLATIONARY pressures on industry continue to abate, in line with the rather depressed economic outlook. The general expectation, according to last

just under 8 per cent, unchanged from the previous survey. The overall index for the expected increase in unit costs showed a further fall, to around 9 1/2 per cent from 10 1/2 per cent.

Companies felt they were in a strong position to resist excess wage demands.

All three sectors were more optimistic about improving their profit margins over the next 12 months than they had been in July. Companies hoped that margins would improve as a result of greater efficiency and productivity, higher volumes, fewer employees and cost-cutting measures. The profit margin index has now recovered ground rapidly since the end of last year.

The all-industry figures are four month moving totals covering some 120 companies in the FT Actuaries' Index, which accounts for about 60 per cent of all public companies. These surveys, which are carried out by the Financial Times by the Taylor Nelson





A copy of this document has been delivered to the Registrar of Companies for registration. Application has been made to the Council of The Stock Exchange in London for the share capital of Newmarket Company (1981) Limited (the "Company"). issued and to be issued, to be admitted to the Official List. The application list for the Shares now being offered will open at 10.00 a.m. on Thursday, 10th December, 1981 and may be closed at any time thereafter. This issue has been underwritten through Cazenove & Co. The Directors of the Company have been informed that firm applications will be made for 3,250,000 Shares, which applications will be accepted in full. The procedure for application is set out at the end of this document.



# Newmarket Company (1981) Limited

(Incorporated with limited liability under the laws of the Islands of Bermuda)

**Issue to the public of 6,500,000 Shares**  
**of U.S.\$0.05 each at U.S.\$5.90 per Share,**  
**or at £3.05 per Share, payable in full on application.**

## SUMMARY

The information set out below should be read in conjunction with the information contained elsewhere in this document.

### BUSINESS

The Group invests in venture capital projects mainly in the United States of America and currently has a portfolio of 11 investments. Suitable opportunities are now also being sought in the United Kingdom. The projects tend to be involved with electronic and computer technology, medical products and biotechnology and by their nature carry high risks. The principal aim is capital appreciation and accordingly dividends paid by the Company are likely to be small.

### RECORD

Since 1972 some U.S. \$3.5 million has been subscribed to the venture capital investment programme and at 30th June, 1981 the net value of the Group's investments was approximately U.S. \$40 million. During the same period the adjusted net asset value per Share increased from U.S. \$0.50 to U.S. \$5.66.

The most successful investments of the Group so far have been in Evans & Sutherland Computer Corporation and Apple Computer Inc., both of which are now quoted companies. The Company's 13.7 per cent. shareholding in Evans & Sutherland Computer Corporation was valued at U.S. \$36.05 million as at 25th November, 1981 representing 47 per cent. of the Group's net assets adjusted for the issue.

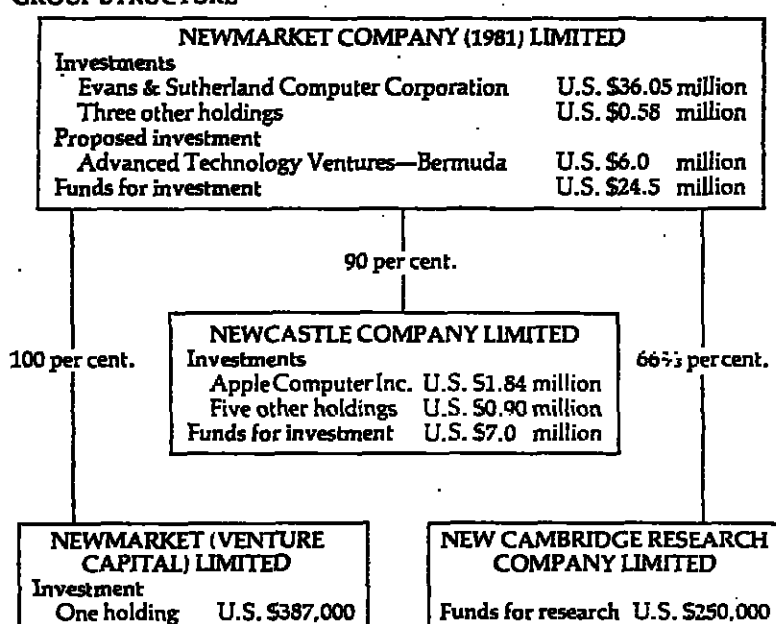
### PROCEEDS OF THE ISSUE

From the net proceeds of the issue amounting to U.S. \$36 million, approximately U.S. \$11.5 million is committed for specific purposes, with the balance of U.S. \$24.5 million being available to fund an investment programme for the next three to five years.

### STATISTICS

Issue Price:	U.S. \$5.90
Net Asset Value per Share as at 25th November, 1981:	U.S. \$5.90
Net Assets of the Group as at 25th November, 1981 (adjusted for the issue):	U.S. \$76.5 million

### GROUP STRUCTURE



## NEWMARKET COMPANY (1981) LIMITED

### Introduction

The Group invests in new or recently formed companies created to develop innovative products or services on a commercial scale. Because of the nature and risks of such enterprises, these investments are usually described as "venture capital". The Group's history dates from 1972 when a venture capital investment programme in the United States was begun. Approximately U.S. \$3.5 million has been subscribed to this programme and at 30th June, 1981 the net value of the Group's investments was approximately U.S. \$40 million. The structure and operations of the Group have now been reorganised to facilitate its future investment programme in the United States, to broaden its future activities to include the United Kingdom and to enable this issue to take place.

The table set out under "Investment Record" below illustrates the varied experience and degree of risk and reward associated with venture capital investment and provides a case history of such investment. It will be seen that the Group's success to date has been substantially attributable to two investments, Evans & Sutherland Computer Corporation and Apple Computer Inc., and that following this issue the Company's holding in Evans & Sutherland Computer Corporation will represent approximately 47 per cent. of the Group's net assets attributable to shareholders. The Group's present portfolio also contains recent investments in companies still at an early stage of development which have replaced investments disposed of principally through merger or acquisition. The present disproportion in value between the investments is in the nature of a venture capital portfolio and, whilst every effort will be made to replenish the portfolio with fresh venture capital opportunities, it is not the Board's policy to balance the portfolio by equalising the value of each investment.

The Board intends to use the proceeds of the issue to continue the Group's programme of venture capital investment and to finance the acquisition of assets from the Company's subsidiary, Newcastle Company Limited ("Newcastle"), which makes venture capital investments principally in the United States. In addition, it is proposed that an investment will be made in Advanced Technology Ventures-Bermuda ("AT-Bermuda"), a new partnership to be formed in Bermuda also specialising in venture capital investment in the United States. Capital will also be provided for the Company's recently formed subsidiaries in the United Kingdom, Newmarket (Venture Capital) Limited ("Newmarket Venture Capital"), which will concentrate exclusively on venture capital investments in the United Kingdom, and New Cambridge Research Company Limited ("New Cambridge"), which will initiate and finance research into new projects in the United Kingdom. The balance of the proceeds will be retained by the Company for its own investment programme and to finance any expansion of the investment programmes of its subsidiaries. The capital to be raised by the issue should satisfy the Group's requirements for the next three to five years. The necessity to have funds immediately available for investment opportunities and to support existing investments requires that these funds should be raised in advance.

The Board is responsible for the Company's investment policy. The Company does not employ any full-time management and its investment policy is carried out in co-operation or participation with other venture capital groups and with the benefit of advice of special advisers in the United States and the United Kingdom. In particular, certain of Newcastle's investments may be made in conjunction with Venrock Associates ("Venrock"), a limited partnership resident in the United States. As a result of this method of operation, the Group's expenses mainly consist of contributions to other venture capital groups' expenses and fees to advisers and consultants. Although uncommon, the past record of the Group indicates that this method of operation has been successful.

The success of the Company's policy will be reflected in the growth in capital value of its investments. The period necessary for the successful development of an individual venture can vary considerably, but five to ten years may be a reasonable timespan. The time taken for a successful investment to mature and the amount of the resulting capital gain will depend on the timing of the Group's investment during this development period. Although surplus income will be distributed as dividend, this is likely to be small. The nature of venture capital investments and the practice of disposing of investments as they mature make it unlikely that a consistent level of dividend payments will be maintained.

Venture capital investment involves high risks and these are described below.

## SHARE CAPITAL

Authorised	Issued and now being issued
U.S. \$750,000	U.S. \$667,882

The 6,500,000 Shares now being issued will, after the last date for registration of renunciations, be in registered form and will rank *pari passu* in all respects with the existing issued 6,857,640 Shares of the Company. In particular, the new Shares will rank in full for all dividends and other distributions hereafter declared, made or paid on the share capital of the Company.

## INDEBTEDNESS

Apart from intra-group transactions, neither the Company nor any subsidiary has any loan capital (including term loans) outstanding, or created but unused, nor any outstanding mortgages, charges or other borrowings or indebtedness in the nature of, or borrowings, including bank overdrafts and liabilities under acceptances or acceptance credits or hire-purchase commitments, or guarantees or other material contingent liabilities.

This document includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to the Company. The Directors of the Company have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein, whether of fact or opinion. All the Directors accept responsibility accordingly. No person receiving this document and/or an Application Form in any territory other than Great Britain may treat the same as constituting an invitation to him, nor should he in any event use such Application Form unless in the relevant territory such an invitation could lawfully be made to him or such Application Form could lawfully be used without compliance with any further registration or other legal requirements. It is the responsibility of any person outside Great Britain wishing to make an application hereunder to satisfy himself as to full observance of the laws of the relevant territory in connection therewith, including obtaining any governmental or other consents which may be required or observing any other formalities needing to be observed in such territory. The Shares are not being registered under the United States Securities Act of 1933 and may not be subscribed, directly or indirectly, by nationals or residents of the United States of America. In this document references to the "Group" are to Newmarket Company (1981) Limited, Newcastle Company Limited, Newmarket (Venture Capital) Limited and New Cambridge Research Company Limited collectively, reference to "U.S. dollars", "U.S.\$" and "\$" are to the lawful currency of the United States of America, references to "Bds \$" are to Bermudian dollars and references to "£" are to pounds sterling.

## The Group

### The Company

The Company was incorporated in Bermuda on 13th March, 1981 as a closed-ended investment company. On 27th November, 1981 it acquired all the share capital of Newcastle (formerly named Newmarket Company Limited). The acquisition was effected by means of an exchange of shares with the result that the former shareholders of Newcastle (The Mercantile Investment Trust P.L.C., Witan Investment Company P.L.C., Equity & Law Life Assurance Society, Limited and Franchise Fund N.V.) received Shares in the Company and Newcastle became a subsidiary of the Company. Following the acquisition, certain of Newcastle's assets were sold to the Company and to Newmarket Venture Capital for cash (which is to be provided out of the proceeds of the issue). The Company has also subscribed shares in Newmarket Venture Capital and New Cambridge.

### Newcastle

Newcastle was incorporated as an open-ended company in Bermuda in 1972 under the name of Newmarket Company Limited to make venture capital investments in the United States. Newcastle has made a number of investments in conjunction with Venrock and in 1979 it was agreed that Venrock should be given an opportunity of participating in the gains accruing from the investments which Venrock subsequently introduced to Newcastle. It was therefore decided that these investments would be held through Newcastle, the remainder being transferred to the Company and Newmarket Venture Capital, and that Venrock would be granted an option to subscribe shares in Newcastle at par. The exercise of this option is linked to the performance of the investments introduced by Venrock to Newcastle since 15th February, 1979.

Under the terms of the option agreement, formalised in an exchange of letters dated 27th November, 1981, the maximum number of shares in Newcastle which Venrock is permitted to subscribe at par is \$4,861. To date, Venrock has subscribed 38,098 shares under the option, its rights to subscribe the remaining 16,763 shares being conditional upon the net asset value of Newcastle reaching a prescribed level. The remaining 342,882 issued shares in Newcastle are owned by the Company. Newcastle has no present intention of granting further options over its share capital or issuing further shares nor has the Company any present intention of redeeming any part of its holding.

Venrock was organised to invest in small innovative enterprises. The partnership was formed in 1969 and re-capitalised in 1978 to continue an established Rocketteller family programme for the provision of venture capital which now has over 40 years of investment experience. A personal relationship has been established between some members of the Board of Directors of the Company and some partners in Venrock, which has resulted in participations by Newcastle with Venrock and other investors in private subscriptions of capital to a number of U.S. companies. The Directors of the Company hope that Newcastle will be able to participate in future venture capital projects in which Venrock may be interested. However there can be no assurance on this because, apart from Venrock's shareholding in Newcastle and the exchange of letters referred to above, there is no legal connection with Venrock, and Venrock is under no obligation to inform Newcastle of available opportunities in the venture capital field.

### Newmarket Venture Capital

Newmarket Venture Capital, a wholly-owned subsidiary of the Company, will undertake a venture capital investment programme in the United Kingdom. Its present portfolio consists of an investment in Space-Time Systems Limited which was acquired from Newcastle on 27th November, 1981. Further funds for investment will be provided by the Company when required.

### New Cambridge

With a view to increasing the opportunities in the venture capital field potentially available to it, the Company has formed New Cambridge with King's College, Cambridge participating as a shareholder. The shares in New Cambridge are owned as to two-thirds by the Company and as to one-third by King's College, Cambridge. The Directors of New Cambridge are Mr. A. B. Henderson and Mr. P. J. Smith who are Directors of the Company and Mr. A. J. Butterworth who is the Investment Adviser to King's College, Cambridge. New Cambridge will finance research into new ideas and inventions in the United Kingdom in order to assess their commercial prospects and will concentrate its efforts on those ideas or inventions associated with scientific developments. It is not intended that New Cambridge should provide funds for the commercial development of prospects but that its operation should be complementary to the Company's activities.

## Investment Record

The Group has so far invested in 19 companies. Since three of the shareholders of Newcastle were United Kingdom residents, its investment activities came within the scope of the U.K. Exchange Control Regulations during the period from 1972 to 1979. Variations in the application of these regulations curtailed the investment programme from 1976 until the suspension of the regulations in 1979. The following tables show the amounts invested in each company, the Directors' valuation as at 25th November, 1981 of the investments still held and, in the case of those no longer held, the amounts arising from their disposal or realisation.

	Date of initial investment	Total net amount invested	Directors' valuation as at 25th November, 1981	Unrealised gains (losses)
		U.S.\$	U.S.\$	U.S.\$
Current Holdings				
Evans & Sutherland Computer Corporation	1972	1,010,000	36,045,000	35,035,000
Ocean Data Systems Inc. (note)	1973	225,300	130,000	(95,300)
Apple Computer Inc.	1979	131,250	1,843,750	1,712,500
Imel Corporation	1980	250,000	262,500	12,500
Terra Tek Inc.	1981	151,580	151,580	—
Computer Design & Applications Inc.*	1981	106,027	206,027	—
Personal Software Inc.	1981	159,000	159,000	—
Centocor Inc.*	1981	219,420	219,420	—
Native Plants Inc.*	1981	264,977	264,977	—
Diasonics Inc.	1981	179,000	192,000	13,000
Space-Time Systems Limited	1981	354,680	387,000	32,320

\*These investments are held by Newcastle. The remainder are held by the Company, except Space-Time Systems Limited which is held by Newmarket Venture Capital.

Note: Subsequent to 25th November, 1981 the Company received notification of a conditional offer to tender its Shares in Ocean Data Systems Inc. at U.S. \$65.65 per share. No decision has yet been taken whether to tender any shares.

## BOARD OF DIRECTORS

Alan Brodie Henderson (Chairman and President) (British)  
 71 Great Peter Street, London SW1P 2BN.  
 Peter Geoffrey Brealey (British)  
 P&O Building (2nd Floor), 122 Leadenhall Street, London EC3V 4QR.  
 John Douglas Campbell (Secretary) (British)  
 Reid House, Church Street, Hamilton 5, Bermuda.  
 Leslie Breckenridge (British)  
 Newnham, Church Bay, Southampton, Bermuda.  
 Chilion Frank Graves Heward (Canadian)  
 C.I.L. House, 620 Dorchester Boulevard, Montreal, Canada.  
 Ian Hilton (British)  
 Reid House, Church Street, Hamilton 5, Bermuda.  
 John Richard Talbot (British)  
 Bank of Butterfield Building, Front Street, Hamilton 5, Bermuda.  
 John Patrick Smith (British)  
 20 Lincoln's Inn Fields, London WC2A 3ES.  
 Peter John Smith (British)  
 12 Tokenhouse Yard, London EC2R 7AN.  
 David Michael Wentworth-Stanley (British)  
 67 Wall Street, New York, NY 10005, U.S.A.  
 Benjamin Harold Bouchier Wrey (British)  
 11 Austin Friars, London EC2N 2ED.

## CONSULTANT

Graham Paul Ledeboer, D.F.C. (British) (alternate director for P.J. Smith)  
 14 King Street, London EC2V 8EA.

## Secretaries and Registered Office

J. D. Campbell (Barrister and Attorney),  
 Reid House, Church Street, Hamilton 5, Bermuda.  
 Auditors and Reporting Accountants  
 Coopers & Lybrand (Chartered Accountants),  
 P.O. Box 1171, Dorchester House, Hamilton 5, Bermuda.  
 Registrars and Bermuda Transfer Agent  
 The Bank of Butterfield Executor & Trustee Company Limited,  
 P.O. Box 1735, Hamilton 5, Bermuda.  
 London Transfer Agent  
 C. N. Services Limited, 14 King Street, London EC2V 8EA.  
 Bankers in Bermuda  
 The Bank of N. T. Butterfield & Son Limited,  
 P.O. Box 195, Hamilton 5, Bermuda.  
 Bankers in New York  
 Canadian Imperial Bank of Commerce,  
 22 William Street, New York, NY 10005, U.S.A.  
 Receiving Bankers  
 Barclays Bank Limited, New Issues Department,  
 P.O. Box 123, 2 London Wall Buildings, London Wall, London EC2P 2BU.  
 Legal Advisers  
 To the Company in Bermuda  
 Appleby, Spurling & Kempe, Reid House, Church Street, Hamilton 5, Bermuda.  
 To the Company in London  
 Slaughter and May, 35 Basinghall Street, London EC2V 8DB.  
 To the Issue  
 Linklaters & Paines,  
 Barrington House, 59-67 Gresham Street, London EC2V 7JA.  
 Stockbrokers  
 Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN  
 and at The Stock Exchange.

Holdings disposed of	Date of initial investment	Total net amount invested	Year of disposal	Disposal proceeds	Realised gains (losses)
		U.S.\$		U.S.\$	U.S.\$
Imel Inc. (a)	1972	600,000	1976	38,125	(561,875)
Ecom Corporation	1973	378,250	1977	219,250	(159,000)
Rotomaster Inc. (b)	1973	150,000	1976/1977	424,682	274,682
Foraflex S.A.	1973	162,233	1977	60,946	(101,287)
C.C.I. Life Systems Inc.	1974	500,000	1978	812,500	312,500
Tele Resources Inc. (c)	1974	1,345,904	1980	nd	(1,345,904)
Playback Associates Inc. (d)	1976	150,000	1977/1979	175,717	25,717
Boschert Inc. (e)	1979	200,000	1981	400,000	200,000
Apple Computer Inc. (f)	1979	131,250	1981	2,975,000	2,843,750

NOTES  
 (a) In 1973 Imel Inc. merged with Data 100 Corporation and Newcastle received in exchange for its shareholding in Rotomaster Inc. 19,182 shares in Echlin Manufacturing Company. In 1976 18,223 shares in Echlin Manufacturing Company were sold for U.S.\$995,909 and in 1979 the balance of the holding was sold for U.S.\$28,773.  
 (b) In 1973 Rotomaster Inc. merged with Echlin Manufacturing Company and Newcastle received in exchange for its shareholding in Rotomaster Inc. 19,182 shares in Echlin Manufacturing Company. In 1976 18,223 shares in Echlin Manufacturing Company were sold for U.S.\$995,909 and in 1979 the balance of the holding was sold for U.S.\$28,773.  
 (c) Tele Resources Inc. has filed for protection under Chapter 11 of the United States Federal Bankruptcy Code and has disposed of its assets. The proceeds of sale are the subject of litigation and, until such time as this is determined, the investment in this company is being valued at nil. The investment has accordingly been included in the above table rather than the previous one. The Company does not expect to receive more than U.S.\$200,000 following any realisation of the investment.  
 (d) In 1977 Playback Associates Inc. sold certain of its assets to Reeves Teletype Corporation and distributed to its shareholders the shares in Reeves Teletype Corporation and cash received in exchange. Newcastle received 11,475 shares in Reeves Teletype Corporation and U.S.\$80,102 in cash. In 1979 the shares in Reeves Teletype Corporation were sold for U.S.\$71,432 and the original investment in Playback Associates Inc. was realised for U.S.\$24,183.  
 (e) In 1981 the 25,000 shares in Boschert Inc. were acquired by BICC Limited for U.S.\$18 per share in cash, of which U.S.\$16 per share has been received. The balance of U.S.\$2 per share is currently held in mortgage and is expected to be received in January 1982.  
 (f) Half of the Group's holding in Apple Computer Inc. was sold on 27th May, 1981.  
 Net Asset Value  
 To illustrate the Group's performance on a net asset per share basis since 1972, the net asset values of Newcastle's shares have been restated to show the equivalent net asset value of the Company's Shares at the dates indicated:-

Unaudited pro-forma statement of net assets of the Group as at 25th November, 1981, adjusted to take account of the net proceeds of the issue, is set out below.

(continued)



## Existing Portfolio

There are set out below details of the Group's 11 existing investments. All the investments other than Evans & Sutherland Computer Corporation and Apple Computer Inc. are unquoted. In a number of cases the ventures are in the early stages of development when the subscribed capital is still being deployed to fulfil the initial business plan. In the United States of America private companies are not required to make public audited financial statements and investors, when making investments in private companies, have to agree not to disclose confidential information. For these reasons the information set out below is limited and varies from the Company's information. It is the Directors' intention, however, to provide shareholders with further information on the Group's investments as soon as restrictions upon such disclosure are lifted and to draw immediate attention, where information is still restricted, to commercial developments that indicate that a substantial change might arise in the value of one of the Group's investments. The Directors will ensure that they will be in a position to be aware of relevant factors regarding the Group's investments.

## (a) The Company

	Holding	Percentage of equity	Cost	25th November, 1981
Dissonics Inc.	60,000 shares of common stock	0.2%	U.S.\$174,000	U.S.\$192,000

A U.S. company founded in 1977 which manufactures and markets computer-based high technology medical imaging systems.

During 1981 the company expanded its operations into the cardiac ultrasound market and acquired an NMR (nuclear magnetic resonance) research project.

5,000 shares of common stock

0.2% U.S.\$250,000 U.S.\$262,500

A U.S. company founded in 1972 which designs, manufactures and markets electronic medical instruments for the administration and control of intravenous solutions. Its net sales for the year ended 31st July, 1981 were U.S.\$55 million against U.S.\$35.4 million for the year ended 31st July, 1980.

The company has a product line of eight instruments which, with a high volume of disposable cassettes, has achieved a high level of sales growth. In 1981 the company's marketing arrangements were changed to predominantly direct sales from the previous reliance on a network of dealers. Plans for expansion include a move to a plant in Vista, California, with a potential area of 450,000 square feet. It is also intended to establish a plant in the Irish Republic initially to manufacture cassettes.

7,700 shares of common stock

7.4% U.S.\$223,300 U.S.\$230,900

A U.S. diversified technology services company founded in 1969, engaged in the fields of commercial information systems, meteorology and oceanography. Its net sales for the year ended 31st December, 1980 were U.S.\$10.7 million.

The unprofitable Iranian operations have ceased; growth in the future is expected from the company's meteorological subsidiary (Global Weather Dynamics Inc.). In this regard an arrangement has recently been entered into with Control Data Corporation for the provision of a large computer. In addition, Global Weather Dynamics Inc. has negotiated two contracts in Saudi Arabia.

The company has been notified of a tender offer for its holding in this company as mentioned above.

1,200,000 shares of common stock

13.7% U.S.\$1,010,000 U.S.\$36,045,000

A U.S. company founded in 1968 which designs, builds, tests and services special purpose digital computers. The equipment has both commercial and scientific applications which include pilot training simulators and design engineering workstations.

For the year ended 31st December, 1980 this company achieved net earnings of U.S.\$5.1 million on net sales of U.S.\$24.7 million, compared with net earnings of U.S.\$2.4 million on net sales of U.S.\$20 million in 1979. Further progress has been made during the first nine months of 1981 with net earnings of U.S.\$4.3 million on net sales of U.S.\$23.7 million (both unaudited).

During 1981 the closing bid price of the shares on the Over-The-Counter Market in the United States has ranged between U.S.\$9 and U.S.\$18. The closing bid price was U.S.\$13 as at 25th November, 1981.

Further details on this investment are contained in Appendix I.

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The success of a company in which an investment has been made may lead to the lifting of its shares on a stock exchange or other securities market or its acquisition by a third party. It is the Group's policy to retain its shares rather than to distribute them with the result that the Company's dividend income is likely to be small. Those investments which are thought to be maturing beyond the venture capital stage may be sold as and when appropriate. Acquisition or merger offers may be accepted resulting either in the disposal of an investment or its retention in a different form.

## Dividends

No dividend will be paid by the Company in respect of the year ending 31st December, 1981. It must be emphasized that it is in the nature of companies in the early or venture stage of development to retain their earnings rather than to distribute them with the result that the Company's dividend income is likely to be small. To the extent that there is an excess of revenue over expenditure, however, this is expected to be distributed to shareholders in the form of dividends. The amount of distributable income will largely be determined by the amount of interest being earned on the Group's funds awaiting investment. The Company should accordingly be in a position to pay dividends in the early period.

The Bye-Laws of the Company prohibit the distribution by way of dividend of surpluses arising from the production of investment.

## Management and Operations

The members of the Board of Directors of the Company are as follows:—

Mr. A. B. Henderson (aged 48) is a Director of Greenfield Investment Trust p.l.c. and Ramgarh Oil Limited. He has been a Director of Newcastle since its formation.

Mr. P. G. Beasley (aged 49) is a Director of The Mercantile Investment Trust p.l.c. and of Robert Fleming Investment Management Limited. He has been a Director of Newcastle since 1974.

Mr. J. D. Campbell (aged 38) is a partner in Appleby, Spurling & Kempe and is the Secretary of the Company. He is a Director of Cherry Chase Property Company Limited and Sea Containers Limited and has been a Director of Newcastle since its formation.

Mr. L. Breckinridge (aged 49) is a Director of Hawkins Trust Company Limited and became a Director of the Company on 27th November, 1981.

Mr. C. F. G. Heward (aged 50) is a Director of Clifton & Brian Heward Investment Management Limited and of Consumers Glass Company Limited. He was formerly president and chief executive officer of Jones Heward & Co. Limited, Canadian stockbrokers and investment consultants, and became a Director of the Company on 27th November, 1981.

Mr. I. Hilton (aged 43) is a partner in Appleby, Spurling & Kempe and is a Director of Cherry Chase Property Company Limited and Sea Containers Limited. He has been a Director of Newcastle since 1974.

Mr. J. R. Talbot (aged 43) is a Manager-Trust of The Bank of Butterfield & Trustee Company Limited. He became a Director of the Company on 27th November, 1981.

Mr. J. P. Smith (aged 49) is Chief Investment Manager of Equity & Law Life Assurance Society, Limited. He has been a Director of Newcastle since its formation.

Mr. P. J. Smith (aged 48) is a partner in Cazenove & Co. and a Managing Director of Frobisher Fund N.V. He has been a Director of Newcastle since its formation.

Mr. D. M. Newbould-Stanley (aged 29) is a Vice-President of Cazenove Inc. and became a Director of the Company on 27th November, 1981.

Mr. B. H. Wray (aged 41) is a Managing Director of Henderson Administration Limited (the manager of Whitan Investment Company p.l.c.) and has been a Director of Newcastle since 1977.

The Directors of the Company are responsible for formulating and implementing the Group's overall investment policy. Investments may be made in conjunction with other venture capital organisations. In particular, in the United States, investments may be made in conjunction with Venrock and in the United Kingdom with Newmarket Venture Capital and other investors, including, but not limited to, the following:

New Cambridge. The close contacts of the Company among venture capital investors in the United States, some of whom have been engaged in this activity for many years and have established successful reputations, the position of its United Kingdom Directors in investment management and the ability of New Cambridge and Newmarket Venture Capital actively to research and to seek investment opportunities in the United Kingdom should ensure that the Group is in a good position to take advantage of available capital opportunities. In addition, as a result of its investment in AT-Bermuda, the Company will benefit from the expertise of the management and Board of Advisors of AT-Bermuda, details of whom are set out in Appendix II. As a result, the Company does not intend to appoint any management group for its own U.S. activities nor, at the present time, does it intend to do so for U.K. activities.

Investments by the Group result from the screening and investigation of a wide variety of proposals. In the majority of cases this is carried out by other venture capital groups who have the necessary specialist staff. The Group will now be required to contribute towards the costs of these investigations and to pay a proportion of the cost of the subsequent monitoring of investments made, its contributions in some cases being calculated by reference to the performance of the relevant investment. Since no investigatory charges have hitherto been borne by the Group and in the event of a successful investment, the Group's expenses will be higher than in the past.

The Directors are assisted by Mr. G. P. Ledebor, who is an alternate Director and who was formerly a Director and the Investment Manager of The Mercantile Investment Trust p.l.c. and a Director of Newcastle from 1972 to 1974. He acts as an investment consultant to the Group.

The Directors are also assisted by a Board of Advisors who, when called upon, advise the Company of developments in the field of general scientific and general commercial science. The members of the Board of Advisors have no responsibility for any financial or investment decision.

The following have agreed to serve as the initial members of the Board of Advisors:—

Sir Brian Pippard, Sc.D. FRS—Cambridge Professor of Physics, University of Cambridge.

A. Klug, Ph.D. FRSE—Fellow of Peterhouse, Cambridge.

It is expected that an additional appointment to the Board of Advisors will be made in due course.

## Future Developments

From the net proceeds of the issue amounting to U.S.\$38 million (on the basis of current exchange rates), approximately U.S.\$5.3 million will be applied in satisfying the cash price of the investments acquired from Newcastle. U.S.\$250,000 will be committed to research projects initiated by New Cambridge and U.S.\$5 million will be committed to the capital expenditure of some U.S.\$24.5 million will be applied towards future venture capital investments by the Company, and by the other members of the Group as described below. The Company anticipates that it will continue to make investments in the United States in addition to the interests held through Newcastle and AT-Bermuda and will consider opportunities in other countries. It will allocate U.S.\$5 million annually to finance such investments. The available funds should finance an investment programme for the Group for the next three to five years.

Newcastle. After the issue, Newcastle will have U.S.\$7 million available for its investment programme, which includes approximately U.S.\$3 million from the sale of part of its holding in Apple Computer Inc. Five investments have already been made during 1981 and five investments, which may involve a total investment of U.S.\$1 million, are currently being negotiated in association with Venrock. In the future the units of investment may be larger than those which have previously been made or may be made under subscription. It is expected that the capital presently available will be invested within five years, and in that event consideration will be given to an additional investment programme.

AT-Bermuda. The Company will invest U.S.\$6 million in AT-Bermuda which will make investments in U.S. companies in the high technology field. The primary aim of AT-Bermuda will be capital appreciation. It is understood that there may be other subscribers in addition to the Company but that the total subscribed capital will not exceed U.S.\$10 million. AT-Bermuda will have an initial term of approximately nine years, although the arrangements may be terminated after eight years or extended up to 14 years. There will be two classes of partner: Special and General. Special Partners, of which the Company will be one, will provide almost all of the partnership's capital and the liability of the Company as a Special Partner will be limited to the amount of capital which it has committed to AT-Bermuda. The General Partners will be responsible for overall management and will share in any profits of the partnership as described in Appendix II.

AT-Bermuda will be managed by W-K Associates, a U.S. partnership formed to manage venture capital investments, and will also have recourse to a Board of Advisors. AT-Bermuda will make investments in conjunction with Advanced Technology Ventures ("Advanced Technology"), a U.S. limited partnership with a committed capital of U.S.\$30 million which commenced business in August 1980.

Through its investment in AT-Bermuda, the Company expects to benefit from the expertise of the General Partners who will include Mr. T. F. Walkowitz and Dr. I. E. Sutherland. Mr. Walkowitz, who is a former partner in Venrock, has considerable experience in the venture capital field and is a founder of W-K Associates. He is also, with Dr. Sutherland, a Director of Evans & Sutherland Computer Corporation.

Draft agreements have been proposed by the U.S. Department of Labor which, if brought into force in their present form, would require the U.S. Department of Labor to approve any investment in the same securities as Advanced Technology. In these circumstances it would be the intention of W-K Associates, as manager of both partnerships, to arrive at an equitable division of investment opportunities between them. Should this prove impracticable, AT-Bermuda would be terminated.

Further details of the arrangements concerning AT-Bermuda are set out in Appendix II.

Newmarket Venture Capital. Newmarket Venture Capital's investment programme will be financed by the Company through subscription of equity and the provision of loans. In addition to the investment in Space-Time Systems, Limited of U.S.\$354,080, a further investment of a similar amount in another U.K. project is under consideration. It is planned to allocate approximately U.S.\$2 million annually for investment, although the actual amounts invested in any one year will not be restricted to this amount should additional opportunities occur. Newmarket Venture Capital may also support projects resulting from research initiated by New Cambridge.

New Cambridge. U.S.\$250,000 will be provided to New Cambridge as required through loans by the Company. These funds will only be used for financing research into the commercial viability of prospects. King's College, Cambridge will assist New Cambridge with advice on suitable research facilities and experts as and when required. Should a prospect appear to be encouraging, the viability of forming a separate development vehicle in conjunction with the initiator of the prospect would be explored by New Cambridge. Any development finance which may prove to be necessary for a project would be sought from venture capital sources which might include Newmarket Venture Capital and the shareholders of New Cambridge. In return for organising the research and assisting in the establishment of the development vehicle, New Cambridge would seek to negotiate a fee by way of a royalty on any future sales of the product under development.

Risk Factors. Both technical and commercial enterprises formed to develop products or services, which are often derived from knowledge gained by scientific research, require capital to finance their initial and subsequent operations. In certain areas of innovation, for example in biochemistry and allied sciences, research into the possibility of producing a commercial product or service is conducted without any certainty of the research proving successful. In other cases proven products or services are required to be developed on a commercial scale. The first stages of development are often of high financial risk. Even following a successful proof of the innovation, the subsequent development and initial marketing period may continue to be commercially hazardous and financially speculative. Once an investment has been made, it may be necessary to increase the investment, not only to maintain the viability of an enterprise but also to exploit a successful situation. Investments in the venture capital field not only carry a high level of investment risk—the history of the Group's investments illustrates the varying performance of its venture capital investments over an eight-year period—but also involves higher investigatory expenditure in respect of both investments acquired and propositions declined than would normally be experienced by a portfolio investment company.

New Cambridge is a new enterprise and will rely on the support and connections of its two shareholders to obtain and evaluate possible ventures. Competition from research groups and organisations formed by public money or other industrial companies may restrict the opportunities available.

The value of the Company's holding in Evans & Sutherland Computer Corporation as at 25th November, 1981 amounted to 47 per cent. of the Group's net assets attributable to shareholders adjusted for the issue and therefore fluctuations in the market price of this investment may have a material effect on the net asset value of the Group.

## ACCOUNTANTS' REPORT

Croft & Lybrand,  
P.O. Box 1371,  
Dorchester House,  
Hamilton 5,  
Bermuda.

2nd December, 1981.

Gentlemen, We certify that Newmarket Company (1981) Limited was incorporated in Bermuda on 13th March, 1981. No financial statements have been made up for the company nor have any dividends been declared or paid. On 27th November, 1981 Newmarket Company (1981) Limited acquired the whole of the issued share capital of Newcastle Company Limited ("Newcastle") by way of an exchange of shares.

2. We have examined the audited financial statements of Newcastle from 1st January, 1976 to 30th June, 1981. Newcastle was incorporated in Bermuda on 9th October, 1972 as an open-ended company adopting the name of Newcastle Company Limited. On 27th November, 1981 it changed its name to Newcastle Company Limited. We have acted as auditors of Newcastle for the whole of the period under review.

3. The financial statements which are set out below are based on the audited financial statements of Newcastle which are denominated in U.S. dollars. They have been prepared under the historical cost convention, which permits the inclusion of certain assets at a revaluation, and after making such adjustments to the audited financial statements as, in our opinion, are appropriate. Subject to the ultimate corroboration of the values assigned to the unquoted investments through realisation or obtaining a market quotation, in our opinion:—

(a) the following balance sheet presents fairly the financial position of Newcastle as at 30th June, 1981;

(b) the following statements of revenue and expenditure, movements on reserves and source and application of funds present fairly the results of operations of Newcastle for the five years and six months ended 30th June, 1981;

in accordance with accounting principles generally accepted in Bermuda and in conformity with international accounting standards applied, except for the change in the basis of carrying unquoted investments from cost to directors' valuation during the year ended 31st December, 1977 described in note (c) to the statement of movements on reserves, on a consistent basis.

## ACCOUNTING POLICIES

4. The significant accounting policies adopted in arriving at the financial information relating to Newcastle set out in this report are as follows:—

(a) Basis of preparation. The financial information has been prepared in accordance with the historical cost convention, with the exception of investments which are valued on the basis described in (c) below.

(b) Basis of results. Revenue and expenditure are accounted for on an accruals basis in the revenue and expenditure account. Realised and unrealised gains or losses on investments are accounted for in shareholders' equity through reserves.

(c) Investments. Investments traded on the Over-The-Counter Market in the U.S.A. are included at quoted market values, less a discount appropriate in the light of the size of the holding or to reflect any restrictions on the disposal of the investments. In accordance with this policy a discount of 10 per cent. has been made in respect of the investment in Evans & Sutherland Computer Corporation as explained in note (a) to the balance sheet. Since 1st January, 1977 unquoted investments have been carried at directors' valuation, prior to which date they were carried at cost.

(d) Foreign currency translation. Assets and liability balances in currencies other than U.S. dollars are translated at year end rates of exchange. Transactions in currencies other than U.S. dollars are translated at the appropriate rates of exchange prevailing on the dates of the transactions.

(e) Taxation. Newcastle has received an undertaking from the Minister of Finance in Bermuda pursuant to the provisions of the Exempted Undertakings Tax Protection Act, 1966 which exempts it from any Bermuda taxes computed on profits or income or computed on any capital asset, gain or appreciation at least until the year 2008. However, it does suffer withholding taxes on dividends received from companies resident in countries which impose such taxes.

## STATEMENTS OF REVENUE AND EXPENDITURE

5. Statements of revenue and expenditure of Newcastle for the five years and six months ended 30th June, 1981 are set out below:—

	Year ended 31st December:				Six months ended 30th June:	
	1976	1977	1978	1979	1980	1981
	U.S.\$	U.S.\$	U.S.\$	U.S.\$	U.S.\$	U.S.\$
Revenue, comprising:						
Investment and interest income	47,023	57,455	52,235	103,142	29,227	11,818
Expenditure	41,422	36,186	28,152	33,177	52,316	140,882
Excess of revenue over expenditure/						
(expenditure over revenue)	5,601	21,269	24,083	69,965	(22,989)	(129,064)
Dividend for the year	—	17,144	24,002	68,576	—	—
Excess of revenue over expenditure retained/(expenditure over revenue)	5,601	2,125	81	1,389	(22,989)	(129,064)
Revenue after deducting:						
Withholding tax	19,816	23,835	1,243	253	—	—
Expenditure includes:						
Interest payable	20,012	4,350	924	—	4,392	27,460

## MOVEMENTS ON RESERVES

6. The statement of movements on reserves of Newcastle for the five years and six months ended 30th June, 1981 is set out below:—

	Year ended 31st December:				Six months ended 30th June:	
	1976	1977	1978	1979	1980	1981
	U.S.\$	U.S.\$	U.S.\$	U.S.\$	U.S.\$	U.S.\$
Reserves at the beginning of the year/period	(392,918)	(410,196)	410,285	3,582,549	3,373,184	29,267,139
Excess of revenue over expenditure retained/(expenditure over revenue)	5,601	2,125	81	1,389	(22,989)	(129,064)
Realised gains/(losses) over original cost on the disposal of investments	(398,467)	(260,585)	312,500	46,992	—	3,043,750
Unrealised gains/(losses) on quoted investments	325,588	(839)	3,529,339	2,372,626	24,935,000	4,360,000
Notes (a) and (b) — unquoted investments	—	1,079,780	(669,656)	(630,372)	327,848	(187,500)
Unquoted investments written off. Note (d)	—	—	—	—	(1,345,904)	—
Reserves at the end of the year/period	(410,196)	410,285	3,582,549	3,373,184	29,267,139	36,354,325

Notes:—

(a) Unrealised gains/(losses) on investments represent changes in the valuation of investments held at the balance sheet date since the previous valuation date, together with the elimination on the sale of investments of the balance of unrealised gains/(losses).

(b) An unquoted investment (Evans & Sutherland Computer Corporation), stated at directors' valuation of U.S.\$1,300,000 at 31st December, 1977 became quoted during 1978 and its quoted market value at 31st December, 1978 was U.S.\$3,600,000. Another unquoted investment (Apple Computer Inc.), stated at directors' valuation of U.S.\$252,500 at 31st December, 1979, became quoted during 1980 and its quoted market value at 31st December, 1980 was U.S.\$6,837,500. These changes are reflected in the movements on unrealised gains/(losses) on quoted and unquoted investments in 1978 and 1980 respectively.

(c) On 1st January, 1977 the basis of carrying unquoted investments changed from cost to directors' valuation which resulted in the increase in unrealised gains/(losses) on unquoted investments of U.S.\$1,079,780 in 1977.

(d) This relates to the investment in TeleResources Inc. Further details are contained in paragraph 8(i).

## SOURCE AND APPLICATION OF FUNDS

7. The source and application of funds of Newcastle for the five years and six months ended 30th June, 1981 are as follows:—

	1976	1977	1978	1979	1980	1981
	U.S.\$	U.S.\$	U.S.\$	U.S.\$	U.S.\$	U.S.\$
Sources of Funds						
Excess of revenue over expenditure	5,601	29,269	24,083	69,965	—	—
Sale proceeds of investments	434,034	364,158	512,500	124,388	—	3,375,000
Total Generated from Operations	439,635	393,427	536,583	194,353	—	3,375,000
Funds from Other Sources						
Issue of shares for cash	—	—	450,000	—	—	—
Bank loans	—	159,000	—	—	100,000	—
	439,635	552,427	986,583	194,353	100,000	3,375,000



(e) **Tele/Resource Inc.**  
Tele/Resource Inc. filed for protection under Chapter 11 of the United States Federal Bankruptcy Code on 28 September 1980 and the assets of the company were subsequently sold to another company. The investment in Tele/Resource Inc. has been written off in these financial statements as it is unlikely that any significant proceeds will be received from the liquidation of that company. The amount written off, U.S.\$1,345,906, represents the cost of Newcastle's investment, and includes a short-term promissory note of U.S.\$250,000.

#### RELATED PARTY TRANSACTIONS

9. Expenditure incurred in the six months ended 30th June 1981 included U.S.\$30,175 paid to an affiliated company and a director of that company in respect of his services as a consultant to Newcastle.

#### POST BALANCE SHEET EVENTS

10. The significant events that have taken place since 30th June 1981 in respect of Newcastle are as follows—  
(a) Following a reorganisation on 27th November 1981, investments stated in the accounts at 30th June 1981 at a value of U.S.\$34,317,400 were sold to Newmarket Capital (1981) Limited for U.S.\$4,961,500.  
(b) Newcastle has acquired 100,000 preferred ordinary shares in Space-Time Systems Limited at a cost of U.S.\$354,680. This investment was subsequently sold to a new U.K. wholly-owned subsidiary of Newmarket Capital (1981) Limited on 27th November 1981, in exchange of letters dated 27th November 1981. Venrock Associates, who have introduced investments to Newcastle, have been granted an option to subscribe up to 54,661 shares at par. As at 2nd December 1981 this option had been exercised in respect of 38,098 shares.

#### AUDITED FINANCIAL STATEMENTS

11. Audited financial statements of Newcastle have not been prepared in respect of any period subsequent to 30th June 1981.

#### NEW SUBSIDIARY COMPANIES

12. Two new subsidiary companies of Newmarket Capital (1981) Limited have been incorporated in the United Kingdom since 30th June 1981. Newmarket (Venture Capital) Limited which was incorporated on 2nd November 1981 and New Cambridge Research Company Limited which was incorporated on 10th November 1981. No financial statements have been made up for either company nor have any dividends been declared or paid.

Yours faithfully,  
**COOPERS & LYBRAND,**  
Chartered Accountants.

#### PRO FORMA STATEMENT OF NET ASSETS OF THE GROUP

There is set out below a pro forma statement of net assets of the Group as at 25th November 1981.

	U.S.\$
<b>Investments</b>	
Quoted	37,888,750
Unquoted	1,873,414
<b>Cash at Bank</b>	39,762,164
<b>Net Proceeds of the Issue</b>	1,916,799
	36,000,000
	77,478,963
<b>Less</b>	
<b>Current Liabilities less Current Assets</b>	212,676
<b>Net Assets</b>	77,466,287
<b>Less</b>	
<b>Minority Interests</b>	976,486
<b>Net Assets Attributable to Shareholders</b>	76,489,801
<b>Represented by</b>	
Capital Stock	667,882
Share Premium	40,845,326
Reserves	34,976,593
	76,489,801

#### NOTE:

The net assets of Newcastle are as shown by the audited financial statements as at 30th June 1981 adjusted as follows—

- Purchase in July 1981 of 100,000 preferred ordinary shares in Space-Time Systems Limited at a cost of U.S.\$354,680 with a current valuation of U.S.\$387,000.
- The increase in the market value of the quoted investments (Evans & Sutherland Computer Corporation and Apple Computer Inc. of U.S.\$1,532,500 between 30th June 1981 and 25th November 1981.
- The increase in the Directors' valuation of Diasonics Inc. as at 25th November 1981 of U.S.\$18,000.
- The unadjusted estimated expense of revenue over expenditure of Newcastle in the period 1st July 1981 to 25th November 1981 of U.S.\$14,564.
- Exercise by Venrock of their option to purchase at par 38,098 shares in Newcastle.
- The proceeds of the issue of 6,000,000 Shares of the Company at U.S.\$5.90 per Share amounting to U.S.\$35,340,000 less the estimated expenses of the issue of U.S.\$2,350,000.

#### TAXATION

##### The Company and Newcastle

The Bermuda Government charges an annual fee to each of the Company and Newcastle, currently at the rate of Bds \$1,200 per annum for the Company and Bds \$2,250 per annum for Newcastle. Under current Bermuda law neither the Company nor Newcastle is liable to pay any tax in Bermuda based upon income or capital gains. Both the Company and Newcastle have received undertakings from the Minister of Finance in Bermuda pursuant to the provisions of the Exempted Undertakings Tax Protection Act, 1966 which exempt the Company and Newcastle and their respective shareholders (other than shareholders ordinarily resident in Bermuda) from any Bermuda taxes computed on profits or income or computed on any capital asset, gain or appreciation or any tax in the nature of estate duty or inheritance tax at least until the year 2006.

Both the Company and Newcastle will suffer withholding taxes on dividends received by them from companies resident in countries which impose such taxes. No Bermuda tax will however be suffered on dividends paid by Newcastle to the Company or on distributions received from AT-Bermuda. The current withholding tax applicable to dividends received from U.S. companies is 30 per cent. Although there is currently no withholding tax on dividends from United Kingdom resident companies, it will not be possible for the Company to claim any refund of tax credit in respect of dividends paid to it by Newmarket Venture Capital and New Cambridge.

It is the intention of the Directors, as both the directors of the Company and of Newcastle, to conduct the affairs of the Company and of Newcastle so as to ensure that neither will be resident for taxation purposes in the United Kingdom.

The Company is not, nor is it anticipated that following the issue it will be, a close company within the meaning of Section 282 of the Income and Corporation Taxes Act 1970 of the United Kingdom.

##### Newmarket Venture Capital and New Cambridge

Both Newmarket Venture Capital and New Cambridge are resident in the United Kingdom for taxation purposes, and will therefore be subject to United Kingdom corporation tax on their profits and any chargeable gains accruing from disposals of investments held by them.

##### Shareholders

As mentioned above, shareholders of the Company (other than those ordinarily resident in Bermuda) are not, and at least until the year 2006 will not be, subject to any tax in Bermuda in respect of any Shares owned by them. Residents of the United Kingdom will, depending on their individual circumstances, be subject to United Kingdom tax on dividends received from the Company.

The attention of individuals who are ordinarily resident in the United Kingdom is drawn to Section 478 of the Income and Corporation Taxes Act 1970 and to Section 45 of the Finance Act 1981. These contain provisions for preventing the avoidance of income tax by individuals by transactions resulting in the transfer of income to persons (including companies) abroad. Since it is the intention of the Company to distribute by way of dividend any excess of revenue over expenditure, it is not thought that these provisions will materially affect United Kingdom investors.

Under proposals foreshadowed by a consultative document issued by the Inland Revenue in January 1981, legislation may be introduced in 1982 as a result of which, if the Company is controlled by United Kingdom resident investors, corporate shareholders who are resident in the United Kingdom and who are directly or indirectly interested in 10 per cent. or more of the Company will be liable to United Kingdom taxation on their pro rata shares of the undistributed income and capital gains of the Company.

For United Kingdom tax purposes the proceeds of disposal of the Shares will not constitute income unless the recipient is a dealer in securities but a sale of Shares will constitute a disposal of the Shares sold for the purposes of United Kingdom tax on capital gains.

Investors who are in doubt as to their personal tax position should consult their professional advisers.

#### BERMUDA EXCHANGE CONTROL

Although incorporated in Bermuda the Company has been classified as non-resident in Bermuda for exchange control purposes by the Bermuda Monetary Authority (Foreign Exchange Control) whose permission has been obtained for the Company to issue Shares. The Company has been granted a licence which permits it to convert currency (other than Bermuda currency) held for its account into any other currency without restriction.

Persons, firms or companies registered as resident in Bermuda for exchange control purposes require specific consent under the Exchange Control Act 1973 of Bermuda, and regulations thereunder, to purchase or sell the Shares, which are regarded as foreign currency securities by the Bermuda Monetary Authority (Foreign Exchange Control). Under the terms of the general permission given to the Company by the Bermuda Monetary Authority (Foreign Exchange Control), transactions in the Shares between persons, firms or companies registered as non-resident in Bermuda for exchange control purposes may be effected without further permission of that Authority. Before the Company can issue or sell any further Shares, the Company must first obtain the prior written consent of the Bermuda Monetary Authority (Foreign Exchange Control).

#### REPORTS TO THE SHAREHOLDERS

A printed copy of the Directors' Report, accompanied by the balance sheet and income and expenditure account will be delivered or sent by post to the registered address of every shareholder at least 21 days prior to each Annual General Meeting of the Company. The first such report will be in respect of the period to 31st December 1981. Annual General Meetings of the Company will be held in Bermuda or at such other place as may be decided by the Directors.

Shareholders will also be notified of the quarterly net asset value of the Company as mentioned under "Valuation of Investments" above.

#### DEALINGS, SETTLEMENT AND TRANSFER

After the last date for registration of renunciations, dealings on The Stock Exchange will normally be in pounds sterling for account settlement. It is expected that dealings will commence on Wednesday, 16th December 1981.

C. N. Services Limited will act as London Transfer Agent for the Company's Registrars. The Bank of Butterfield & Swire, Company Limited, P.O. Box 1725, Hamilton S. Bermuda, C. N. Services Limited will accept on behalf of the Company's Registrars share certificates together with transfer forms signed by the transferor at its office, 14 King Street, London EC2V 8EA, for registration in Bermuda. No transfer form will be accepted unless accompanied by a remittance for the appropriate Bermudian stamp duty at the rate referred to below. C. N. Services Limited will be authorised to issue balance and split receipts to facilitate the settlement of share transactions in London and to make available at its office new share certificates against the appropriate receipts.

Bermudian stamp duty is chargeable at the rate of one-half of one per cent. (0.5 per cent.) of the consideration paid for each transfer of a Share (other than transfers between certain related entities and transfers where the beneficial ownership is not changed).

#### STATUTORY AND GENERAL INFORMATION

##### 1. The Group

The Company was incorporated under the provisions of the Companies (Incorporation by Registration) Act, 1970 of Bermuda with a minimum capital of U.S.\$1,200,000 of which was issued for cash at par to The Mercantile Investment Trust p.l.c., Witan Investment Company p.l.c., Equity & Law Life Assurance Society, Limited and Frobisher Fund N.V. or their nominees. On 2nd April 1981 a Memorandum of Increase of Capital was filed increasing the authorised capital of the Company to U.S.\$750,000 divided into 15,000,000 Shares of U.S.\$0.05 each. The constitution of the Company is defined in its Memorandum of Association and Bye-Laws.

On 27th November 1981 the Company commenced business and issued 6,617,644 Shares credited fully paid in exchange for the holdings of The Mercantile Investment Trust p.l.c., Witan Investment Company p.l.c., Equity & Law Life Assurance Society, Limited and Frobisher Fund N.V. in Newcastle. The effect of the exchange was that, taking into account the 240,000 Shares initially issued, the four shareholders of Newcastle became the owners of 20 Shares of U.S.\$0.05 each in the Company for every one share of U.S.\$1.00 in Newcastle previously held.

The issue price of U.S.\$5.90 per Share represents a premium of U.S.\$5.85 over the par value of U.S.\$0.05.

Newcastle was incorporated in Bermuda with limited liability pursuant to a private Act of the Legislature on 9th October 1972 and its registered office is at Reid House, Church Street, Hamilton S. Bermuda. It has an authorised share capital of U.S.\$350,000 divided into 500,000 Shares of U.S.\$0.70 each of which 380,000 shares have been issued and are fully paid. On 27th November 1981 the company changed its name from Newmarket Capital Limited to Newcastle Company Limited.

Newmarket Venture Capital

Newmarket Venture Capital was incorporated in England and Wales with limited liability on 2nd November 1981, under the provisions of the Companies Act 1948 to 1980 of Great Britain. New Cambridge has an authorised share capital of 150 shares of £1 each. The Company owns 100 shares and King's College, Cambridge owns the remaining 50 shares.

New Cambridge was incorporated in England and Wales with limited liability on 10th November 1981 under the provisions of the Companies Act 1948 to 1980 of Great Britain. New Cambridge has an authorised share capital of 150 shares of £1 each. The Company owns 100 shares and King's College, Cambridge owns the remaining 50 shares.

#### 2. Bye-Laws

The Bye-Laws of the Company contain, inter alia, provisions to the following effects—

##### (a) Directors

(i) The number of Directors shall be such number not less than three as the Company in General Meeting may from time to time determine and the Directors shall be qualified by virtue of qualification to hold one Share in the capital of the Company. The Directors shall have power to appoint a qualified person to fill a casual vacancy who shall hold office until the next following Annual General Meeting of the Company.

(ii) The remuneration of the Directors shall from time to time be determined by the Company in General Meeting. The Directors may also be paid all travelling, hotel and other expenses properly incurred by them in attending or returning from meetings of the Directors or any committee of the Directors or General Meetings of the Company or in connection with the business of the Company.

(iii) A Director may hold any other office or place of profit under the Company (other than the office of Auditor) in conjunction with his office of Director for such period and on such terms as to remuneration and otherwise as the Company in General Meeting may from time to time determine and no Director or intending Director shall be disqualified by his office from contracting with the Company either with regard to his tenure of any such office, or place of profit, or as vendor, purchaser or otherwise, nor shall any such contract, or any contract or arrangement entered into by or on behalf of the Company in any way interested in, be liable to be avoided, nor shall any Director so contracting or being so interested be liable to account to the Company or any profit realised by any such contract or arrangement by reason of such Director holding that office or of the fiduciary relationship thereby established. Any Director may act by himself or his firm in a professional capacity for the Company (other than as Auditor) and he or his firm shall be entitled to remuneration for professional services as if he were not a Director.

(iv) Save as otherwise provided, a Director shall not vote in respect of any contract or arrangement or any other dividend or interest which he has any material interest or interest in by virtue of his interests in shares or debentures or other securities of or otherwise in or through the Company. A Director shall not be counted in the quorum at a meeting in relation to any resolution on which he is debared from voting. The Company may, subject to certain restrictions set out in the Bye-Laws, by resolution suspend or relax the provisions of paragraph (iv) in whole or in part or apply any transaction not duly authorised by reason of a contravention thereof.

(v) Every Director of the Company shall be indemnified by the Company against all costs, losses and expenses which he may incur or become liable to by reason of any contract entered into, or act or thing done by him as a Director of the Company, or in any way in the discharge of his duties, and the amount for which such indemnity is provided shall immediately attach as a lien on the property of the Company, and have priority as against the shareholders over all other claims.

(vi) There is no age limit for Directors.

##### (b) Borrowing Powers

(i) The Directors may exercise all the powers of the Company to borrow money and to mortgage or charge all the undertaking and property of the Company (including its uncalled capital) or any part thereof and to issue debentures, bonds, notes and other securities, whether outright or as security for any debt, liability or obligation of the Company or otherwise.

(ii) The Directors shall restrict the borrowings of the Company and exercise all voting or other rights or powers of control exercisable by the Company in relation to its subsidiary companies (if any) so as to secure (so far as regards subsidiaries as by such exercise they can secure) that the aggregate amount for the time being remaining outstanding of all money borrowed by the Company and its subsidiaries for the time being and for the time being owing to persons other than the Company or its subsidiaries as provided in the Bye-Laws, shall not, without the previous sanction of the Company in General Meeting, at any time exceed an amount equal to the greater of—  
(a) one and one-half times the Adjusted Capital and Reserves (as that expression is defined in the Bye-Laws); and  
(b) U.S.\$50 million.

##### (c) Meetings of Shareholders

(i) The Annual General Meeting of the Company shall be held at least once in every calendar year and a notice of such meeting shall be given by mail, telex or cable to each shareholder at his address shown in the Register, at least 21 days before the meeting takes place, stating the time, date and place and, so far as practicable, the objects of the meeting.

(ii) The Directors may convene a Special General Meeting of the Company whenever in their judgement such a meeting is necessary and such a meeting may be convened by notice in like manner as the Annual General Meeting at least 14 days before the meeting takes place.

(iii) At any General Meeting of the Company not less than three shareholders present either in person or by proxy shall form a quorum for the transaction of business and, if a quorum does not assemble within half an hour after the time appointed for the meeting, the meeting may be adjourned to a future date.

##### (d) Votes of Members

At any meeting of the Company on a show of hands each shareholder present in person shall be entitled to one vote and on a poll each shareholder shall be entitled to one vote for each Share held by him. No shareholder shall be entitled to vote at any meeting unless he has paid all calls which are due upon the Shares held by him. On a poll, votes may be given in person or by proxy. Any proxy must be a shareholder of the Company.

##### (e) Variation of Rights Attaching to Shares

If at any time the share capital is divided into different classes of shares, the rights attached to any class (if any) of shares so provided by the terms of issue of that class may, with or without the consent of the holders of the shares of that class, be varied with the consent in writing of the holders of three-fourths of the issued shares of that class or with the sanction of a resolution passed at a separate General Meeting of the holders of one-third of the shares of that class by a majority of three-fourths of such holders voting in person or by proxy.

##### 3. Fees and Expenses

The Company will pay its preliminary expenses of U.S.\$2,000 and will also bear the expenses incurred in connection with the issue, including fees to professional advisers, capital and stamp duties, the costs of printing and advertising and of the Receiving Bankers, the commissions mentioned in paragraph 4 below and the costs of the listing of the Shares on The Stock Exchange, estimated at a total of U.S.\$2.35 million, which will be amortised over the next two years.

##### 4. Agreement with Cazenove & Co.

The Company has agreed to pay to the whole of the issued share capital of the Company being admitted to the Official List, to procure subscribers for and in default thereof to subscribe the issue. The Company will pay to Cazenove & Co. a commission in U.S. dollars of 2 1/2 per cent. of the issue price. Out of this commission Cazenove & Co., on behalf of the Company, will pay commissions of 1 1/4 per cent. on the issue price of the 3,250,000 Shares for which their applications are made and an underwriting commission of 1 1/4 per cent. on the issue price of the remaining 3,250,000 Shares. In addition, Cazenove & Co. will receive a fee of U.S.\$275,000 for its services and services to the Company in connection with the issue, out of which they will pay their own expenses.

The Agreement contains warranties and indemnities in favour of Cazenove & Co. by The Mercantile Investment Trust p.l.c., Witan Investment Company p.l.c., Equity & Law Life Assurance Society Limited and Frobisher Fund N.V. Such shareholders have also given indemnities in favour of the Company in respect of the taxation position of the Company and of Newcastle. The Agreement also contains undertakings by such shareholders in favour of Cazenove & Co. that they will not dispose of any Shares held by them at the date of the issue, or at any time thereafter, until the expiration of twelve months of the date of the Agreement without the prior written consent of Cazenove & Co.

##### 5. Material Contracts

The following contracts (not being contracts in the ordinary course of business) have been entered into by the Company and/or its subsidiaries and are, or may be, material—

(a) an agreement dated 2nd December 1981 and made between the Company (1), The Mercantile Investment Trust p.l.c., Witan Investment Company p.l.c., Equity & Law Life Assurance Society, Limited and Frobisher Fund N.V. (2) and Cazenove & Co. (3) being the agreement described in paragraph 4 above;

(b) an agreement constituted by an exchange of letters dated 27th November 1981 between the Company and Mr. T. F. Walker, Mr. G. S. Shaw, Mr. J. S. Loewy and Dr. J. E. Sutherland whereby, conditionally upon the issue taking place at AT-Bermuda will be constituted on the terms of the Preliminary Offering Memorandum referred to therein and the Company will subscribe U.S.\$3 million for its interest as a Special Partner;

(c) an agreement described in a memorandum dated 27th November 1981 whereby the Company acquired the investments in Evans & Sutherland Computer Corporation, Ocean Data Systems Inc., Imbed Corporation, and Diasonics Inc. described in "Existing Portfolio—The Company" above and interests in Tele Resources Inc. and Newcastle for a consideration of U.S.\$1,961,500 payable in cash, which amount remains outstanding on inter-company loan account and will be satisfied out of the proceeds of the issue;

(d) an agreement described in a memorandum dated 27th November 1981 whereby Newmarket Venture Capital acquired the investment in Space-Time Systems Limited described in "Existing Portfolio—Newmarket Venture Capital" above from Newcastle for a consideration of U.S.\$354,680 payable in cash, which amount remains outstanding on inter-company loan account and will be satisfied out of the proceeds of the issue;

(e) an agreement constituted by an exchange of letters dated 27th November 1981 between the Company and King's College, Cambridge providing for the financing and operations of New Cambridge upon the terms summarised elsewhere in this document; and

(f) an agreement constituted by an exchange of letters dated 27th November 1981 between Newcastle and Venrock whereby it was agreed that, in consideration of Venrock introducing investments to Newcastle, Newcastle should contribute towards the expenses incurred by Venrock in evaluating investment opportunities and closing down its operations in the United States and Canada. Venrock and Newcastle agreed that Venrock would be granted an option to subscribe at par 54,661 shares in Newcastle, the right to exercise such option being linked to the performance of investments made by Newcastle on the introduction of Venrock since 15th February 1979. Any shares allotted to Venrock pursuant to the option will be allotted on terms that such shares will rank *pari passu* with the other shares in Newcastle for the time being in issue, in particular ranking for all dividends and other payments or made on or after the respective dates of allotment and on terms that such shares will not be offered for redemption within a period of five years from their respective dates of allotment except in certain specified circumstances Venrock is under no obligation to inform Newcastle of available opportunities in the venture capital field now or in the future.

The terms of the option are that such field has already subscribed 38,098 shares in Newcastle. The remaining 16,563 shares in Newcastle the subject of the option will be available for subscription by Venrock if the net asset value of Newcastle (calculated in accordance with the provisions of the letter) shall for a continuous period of 90 days expiring not later than the seventh anniversary of the date of the letter exceed U.S.\$10,806,911.

Newcastle will pay to Venrock an amount equal to six per cent. of the gross amount invested by Newcastle on or after 1st January 1981 in any investment introduced to it by Venrock (an "Introductory Fee"). In addition Newcastle will pay to Venrock a quarterly fee of whichever is greater of—

(i) 0.5 per cent. of an amount equal to the value (determined in accordance with the letter) of the investments held by Newcastle and introduced by Venrock (but excluding any investments made within one year of the relevant quarterly valuation date and deducting from such value an amount equal to the per cent. of the cost of such excluded investments) plus any unvested cash realised from the sale of any investments introduced by Venrock to Newcastle; or  
(ii) U.S.\$40,000 less any Introductory Fee paid by Newcastle to Venrock during the relevant quarter.

Venrock is under no obligation to inform Newcastle of available opportunities in the venture capital field now or in the future.

##### 6. Major Shareholders

The following table sets out details of the number of Shares in issue at the date of this document held by each of the major shareholders, the number of additional Shares for which such shareholders will make firm applications and the number of Shares and the percentage of the equity which will be held by such shareholders following the issue—

Shareholder	Number of Shares held existing	Number of Shares for which firm application will be made	Total number of Shares held following the issue	Percentage of the equity following the issue
The Mercantile Investment Trust p.l.c.	2,250,000	—	2,250,000	18.84%
Witan Investment Company p.l.c.	2,143,020	—	2,143,020	18.04%
Equity & Law Life Assurance Society, Limited	1,285,860	114,140	1,400,000	10.48%
Frobisher Fund N.V.	428,560	66,440	475,000	3.56%
Kowal Investment Office	600,000	2,080,000	2,680,000	20.0%
London Trust Company, Limited	150,000	50,000	200,000	1.50%
Kowal Investment Office	600,000	2,080,000	2,680,000	20.0%
Shares From The Mercantile Investment Trust p.l.c. and London Trust Company, Limited	150,000	50,000	200,000	1.50%

Both these investors have undertaken to Cazenove & Co. not to dispose of any Shares held by them at the date of this document, or acquired pursuant to firm applications, prior to 31st December 1982 without the prior written consent of Cazenove & Co.

##### 7. Directors' and Other Interests

(a) Each Director is the registered holder of one Share in the Company, in order that he may be qualified to act as a Director of the Company or any other member of the Group. Mr. A. B. Henderson, Mr. L. Breckenridge, Mr. C. F. G. Heward, Mr. P. J. Smith and Mr. D. M. Wentworth-Stanley intend to apply for a total of 14,500 Shares at the issue price, such Shares being included in the total of 3,250,000 Shares for which firm applications will be made.

(b) All the Directors of the Company are Directors of Newcastle which on 27th November 1981 disposed of the investments, particulars of which are set out under "Existing Portfolio—The Company" above, and of its interests in Tele/Resource Inc. to the Company for a consideration of U.S.\$4,961,500 and on the same date disposed of its investment in Space-Time Systems Limited to Newmarket Venture Capital for a consideration of U.S.\$354,680. Newcastle acquired its investment in Space-Time Systems Limited on 14th August 1981 for a consideration of U.S.\$354,680.

(c) Save as disclosed above, no Director has, for as had within two years preceding the date of this document, any interest, direct or indirect, in any assets which have been or are proposed to be acquired or disposed of by the Company or any other member of the Group. No Director has, or has had within the two years preceding the date of this document, any interest, direct or indirect, in any assets which have been or are proposed to be leased to the Company or any other member of the Group.

(d) There are no service contracts in existence between the Company or any other member of the Group and any Director, nor are any such contracts proposed. No emoluments were paid to the Directors of Newcastle in respect of the year ended 31st December 1980 or will be paid to the Directors of the Company or the Directors of Newcastle in respect of the year ending 31st December 1981. It is estimated that for the year ending 31st December 1982 the aggregate emoluments of the Directors of the Company will be U.S.\$4,000.

(e) Mr. P. J. Smith is a partner in Cazenove & Co., who will be receiving a fee and a commission in connection with the issue as detailed in paragraph 4 above.

(f) Mr. J. D. Campbell and Mr. I. Hilton are partners in Applby, Sparling & Kempe, legal advisers to the Company in Bermuda. They will receive a fee for their services in connection with the issue. In addition, Applby, Sparling & Kempe will receive an annual fee of U.S.\$7,750 in respect of Mr. J. D. Campbell's services as Secretary of the Company and of Newcastle.

(g) Mr. J. R. Talbot is a Manager-Trust of The Bank of Butterfield Executor & Trustee Company Limited, the Registrars and Bermuda Transfer Agent of the Company, which will be receiving a fee for its services as Registrars and Bermuda Transfer Agent.

(h) Mr. A. B. Henderson, Mr. J. D. Campbell, Mr. P. J. Smith, Mr. I. R. Talbot and Mr. G. P. Lodegher are Managing Directors of Frobisher Fund N.V., an open-ended investment trust registered in the Netherlands and which is a subsidiary of the Company.

(i) Save as disclosed above, no contract or arrangements subsists at the date of this document in which a Director is materially interested and which is significant in relation to the business of the Company and its subsidiaries, taken as a whole.

##### 8. General

(a) Save as disclosed in this document, no capital of the Company or any other member of the Group is under option or agreed conditionally or unconditionally to be put under option and no capital of the Company or any other member of the Group has been issued for cash or other consideration during the two years preceding the date of this document nor is any proposed to be so issued.

(b) No material issue of shares of the Company (other than to shareholders *pro rata* to their existing holdings) will be made within one year of the date of this document without the prior sanction of the Company in General Meeting and, in any event, no issue will be made which would effectively alter the control of the Company without the prior approval of the Company in General Meeting. The Company has undertaken to the Stock Exchange to obtain the consent of the shareholders in General Meeting prior to issuing any securities with an equity element for cash other than to shareholders *pro rata* to their existing holdings.

(c) Save as disclosed in this document, no commissions, discounts, brokerage or other special terms have been granted in the two years preceding the date of this document in connection with the issue or sale of any capital of the Company or any other member of the Group.

(d) The Directors are not aware of any litigation or claim of material importance pending or threatened against the Company or any other member of the Group.

(e) Save as disclosed in this document, no amount or benefit has been paid or given, or is intended to be paid or given, in any promoter of the Company.

(f) Neither the Company nor any other member of the Group—



upgrade existing simulators to achieve approval for phase 2 certification under the new rules. Systems now on order and new orders will be placed under pressure on size, price and performance which we believe to be the result of the new rules. Our advanced technology level should allow the Company to take full advantage of any sales opportunity afforded by the new rules.

The Company has only one supplier for the display monitor for the MULTI-PICTURE SYSTEM, and only one supplier (but a different one) for the display monitor for the NOVOWIEW SP1. The Company believes that securing another outside supplier for the MULTI-PICTURE SYSTEM would require approximately nine months, in order to reduce its dependence on continued timely delivery by these two suppliers. The Company (1) maintains an inventory of these display monitors and (2) has obtained licenses to manufacture each of these display monitors in the event the supplier does not deliver. The Company manufactures its own color display for use with the NOVOWIEW SP2.

E&S owns six patents and is a licensee under several others developed principally at the University of Utah. Three patent applications are presently pending in the United States. One is pending in Japan and one is pending in several European countries. The Company does not rely on, and is not dependent on patent ownership for its competitive position. Rather, the Company relies on its depth of technological expertise in the general area of computer graphics. Were any or all of its patents held to be invalid, management does not believe that the Company would suffer significant damage. E&S believes that it does not infringe any valid patents held by others.

Funding for research and development activities is derived from three different sources and accounted for accordingly. Sources of funds are: (1) Internally generated funds spent directly on research and accounted for in Research and Development expenses on Company operating statements; (2) Customer funded one-of-a-kind iterations of products based on existing technology but in a new configuration or specialized to a new application; (3) In this situation, the development funds provided by a customer are accounted for as a cost of sales. (4) Occasionally the Company engages in direct development contracts. These may be one-of-a-kind projects or for the development of new products and are usually covered by fixed-price contracts with development treated as product cost of sales. Projects or developments of the latter type are generally entered into only when the results of such commitments will add significantly to the technology base of the Company. Because of the accounting treatment accorded development funding as defined in (2) and (3) above, the Company's total annual research and development substantially exceeds that shown as "Research & Development" on its financial reports. In 1980 R&D expenditures were approximately 12% of sales.

E&S believes that its facilities and operations are within standards fully acceptable to the Environmental Protection Agency and that all facilities and procedures are in accord with environmental rules and regulations according to Federal, state and local laws.

E&S believes that there is no seasonal pattern to its business. However, sales volume fluctuates from month-to-month or quarter-to-quarter due to relatively large individual sales and the random nature of customer-established shipping dates.

The Company's backlog was \$24,403,000 on December 26, 1980 compared with \$13,527,000 on December 28, 1979 and \$9,127,000 on December 29, 1978. Approximately 92% of the backlog will be delivered during fiscal 1981. It is the Company's normal practice to book backlog only upon receipt and acceptance of purchase orders and contracts. It should be recognized that booked orders may be changed or cancelled; however, the net effect of changes and cancellations has been minimal.

A significant amount of E&S sales volume is for foreign end-users. Although nearly all sales made to Redifon are to its U.S. subsidiary, those systems known by E&S to be ultimately installed outside the U.S. are considered as foreign sales for the purposes of this report. In order to take full advantage of this sales pattern the Company formed a wholly-owned subsidiary DISC Corporation in November of 1980. Formation of the DISC resulted in a significant tax benefit in 1980 and is expected to provide a continuing benefit. Redifon sales classified as foreign sales plus direct sales of interactive graphic display systems to foreign customers comprised 28% of the Company's 1980 sales volume. No single foreign customer is deemed to be significant in the sense that the loss of such a customer's sales would have a materially adverse effect on the Company.

The Company's operations are essentially housed in the Research Park at the University of Utah where it currently leases approximately 142,000 square feet in three adjacent buildings. Most of this space is under a ten-year master lease expiring June 30, 1990. The Company estimates that it currently occupies approximately 27% of the overall potential capacity of the space. Because of the peculiarities of space distribution among internal groups within the Company, it may be necessary to acquire up to an additional 20,000 square feet of space for 1981 operations which it is believed will be available in the currently occupied buildings. In addition to the facilities in Research Park, the Company leases approximately 4,500 square feet in ten sales and service offices located outside Utah covered under various short-term lease agreements. The annual rental obligation of the Company for facilities identified approximates \$775,500.

During 1980 the Company purchased approximately 46 acres of property in North Salt Lake, Utah at a cost of \$1,401,400. The land is about 5 miles from the current location and borders two developing industrial parks with favorable access to utilities and transportation. Should the growth of the Company require the erection of manufacturing or other facilities separate from its present facilities and location, the Company is thus assured of adequate land space at a reasonable cost and a reasonable distance from its present facilities.

**Legal proceedings.** The Company is not aware of any legal proceedings to which it is a party, nor does it anticipate initiating any legal proceedings other than as may be required by its ordinary, routine business activities. Further, management is unaware of any contemplated legal proceedings against the Company.

**Dividends.** The Company has never paid a cash dividend on its Common Stock, retaining its earnings for the operation and expansion of its business. The Company intends for the foreseeable future to continue the policy of retaining its earnings to finance the development and growth of its business.

**Notes.** (1) Most of the Company's sales of visual simulation systems used in the training of pilots of aircraft and other vehicles are to Redifon Simulation Inc., a U.S. corporation, under a long-term agreement with a sister corporation, Redifon Simulation Ltd., a United Kingdom corporation. Both corporations are wholly-owned subsidiaries of Redifon Ltd., a United Kingdom corporation, which in turn, is a wholly-owned subsidiary of Redifon Ltd., a publicly-traded United Kingdom corporation. Redifon Simulation Inc., and Redifon Simulation Ltd., are sometimes herein referred to collectively as "Redifon". The Company occasionally sells simulation systems for use other than training of pilots directly to end-users or through other specialized prime contractors. Such sales represent a very small percentage of total simulator sales.

(2) NOVOWIEW SP1 and NOVOWIEW SP2 are registered trademarks of Redifon Simulation Ltd. PICTURE SYSTEM 2 and MULTI-PICTURE SYSTEM are registered trademarks of Evans & Sutherland Computer Corporation.

(3) ROMULUS is a registered trademark of Shape Data Ltd.

**Selected Financial Data** (Dollars in thousands except per share amounts)

Selected Earnings Statements Data:	53 Weeks Ended		52 Weeks Ended		
	Dec. 31, 1976	Dec. 31, 1977	Dec. 29, 1978	Dec. 26, 1979	Dec. 26, 1980
Net Sales	\$ 6,400	\$ 8,465	\$ 12,999	\$ 20,028	\$ 34,673
Earnings from Operations	694	1,499	3,098	3,999	9,870
Earnings from Continuing Operations					
Extraordinary Credit	414	836	1,720	2,379	6,126
Net Earnings	596	834	1,720	2,379	6,126
Per Share Earnings:					
Continuing Operations	0.27	0.53	0.79	0.95	2.27
Net Earnings	0.29	0.53	0.79	0.95	2.27

Selected Balance Sheet Data:	Dec. 31, 1976		Dec. 31, 1977		Dec. 29, 1978		Dec. 26, 1979		Dec. 26, 1980	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	3,829	5,251	11,885	14,886	35,890					
Current Liabilities	2,285	2,285	3,519	3,385	11,270					
Working Capital	2,344	3,441	8,166	9,501	24,620					
Total Assets	4,431	6,394	12,661	16,947	41,359					
Long Term Debt	—	—	—	—	1,187					
Stockholders' Equity	2,946	4,284	9,142	11,561	28,902					

- The Company's fiscal year ends the last Friday in December. Each year presented comprised 52 weeks, except 1976, which has 53 weeks.
- Extraordinary credit represents income tax benefit from utilization of operating loss carry forwards.
- Fully-diluted earnings per share computations are based on the weighted average number of common shares and common equivalent shares outstanding during each period, after giving effect to the assumption that all dilutive stock options and warrants were exercised at the beginning of the period or date of grant with the proceeds therefrom being used to acquire treasury shares at year-end market prices.
- 1978 through 1979 per share earnings have been appropriately adjusted to reflect the stock split effected in the form of a 100% stock dividend paid April 11, 1980, to shareholders of record on March 14, 1980.
- Long Term Debt is made up of two elements. The first being for \$979,800 and represents the long term portion of the mortgage payable incident to the North Salt Lake land purchase. Final settlement of this commitment is in 1985. The second element is a long term capital obligation of \$248,568 pertaining to several capital equipment leases. This obligation is gradually satisfied with monthly payment installments since 1985.

The following is the text of the chairman's report for the third quarter of 1981 ended on 25th September, 1981:

The 3rd Quarter of 1981 ended on Friday, September 25. With three-fourths of the year over, we are happy to report continuing record sales and profits. Sales for the quarter were \$11,534,000 compared with \$9,655,000 for the same quarter of 1980. Profits were \$2,550,000 or \$0.29 per primary share, compared with \$1,690,000 or \$0.20 per primary share for the 3rd Quarter of last year.

The 9 months' sales were \$32,723,000 compared with \$27,074,000 for last year, and profits were \$0.72 per share compared with \$0.56 per share last year.

All per share figures have been adjusted to reflect the 3 for 1 split which was effective June 9 of this year and also reflect the additional average shares outstanding as a result of the offering of shares on June 15 of 1980.

We continue to be pleased with operating results. We are especially gratified at these results in view of the continuing unfavorable economic circumstances we see reported in the press. Many companies have had to down-grade earnings estimates during the past few months.

Though we do not feel compelled to make any such adjustment at this point, we are aware that a worsening economic situation or elimination from the federal budget of certain military programs for which we are suppliers could adversely affect future business.

Although the poor economic condition of the airline industry has delayed the purchase of both airplanes and simulators, the Company's pilot training visual simulator business continues strong because of sales outside the airline industry.

There is encouraging interest in the Company's new P5300 graphics terminal, for which delivery has just begun.

Final negotiations for the acquisition of Shape Data Ltd. are expected to be completed shortly.

We appreciate the continued support of the investment community.

Sincerely,  
David C. Evans  
Chairman of the Board  
President

SUMMARY STATEMENT OF OPERATIONS				
Unaudited	3-Months Ended		9-Months Ended	
	Sept. 25, 1981	Sept. 26, 1980	Sept. 25, 1981	Sept. 26, 1980
Sales	\$11,534,000	\$9,655,000	\$32,723,000	\$27,074,000
Income before Taxes	\$ 4,457,000	\$3,103,000	\$11,441,000	\$ 8,296,000
Provisions for Taxes	\$ 1,901,000	\$1,412,000	\$ 5,149,000	\$ 3,999,000
Net Income	\$ 2,556,000	\$1,691,000	\$ 6,292,000	\$ 4,297,000
Average Number of Shares Outstanding	8,696,967	8,564,628	8,697,163	7,874,835
Net Income per Share	\$0.29	\$0.20	\$0.72	\$0.56

CONDENSED BALANCE SHEET		
Unaudited	Sept. 25, 1981	
	Sept. 25, 1981	Sept. 26, 1980
Assets		
Current Assets	\$38,767,000	\$32,229,000
Fixed Assets (Net)	\$ 5,772,000	\$ 2,878,000
Other Assets	\$ 623,000	\$ -
Total Assets	\$45,162,000	\$35,107,000
Liabilities and Stockholders' Equity		
Current Liabilities	\$ 8,509,000	\$ 8,697,000
Long-Term Debt	\$ 1,294,000	\$ -
Stockholders' Equity	\$35,359,000	\$26,410,000
Total Liabilities and Equity	\$45,162,000	\$35,107,000

For purposes of comparison, all shares outstanding and income per share figures have been appropriately adjusted to take into account the effects of a 100% stock dividend issued April 11, 1980 to shareholders of record as of March 14, 1980 and a 200% stock dividend issued June 9, 1981 to shareholders of record as of May 26, 1981.

#### Additional information on Evans & Sutherland Computer Corporation is as follows:

**Directors**  
Dr. D. C. Evans—Co-founder, President and Chairman  
Dr. E. Sutherland—Co-founder, affiliated with Sutherland, Sproul and Associates  
Mr. C. H. Borman—retired, former general partner in Venrock Associates  
Mr. W. R. Hambrecht—Partner in Hambrecht & Quist  
Mr. W. S. Robertson—Chief Executive Officer and Chairman of Redifon Simulation Ltd.  
Mr. P. O. Crisp—President of Venrock Inc. and general partner in Venrock Associates  
Mr. T. F. Walkowicz—Chairman and President of American Fund Advisors Inc.  
Mr. J. W. N. Yeomans—Managing Director of Redifon Simulation Ltd.

#### Proposed Acquisition

The Company is proposing to acquire Shape Data Limited, a United Kingdom company engaged in the development, marketing and servicing of general-purpose computer software products for use primarily in computer-aided design and manufacturing systems. The consideration will be 60,000 shares in Evans & Sutherland Computer Corporation.

#### Substantial Shareholdings and Management Interests

The following table sets forth as of April 6, 1981 the name of each person who owned of record or was known by the Company to own beneficially more than 5 per cent. of the outstanding shares of the Company's Common Stock, and of all Officers and Directors as a group (adjusted for the stock split effected in the form of a 200 per cent. stock dividend paid June 9, 1981).

Name	Shares Beneficially Owned	Percent of Class
Newmarket Company Limited	1,200,000	13.7%
Redifon Simulation Inc.	1,200,000	13.7%
David C. Evans	546,687	6.3%
All Officers and Directors (13 persons including David C. Evans)	1,245,799	14.2%

#### Record of Share Prices

Since the initial public offering of the Company's Common Stock on September 7, 1978, it has been traded in the Over-The-Counter market under the NASDAQ symbol ESCL. The following table sets forth the range of the closing bid prices of the stock for the calendar quarters indicated, as reported by NASDAQ. The quotations represent prices in the Over-The-Counter Market between dealers in securities, do not include retail mark-up, mark-down or commission and do not necessarily represent actual transactions.

1979	High Bid U.S.		Low Bid U.S.	
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
1980				
1st Quarter	8 1/2	5 1/2	6 1/2	5 1/2
2nd Quarter	12 1/2	11 1/2	11 1/2	11 1/2
3rd Quarter	23 1/2	22 1/2	22 1/2	22 1/2
4th Quarter	27 1/2	26 1/2	26 1/2	26 1/2
1981				
1st Quarter	24 1/2	24 1/2	24 1/2	24 1/2
2nd Quarter	30 1/2	30 1/2	30 1/2	30 1/2
3rd Quarter	32 1/2	32 1/2	32 1/2	32 1/2
to 25th November	34	34	34	34

Figures contained in the above table, where appropriate, have been adjusted to reflect stock splits effected in the form of 100% stock dividend paid April 11, 1980 and a 200% stock dividend paid June 9, 1981.

The filings of Evans & Sutherland Computer Corporation made with the United States Securities and Exchange Commission since 1st January, 1981 will be on display as mentioned under "Statutory and General Information" above.

#### APPENDIX II

##### Further Particulars of the Arrangements Concerning AT-Bermuda

Partnership arrangements and capital  
AT-Bermuda will have two classes of partners: Special and General. Special Partners will provide most of the capital while General Partners will be responsible for management. Special Partners will put up their capital in AT-Bermuda as and when required, with 25 per cent. of each Special Partner's capital contribution being subscribed immediately and a further 25 per cent. on each of three subsequent dates not later than 60 days prior to written notice. The aggregate capital contributions of the General Partners will be equal to one per cent. of the aggregate contributions of the Special Partners. For a period of twelve months following the date on which the first Special Partner shall have made its initial contribution the General Partners may increase the aggregate of the committed capital of the partnership to not more than U.S.\$15 million either by admitting additional Special Partners or accepting additional capital contributions from previously admitted Special Partners. Prior to the admission of any new Special Partners all previously admitted Special Partners will be given the opportunity to increase their capital contributions to the partnership.

##### Management

The General Partners will be solely responsible for the overall management and supervision of AT-Bermuda and will enter into a management agreement with V-K Associates (the "Manager") authorizing the Manager to manage AT-Bermuda's investment and business affairs. The Manager will not be responsible for the management of the partnership. The partners of the Manager are the General Partners of AT-Bermuda who will be:

**T. F. Walkowicz—** Aged 61, Mr. Walkowicz is currently Chairman, President and Chief Executive Officer of American Fund Advisors, Inc. and President, National Aviation & Technology Corporation. He was formerly a general partner in Venrock and his public appointments have included acting as consultant to the Special Assistant to the President of the United States on disarmament issues.

**George L. Sing—** Aged 32, Mr. Sing is a former Planning and Budget Co-ordinator, Information Systems, Exxon Enterprises Inc. and his activities in the venture capital field have included the identification and evaluation of investment opportunities in the information and communication systems sector. From 1976 to 1977 he was a management consultant with Cresap, McCormick & Papp.

**Dr. Robert G. Loewy—** Aged 55, Dr. Loewy is currently Professor at Rensselaer Polytechnic Institute, and holds numerous consultancy appointments in the aeronautical engineering industry. In the public sector, he is Vice-Chairman of the NASA Advisory Council and a former chairman of the NASA Aeronautics Advisory Committee. His numerous publications include works on VTOL aircraft and helicopters.

**Dr. Ivan E. Sutherland—** Aged 42, Dr. Sutherland was a Professor, Department of Computer Science, California Institute of Technology and is currently a consultant to Evans & Sutherland Computer Corporation (of which he is also a Director) and Xerox Corporation. His major research interests include computer graphics and large scale integrated circuit design and he has many publications in these areas.

**Albert E. Paladino—** Aged 49, Mr. Paladino is currently Deputy Director, Office of Energy Programs, National Bureau of Standards, United States Department of Commerce. His former positions include Assistant Director, Telephone Operations Technology Center, General Telephone & Electronics Laboratories and Manager of Materials Program, United States Congress Office of Technology Assessment.

**Ralph J. Nunzio—** Aged 61, Mr. Nunzio is President, Chief Operating Officer and Director of Redifon Instruments Corporation. He was formerly associated with Fairbanks, S. and David, Redifon Ltd. and as a former Assistant Manager, New Investments Department, Exxon Corporation.

The Manager will be assisted by a Board of Advisors consisting of:  
**Vernon Grant Crudge, O.B.E.** Mr. Crudge is an aviation consultant in New York, who began his career with Imperial Airways Limited later to become B.O.A.C. He is a director of the Flight Safety Foundation, a member of the American Institute of Aeronautics and Astronautics and The Institute of Transport, London and the American Meteorological Society.

**General Bernard A. Schriever, D.S.M., U.S.A.F. (ret.)** General Schriever headed all U.S. Air Force space development programmes from 1954 to 1966. He is currently on the board of several public corporations, including Eastern Airlines Inc.

**Dr. Edward Teller, Ph.D.** Dr. Teller is a senior research fellow at the Hoover Institute of Stanford University. He has received many awards for his pioneering work in nuclear physics.

**William G. Maloney—** Mr. Maloney is a senior Managing Director of Shearson Loeb Rhoades Inc., New York investment bankers.

**The Rt. Hon. Lord Keith—** Lord Keith is Chairman of Philip Hill Investment Trust p.l.c., Vice-Chairman of Beecham Group p.l.c., a Director of Standard Telephones & Cables p.l.c. and of The Bank of Nova Scotia. He was formerly Chairman of Hill Samuel & Co. Limited and of Rolls-Royce Limited.

##### Investment Policy

It will be the objective of the Manager to spread AT-Bermuda's risk over several investments in high technology ventures with the eventual combined provision of AT-Bermuda and Advanced Technology generally ranging between U.S.\$200,000 and U.S.\$2 million per investment. Investments will be made in companies with equity characteristics and board representation will be sought where outright control of a particular company is not obtained. It is expected that investments by AT-Bermuda and Advanced Technology will be made on a portfolio basis, with each company contributing capital, except where the nature of the investment precludes ownership by a foreign entity, where currency restrictions preclude such investment or where the prior consent of the Board of Advisors has been obtained.

##### Distributions and allocation of profits and losses

Distributions may be made only out of assets recommended for distribution by the General Partners. It is intended that any net gains arising from the disposal of venture capital investments will be distributed and will not be reinvested. Although not obliged to do so, in each of the eighth and ninth years the General Partners will use their best efforts to pay 5 per cent. of current Special Partner's capital contribution out of profits available for distribution, with the remainder being returned upon the liquidation of AT-Bermuda. Pro rata distributions in securities of portfolio companies may be made before the eighth year at the discretion of the General Partners, upon consultation with the Board of Advisors, only if there is a public market for such securities and if, in the judgment of the General Partners, the operation of the partnership will not be harmed by such distribution. The General Partners are also required to consult the Board of Advisors before making any distributions prior to the eighth year of the partnership term.

All profits and losses will be allocated pro rata to the capital accounts of the General Partners and the Special Partners in accordance with their respective sharing ratios to the extent that the sum of the net amounts standing to the credit of the Special Partners in their respective capital accounts plus any distributions made to them is less than 200 per cent. of the total capital contributions of the Special Partners. At all other times all profits and losses shall be allocated 80 per cent. to the Special Partners and General Partners in accordance with their respective sharing ratios and 20 per cent. to the General Partners. The sharing ratio of each Partner is calculated by reference to its capital contribution.

##### Reports and valuations

Special Partners will be furnished with an annual financial report, including a balance sheet and a statement of the results of operations for each year, which will be audited by an internationally recognized firm of independent public accountants. In addition quarterly reports, containing unaudited financial statements describing new investments, a review of existing investments and a current valuation of the partnership's investments will be provided to the Special Partners. The fiscal year of AT-Bermuda will end on 31st December.

For all purposes requiring a valuation of assets, unlisted securities listed on one or more recognized securities exchanges will be valued at the last sales price on or prior to the date of valuation on the exchange representing the principal market for such securities. Unrestricted securities traded in the Over-The-Counter Market will be valued at the average of the mean between the high and low "bid" prices, as quoted by the National Quotation Bureau, Inc., on the day of valuation and the four preceding trading days or at a discount from such average if marketability is limited by the amount of securities relative to trading volume. All other securities will be valued by the General Partners or the Manager at fair market value, taking into account such factors as cost, the price obtainable in private third party transactions, discounts from market price appropriate to publicly traded securities subject to restrictions on transfer, the absence of a public market and such other factors as the General Partners or the Manager in good faith may determine. All valuations will be subject to approval by the Board of Advisors which may increase or decrease any valuation as it determines in its best judgment.

##### Termination

AT-Bermuda may be terminated on or after the eighth year after its formation, and unless its term is extended it will terminate on 17th July, 1980. The maximum term of AT-Bermuda is fourteen years from the date of its formation. Any termination prior to 17th July, 1980, or extension beyond that date, requires the consent of the General Partners and of Special Partners representing 66 2/3 per cent. of the aggregate capital contributions of the Special Partners. In addition, AT-Bermuda will terminate upon the retirement, death or insanity of any of the General Partners unless the remaining General Partners agree that it shall be continued.

##### Fees and expenses

AT-Bermuda will pay to the Manager a quarterly management fee based upon the total value of the assets of AT-Bermuda at the end of the preceding quarter. The quarterly management fee will be equal to one per cent. of the value of such assets up to U.S.\$5 million, 0.5 per cent. of the amount by which such value exceeds U.S.\$5 million (but is no greater than U.S.\$20 million), 0.375 per cent. of the amount by which such value exceeds U.S.\$20 million (but is no greater than U.S.\$40 million) and 0.25 per cent. of the amount by which such value exceeds U.S.\$40 million. Subject to the prior consent of the Board of Advisors, the fee may be adjusted annually in an amount equal to the annual percentage change in the United States All-Urban Consumer Price Index after 1st January, 1981. AT-Bermuda will also reimburse the Manager for the fees and expenses of the Board of Advisors and for the Manager's organizational, administrative and out-of-pocket expenses attributable to AT-Bermuda. To the extent the Manager receives fees (other than director's fees) for its services or the services of its employees, T. F. Walkowicz from companies in which the partnership invests, such fees will be applied in reduction of the annual management fee payable to the Manager by the partnership.

Each member of the Board of Advisors will receive a quarterly fee of U.S.\$2,000 plus U.S.\$500 for each meeting attended.

##### Conflicts of interest

The approval of a majority of the Board of Advisors will be required for certain transactions where potential conflicts of interest could develop between AT-Bermuda, the General Partners or other funds organized or managed by the General Partners. Such approval will be required for:

- the valuation of individual investments of AT-Bermuda;
- co-investment under certain circumstances by AT-Bermuda and Advanced Technology when such investment is not on a pari passu basis;
- adjustments to the annual management fee to reflect changes in the All Urban Consumer Price Index or
- registration (should it be required by law) of AT-Bermuda as an investment company.

The General Partners and members of the Board of Advisors will be permitted to invest their own funds (i) in companies in which AT-Bermuda invests but only on terms no better than those available to AT-Bermuda and after AT-Bermuda and Advanced Technology and any other major co-investing venture capital investors have secured their desired investment positions and where additional investor opportunities exist; and (ii) in other companies, subject to their respective fiduciary obligations to AT-Bermuda.

##### Transfers of interest

Subject to obtaining the prior approval of the Bermuda Controller of Foreign Exchange to the proposed transfer of a Special Partnership interest may be transferred to any person previously approved by the General Partners. No such approval is required in the case of a transfer to another Special Partner. Special Partners may not assign, pledge or otherwise transfer all or any part of their interest in the partnership or enter into any agreement under which any other person becomes interested in the partnership with the General Partners receiving an acceptable legal opinion as to the legality of the assignment, pledge, transfer or agreement in question.

##### Amendments

Amendments to the partnership agreement may be proposed by General Partners or Special Partners whose interests represent at the time at least 10 per cent. of the aggregate capital contributions of the Special Partners or whose initial contribution to the partnership is at least U.S.\$500,000. The General Partners will submit any such proposed amendment to all the Special Partners and if, within such reasonable period of time as may be specified in such proposal, Special Partners whose interests represent at the time more than two-thirds of the aggregate capital contributions of







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Companies  
and Markets

## INTL. COMPANIES &amp; FINANCE

## RECENT ISSUES

## Morgan Guaranty seeks financial futures offshoot

BY DAVID LASCELLES IN NEW YORK

MORGAN GUARANTY, the large New York bank, has asked the Federal Reserve Board for permission to open up a special subsidiary to trade in financial futures. The subsidiary, which would be the first of its kind, would trade on the futures exchanges—not just on the bank's behalf but for its clients as well.

The venture is the latest in which U.S. banks are probing

the reaches of U.S. banking law in an effort to break into territory such as stock broking and commodities trading which has so far been the preserve of Wall Street's brokerage firms.

Morgan's lawyers believe the subsidiary should be allowed under the U.S. Bank Holding Company Act which says banks may only conduct bank-related business. The Fed is seeking public comment on Morgan's

application before it decides how to respond.

Financial futures are a comparatively novel means by which companies and individuals can hedge interest-rate and currency risk. Banks are allowed to deal for themselves in futures but have not so far been able to deal on behalf of their clients. Morgan also wants to offer this service for gold futures.

## Nine-month loss for Hudson's Bay

By Robert Gibbens in Montreal

HUDSON'S BAY COMPANY, Canada's largest retailing group, which is controlled by the Hudson family, has reported a \$340.6m (\$53.5m) net loss for nine months ended September.

The company said no improvement is likely in the fourth quarter, which includes the Christmas season. However, the 30 cents a share regular quarterly dividend is being maintained. A year earlier, the Bay showed a profit of \$C381,000 before preferred dividends.

After special gains, the company showed a final loss of \$323.1m in the latest nine months, against a profit of \$317.1m, or 34 cents a share, a year earlier. Revenues were up 19 per cent to \$2.8bn.

The Bay said sales growth with lower than expected in the first nine months. Interest costs more than doubled to \$97m in the third quarter, when Canadian prime rates touched a peak of 22 per cent. Real estate activities improved.

Woodward Stores, the Western Canadian department store chain, earned \$C4.4m in the 39 weeks ended October 31, equal to 31 cents a share, against \$C39.3m, or 67 cents a year earlier, on revenues of \$C80.5m, up 13 per cent.

The fall in operating profit was blamed on poor summer weather, the impact of severe strikes in several British Columbian industries and high interest rates. Little immediate improvement is seen likely.

## J. P. Stevens edges ahead

By Our Financial Staff

J. P. STEVENS, the major U.S. textile company, has reported a small increase in net profits for the fourth quarter ended October 31. They rose 9 per cent to \$8.4m, or 38 cents a share, on sales ahead 14 per cent to \$57.45m.

But it reported a loss for the year of \$22.9m because of the \$42m net charge against third quarter earnings for a restructuring plan. The charge, equal to \$2.90 a share, caused a third quarter loss of \$2.54 a share.

Annual sales were \$2.03bn against \$1.9bn a year earlier when it earned a net profit of \$20.3m, or \$1.43 a share.

Stevens said fourth quarter pre-tax earnings were down from a year earlier because of lower output of some apparel and industrial products, and higher interest and manufacturing costs.

A lower tax rate boosted income at the net level.

## Munich bank pays same

BAYERISCHE VEREINBANK, the Munich-based bank, will pay an unchanged dividend of DM 9 per share for 1981 on increased capital. Dr Max Hackl, managing board chairman, said in an interim report. AP-DJ reports

Operating earnings for the 10 months ended October 31, were up 15 per cent from the year earlier level, including earnings from trading on the bank's own account in shares and notes. Dr Hackl noted that the dividend will be paid on capital of DM 450m (\$204m) raised from DM 400m earlier this year.

The report said interest rate earnings totalled over DM 747m

in the first 10 months of 1981, up 13.5 per cent from the 10-month proportion of 1980 earnings. The increase was because of a better margin on interest as well as an expansion of business volume. However, he noted that the interest margin had not improved as much as the better level at mid-year.

The bank's net assets totalled DM 54.9bn at October 31. Savings deposits, the most inexpensive form of refinancing, had dropped 7 per cent to DM 5.8bn. However, the rate of decline of savings deposits had slowed down noticeably in recent weeks.

## SBC sets up foreign funds

SWISS BANK CORPORATION (SBC) has set up three foreign-currency investment funds, placing their management in the hands of its subsidiary Interfunds. John Wicks writes from Zurich.

The funds are called Dollar Bond Selection, D-mark Bond Selection, and Florin Bond Selection and will hold portfolios of long-term securities in those currencies.

The funds are the first to be issued by SBC in a currency other than Swiss francs.

Development Bank of Singapore, one of the big four local banks, cut its prime rate by 1 per cent to 12 1/2 per cent, and in Hong Kong prime rate fell by 1 per cent to 16 per cent.

Back in Europe the Bank of France reduced its money market intervention rate by 1 per cent to 15 1/2 per cent on Friday afternoon when it injected funds through purchases of first category paper.

The Dutch National Bank also announced moves to bring down domestic interest rates during the week by way of a cut of 1 per cent on its supplementary quota facility.

Against this background the lack of reaction from the Bank of Japan tends to attract attention, with call money quite firm in Tokyo on Friday and little change in other interest rates apart from the fall in one-month bill discount rates.

Action by the Japanese authorities to cut the discount rate is unlikely to be far away however, and when this comes it will only add to the general impression that the major central banks are acting in concert at present.

As one market observer remarked the interest rate war seems to have reached a state of truce.

Companies  
and Markets

## CURRENCIES, MONEY and GOLD

## A cessation of hostilities

BY COLIN MILLHAM

Interest rates fell around the world last week, with most of the action taking place on Thursday. National Westminster Bank in London could almost claim to have been the trend setter, but the cut in U.S. and German rates would have occurred without any help from the British commercial banks.

Once again National Westminster was the first of the clearing banks to announce a cut in its base rate on Thursday, but by the end of the day all major banks were posting a base rate of 14 1/2 per cent, while in a separate, but perhaps not unconnected move the German

Bundesbank reduced its special Lombard rate by a similar 1/2 per cent to 10 1/2 per cent. This produced some disappointment as the German authorities had been generally expected to cut 1 per cent from the rate.

Shortly after, the Swiss National Bank announced a reduction of 1/2 per cent to 7 per cent in its Lombard rate, and several hours later the U.S. Federal Reserve cut its discount rate by 1 per cent to 12 per cent.

None of these moves could be described as totally unexpected, and there is no sign that this downward trend has come to an end. In the Far East the

Development Bank of Singapore, one of the big four local banks, cut its prime rate by 1 per cent to 12 1/2 per cent, and in Hong Kong prime rate fell by 1 per cent to 16 per cent.

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As one market observer remarked the interest rate war seems to have reached a state of truce.

## THE POUND SPOT AND FORWARD

Date	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.9400-1.9500	1.9470-1.9500	0.43-0.45c	2.35	1.05-1.06
Canada	2.2500-2.3000	2.2600-2.2800	0.35-0.40c	2.10	0.85-0.86
Norway	4.77-4.79	4.77-4.79	3.17-3.20c	3.17	1.30-1.31
Denmark	73.40-74.00	73.45-73.55	11-12c	2.61	0.94-0.95
Belgium	13.94-14.02	13.95-13.95	par-10c	-0.43	0.41-0.42
Ireland	2.2100-2.2200	2.2100-2.2200	0.30-0.35c	1.28	0.85-0.86
W. Ger.	4.31-4.32	4.32-4.33	1 1/2-1 1/2c	4.16	1.41-1.42
Portugal	124.20-125.70	124.40-124.70	30-100c	-10.83	55-145c
Spain	184.70-187.00	184.80-185.10	10-40c	-1.78	80-120c
Italy	2.2100-2.2200	2.2100-2.2200	0.30-0.35c	1.28	0.85-0.86
Norway	11.05-11.14	11.06-11.07	11-12c	-12.84	75-95c
Sweden	10.80-10.85	10.80-10.85	1 1/2-2 1/2c	-2.20	5-6c
Japan	159.50-160.00	159.50-160.00	20-25c	1.24	8-10c
Austria	419-423	420-421	17-12c	5.75	42-32c
Switz.	3.45-3.49	3.46-3.47	1 1/2-1 1/2c	4.75	43-34c

Belgian rate is for convertible francs. Financial franc \$2.00-2.10. Six-month forward dollar 1.82-1.83c, 12-month 1.85-1.86c.

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

## THE DOLLAR SPOT AND FORWARD

Date	Day's spread	Close	One month	% Three months	% p.a.
UK	1.3400-1.3500	1.3410-1.3500	0.43-0.45c	2.35	1.05-1.06
Ireland	1.5700-1.6000	1.5700-1.6000	0.35-0.40c	2.10	0.85-0.86
Norway	1.71-1.73	1.72-1.73	1.10-1.12c	3.17	1.30-1.31
Denmark	73.40-74.00	73.45-73.55	11-12c	2.61	0.94-0.95
Belgium	13.94-14.02	13.95-13.95	par-10c	-0.43	0.41-0.42
Ireland	2.2100-2.2200	2.2100-2.2200	0.30-0.35c	1.28	0.85-0.86
W. Ger.	4.31-4.32	4.32-4.33	1 1/2-1 1/2c	4.16	1.41-1.42
Portugal	124.20-125.70	124.40-124.70	30-100c	-10.83	55-145c
Spain	184.70-187.00	184.80-185.10	10-40c	-1.78	80-120c
Italy	2.2100-2.2200	2.2100-2.2200	0.30-0.35c	1.28	0.85-0.86
Norway	11.05-11.14	11.06-11.07	11-12c	-12.84	75-95c
Sweden	10.80-10.85	10.80-10.85	1 1/2-2 1/2c	-2.20	5-6c
Japan	159.50-160.00	159.50-160.00	20-25c	1.24	8-10c
Austria	419-423	420-421	17-12c	5.75	42-32c
Switz.	3.45-3.49	3.46-3.47	1 1/2-1 1/2c	4.75	43-34c

Belgian rate is for convertible francs. Financial franc \$2.00-2.10. Six-month forward dollar 1.82-1.83c, 12-month 1.85-1.86c.

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

## EURO-CURRENCY INTEREST RATES (Market closing Rates)

Date	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Convertible	Japanese Yen
Short term	14.4-15	11.1-11.5	14-15	11-11.4	9.5-9.6	10.5-10.6	15.5-15.6	18-21	12-14	6-6.4	6-6.4
3 months	14.4-15	11.1-11.5	14-15	11-11.4	9.5-9.6	10.5-10.6	15.5-15.6	18-21	12-14	6-6.4	6-6.4
6 months	14.4-15	11.1-11.5	14-15	11-11.4	9.5-9.6	10.5-10.6	15.5-15.6	18-21	12-14	6-6.4	6-6.4
One Year	14.4-15	11.1-11.5	14-15	11-11.4	9.5-9.6	10.5-10.6	15.5-15.6	18-21	12-14	6-6.4	6-6.4

SDR linked deposits: one month 11.1-11.5, per cent; three months 11.1-11.5, per cent; six months 12-12.5, per cent; one year 12-12.5, per cent.

Asian \$ (excluding rates in Singapore): one month 12-12.5, per cent; three months 12-12.5, per cent; six months 12-12.5, per cent; one year 12-12.5, per cent.

Long-term Eurodollar two years 14-14.5, per cent; three years 14-14.5, per cent; four years 14-14.5, per cent; five years 14-14.5, per cent.

The following nominal rates were quoted for London dollar certificates of deposits one month 11.5-11.55, per cent; three months 11.5-11.55, per cent; six months 12-12.5, per cent; one year 12-12.5, per cent.

## FT LONDON INTERBANK FIXING (11.00 a.m. DECEMBER 4)

3 months U.S. dollars	6 months U.S. dollars
bid 12 1/2	offer 13 1/2

The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.

## LONDON MONEY RATES

Date	3 months	6 months	9 months	12 months	15 months	18 months	21 months	24 months	30 months	36 months	42 months	48 months	54 months	60 months
Overnight	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15
2 days notice	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15
7 days notice	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15
One month	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15
Three months	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15
Six months	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15
Nine months	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15
One year	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15
Two years	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15	14.4-15

Local authorities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rates normally three years 14.5, per cent; four years 14.5, per cent; five years 14.5, per cent; six years 14.5, per cent; seven years 14.5, per cent; eight years 14.5, per cent; nine years 14.5, per cent; ten years 14.5, per cent.

Approximate selling rate for one month Treasury bills 14.4-14.5, per cent; two months 14.4-14.5, per cent; three months 14.4-14.5, per cent; four months 14.4-14.5, per cent; five months 14.4-14.5, per cent; six months 14.4-14.5, per cent; seven months 14.4-14.5, per cent; eight months 14.4-14.5, per cent; nine months 14.4-14.5, per cent; one year 14.4-14.5, per cent.

Finance Houses Base Rates (published by the Finance Houses Association) 16 per cent from December 7, 1981, per cent. Treasury Bill Average tender rate of discount 13.7503 per cent.

## GOLD

	Dec. 4	Dec. 5
Gold Bullion (fine ounce)		
Closing	\$425.425	\$415.416
Opening	\$425.424	\$415.416
Afternoon fixing	\$425.50	\$415.416
Afternoon fixing	\$425.50	\$415.416
Gold Coins		
1/2 Kruggerand	\$425.425	\$415.416
1/4 Kruggerand	\$425.425	\$415.416
1/8 Kruggerand	\$425.425	\$415.416
1/16 Kruggerand	\$425.425	\$415.416
1/32 Kruggerand	\$425.425	\$415.416
1/64 Kruggerand	\$425.425	\$415.416
1/128 Kruggerand	\$425.425	\$415.416
1/256 Kruggerand	\$425.425	\$415.416
1/512 Kruggerand	\$425.425	\$415.416
1/1024 Kruggerand	\$425.425	\$415.416
1/2048 Kruggerand	\$425.425	\$415.416
1/4096 Kruggerand	\$425.425	\$415.416
1/8192 Kruggerand	\$425.425	\$415.416
1/16384 Kruggerand	\$425.425	\$415.416
1/32768 Kruggerand	\$425.425	\$415.416
1/65536 Kruggerand	\$425.425	\$415.416
1/131072 Kruggerand	\$425.425	\$415.416
1/262144 Kruggerand	\$425.425	\$415.416
1/524288 Kruggerand	\$425.425	\$415.416
1/1048576 Kruggerand	\$425.425	\$415.416
1/2097152 Kruggerand	\$425.425	\$415.416
1/4194304 Kruggerand	\$425.425	\$415.416
1/8388608 Kruggerand	\$425.425	\$415.416
1/16777216 Kruggerand	\$425.425	\$415.416
1/33554432 Kruggerand	\$425.425	\$415.416
1/67108864 Kruggerand	\$425.425	\$415.416
1/134217728 Kruggerand	\$425.425	\$415.416
1/268435456 Kruggerand	\$425.425	\$415.416
1/536870912 Kruggerand	\$425.425	\$415.416
1/1073741824 Kruggerand	\$425.425	\$415.416
1/2147483648 Kruggerand	\$425.425	\$415.416
1/4294967296 Kruggerand	\$425.425	\$415.416
1/8589934592 Kruggerand	\$425.425	\$415.416
1/17179869184 Kruggerand	\$425.425	\$415.416
1/34359738368 Kruggerand	\$425.425	\$415.416
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Stock	Price	Call	Put	W	Th	Fr
Alcoa	42 3/4	14 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Can.	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Oil	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Sugar	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Tobacco	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Water	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Zinc	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Iron	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Steel	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Copper	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Lead	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Tin	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Nickel	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Manganese	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Potash	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Soda	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Phosphate	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Fluorine	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Chlorine	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Bromine	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Iodine	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Selenium	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Tellurium	100 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Am. Vanadium	100					

[illegible][illegible]

INVESTMENT TRUSTS-Cont.		Price	Yld %	Net Inc	P/E
Jan	Drayton Stock	142	10.8	7.0	17.1
Feb	Do, Corp.	120	21.7	7.9	11.1
Mar	East Eastern	76	10.8	1.1	1.1
Apr	East Eastern	76	10.8	1.1	1.1
May	East Eastern	76	10.8	1.1	1.1
Jun	East Eastern	76	10.8	1.1	1.1
Jul	East Eastern	76	10.8	1.1	1.1
Aug	East Eastern	76	10.8	1.1	1.1
Sep	East Eastern	76	10.8	1.1	1.1
Oct	East Eastern	76	10.8	1.1	1.1
Nov	East Eastern	76	10.8	1.1	1.1
Dec	East Eastern	76	10.8	1.1	1.1
Jan	East Eastern	76	10.8	1.1	1.1
Feb	East Eastern	76	10.8	1.1	1.1
Mar	East Eastern	76	10.8	1.1	1.1
Apr	East Eastern	76	10.8	1.1	1.1
May	East Eastern	76	10.8	1.1	1.1
Jun	East Eastern	76	10.8	1.1	1.1
Jul	East Eastern	76	10.8	1.1	1.1
Aug	East Eastern	76	10.8	1.1	1.1
Sep	East Eastern	76	10.8	1.1	1.1
Oct	East Eastern	76	10.8	1.1	1.1
Nov	East Eastern	76	10.8	1.1	1.1
Dec	East Eastern	76	10.8	1.1	1.1
Jan	East Eastern	76	10.8	1.1	1.1
Feb	East Eastern	76	10.8	1.1	1.1
Mar	East Eastern	76	10.8	1.1	1.1
Apr	East Eastern	76	10.8	1.1	1.1
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Jun	East Eastern	76	10.8	1.1	1.1
Jul	East Eastern	76	10.8	1.1	1.1
Aug	East Eastern	76	10.8	1.1	1.1
Sep	East Eastern	76	10.8	1.1	1.1
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Nov	East Eastern	76	10.8	1.1	1.1
Dec	East Eastern	76	10.8	1.1	1.1
Jan	East Eastern	76	10.8	1.1	1.1
Feb	East Eastern	76	10.8	1.1	1.1
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Apr	East Eastern	76	10.8	1.1	1.1
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Feb	East Eastern	76	10.8	1.1	1.1
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Dec	East Eastern	76	10.8	1.1	1.1
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Feb	East Eastern	76	10.8	1.1	1.1
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Jun	East Eastern	76	10.8	1.1	1.1
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Mar	East Eastern	76	10.8	1.1	1.1
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Feb	East Eastern	76	10.8	1.1	1.1
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Apr	East Eastern	76	10.8	1.1	1.1
May	East Eastern	76	10.8	1.1	1.1
Jun	East Eastern	76	10.8	1.1	1.1
Jul	East Eastern	76	10.8	1.1	1.1
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Oct	East Eastern	76	10.8	1.1	1.1
Nov	East Eastern	76	10.8	1.1	1.1
Dec	East Eastern	76	10.8</		

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**YOUR SECRETARY IS WAITING  
FOR YOU IN PARIS**

**TO RENT FOR LOCAL  
OR MAIN OFFICE:**

Reception and writing rooms, conference room  
offices for secretary, telex, telephoto. Mailbox

**J. BOTTIN, 11 avenue de la République,  
91230 MONTGERON—PARIS**  
12 km from Paris-Orly Airport

Australian											
Wholesale		Stock		Price		Last		No		Tm	
Paid						Lot		On		Per	
		Acme 20c	45	23	7	02.5c					31
		ACM 20c	23	7							
		Argon Gold N. 25c	169	77	01c	2.3	4				
Nov.	Apr	Barrs Cart. 10c	77	73	01c	1.6					
		CRU 50c	169	77	01c	1.6					
		Cart. Northwest 1c	13								
		Cart Bay 20c	13								
		Central Pacific	60	3							
		East Asia 10c	15	3							
		East Pacific 10c	15	3							
		Essex Corp 10c	28	9							
		Everett 20c	370	575	03c	0.9	5				
June		M. K. McFarlane 25c	370	575	03c	0.9	5				
		Great Eastern	6	8							
		Guantanamo 10c	160	74	2.5	3.1	2				
Sept.	Feb	Hormel Gold N.L.	35	25							
		Industries 20c	28	9							
		Interden 20c	28	9							
		Kellogg 20c	115	15							
		Malabar Mine 20c	12								
		McKinnon 10c	350								
		Leclanché Exptl.	12								
		Metallurgical	350								
		Mex. Ex. 20c	10								
		Mex. Mines 20c	213	152	01c	4					
Oct.	Apr	Minerco 20c	25								
		East End Mine 25c	18								
		Newmont 20c	18								
		Nickelore 20c	165	19	01c	1.0	6				
June	Nov	N.L. Polymet	72								
		North Star N.L.	117	37	01c	4	1.9				
May	Nov	Orion 50c	100	30							
		Oliver M. L.	100	30							
		Pacific 20c	188								
		Panama 25c	369								
Oct.	Oct	Parrish Mfg Co.	29								
		Pacific Res N.L.	29								
		Southern Pacific	29								
		Swan River 20c	43								
		Walden 20c	19								
		West Coast 20c	19								
Oct.	May	Western Cart 50c	20	29	01c	1.6	3				
		Western	11								
		Wharf Creek 20c	21								
		Wyam Resources	21								

Tins											
Wholesale		Stock		Price		Last		No		Tm	
Paid						Lot		On		Per	
Feb.	Apr	Ararat Nigra 10c	71	230	21.11	01c	0.7	14			
	Nov	Ayre Hinton S.M.I.	230	211	01c	0.7	14				
May	Aug	Bay of Plenty 10c	11	1774	21.0						
July	Jan	Gold 6 & Size 12c	350	330	21.0						
		Gold 6c	350	330	21.0						
July	Sept	Lions 10c	152	14	49.0						
		Lions 12c	152	14	49.0						
September		Lions 10c	152	14	49.0						
Oct.	Jan	McKinnon 10c	515	23	21.0	0.7	14				
		Messina Mng. 10c	515	23	21.0	0.7	14				
		Messina Mng. 10c	515	23	21.0	0.7	14				
July	Jan	Peng-chin 10c	198	15	3.5						
		Peng-chin 10c	198	15	3.5						
July	Jan	Peng-chin 10c	198	15	3.5						
Oct.	Feb	Sungai Besar 10c	205	23	21.0	0.7	14				
		Sungai Besar 10c	205	23	21.0	0.7	14				
Jan.	Aug	Sungai Besar 10c	205	23	21.0	0.7	14				
		Sungai Besar 10c	205	23	21.0	0.7	14				
Mar.	Sept	Torokali 10c	180	15	3.5						
		Torokali 10c	180	15	3.5						
Oct.	Mar	Torokali 10c	180	15	3.5						
		Torokali 10c	180	15	3.5						
		Torokali 10c	180	15	3.5						

Copper											
Wholesale		Stock		Price		Last		No		Tm	
Paid						Lot		On		Per	
January		Messina R.O.S.O.	310	234	10.5c	4.7	7				

Miscellaneous											
Wholesale		Stock		Price		Last		No		Tm	
Paid						Lot		On		Per	
		Argon Mines 10c	50	32	0.75	0.8	6				
		Bay's Res. Comp.	155	20	31.0	0.6	14				
Aug.	Feb	Bay's Res. Comp.	155	20	31.0	0.6	14				
		Explosive Gold	260								
		Hemondron 10c	50								
Jan.	July	Hemondron 10c	50								
		Hemondron 10c	50								
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
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		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225	277	16.0	2.8	4				
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		Northgate C.S.I.	225	277	16.0	2.8	4				
		Northgate C.S.I.	225								

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The following is a selection of London quotations of shares previously listed only in regional markets. Prices of Irish issues, most of which are not officially listed in London, are as quoted on the Irish exchanges.			
IRISH			
Albany Inv. 20p.	51	Conn. 9% 80/82	57 1/2
Barrington	28	Do. 6% 82/84	57 1/2
Bk. Wex. Est. 50p.	11 1/2	Do. 5% 82/84	57 1/2
Canal 10p.	2 1/2	Fin. 13% 97/102	67 1/2
City of Dub. 10p.	2 1/2	Alliance Gas	72 1/2
Flinty Peg. 5p.	2 1/2	Armagh	22 1/2
Galway Stock Ex.	£19	Carroll (P.L.)	21
Hibernia Bank	72 1/2	Concrete Prods.	90
Highway 10p.	2 1/2	Do. 10% 82/84	90
M.G.M. Sern. 5p.	12 1/2	Do. 10% 82/84	90
Pease & C. H.J.	12 1/2	Irish Repros.	62
Shannon 10p.	12 1/2	Jacob	62
Steel, Rotherham	95	T.M.G.	62
Stoddart (Wm.)	190	Undivide	56

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Arti Larkin Ltd	2311	1.75	2317	1.75	2327	1.75	2337	1.75	2347	1.75	2357	1.75	2367	1.75	2377	1.75	2387	1.75	2397	1.75	2407	1.75	2417	1.75	2427	1.75	2437	1.75	2447	1.75	2457	1.75	2467	1.75	2477	1.75	2487	1.75	2497	1.75	2507	1.75	2517	1.75	2527	1.75	2537	1.75	2547	1.75	2557	1.75	2567	1.75	2577	1.75	2587	1.75	2597	1.75	2607	1.75	2617	1.75	2627	1.75	2637	1.75	2647	1.75	2657	1.75	2667	1.75	2677	1.75	2687	1.75	2697	1.75	2707	1.75	2717	1.75	2727	1.75	2737	1.75	2747	1.75	2757	1.75	2767	1.75	2777	1.75	2787	1.75	2797	1.75	2807	1.75	2817	1.75	2827	1.75	2837	1.75	2847	1.75	2857	1.75	2867	1.75	2877	1.75	2887	1.75	2897	1.75	2907	1.75	2917	1.75	2927	1.75	2937	1.75	2947	1.75	2957	1.75	2967	1.75	2977	1.75	2987	1.75	2997	1.75	3007	1.75	3017	1.75	3027	1.75	3037	1.75	3047	1.75	3057	1.75	3067	1.75	3077	1.75	3087	1.75	3097	1.75	3107	1.75	3117	1.75	3127	1.75	3137	1.75	3147	1.75	3157	1.75	3167	1.75	3177	1.75	3187	1.75	3197	1.75	3207	1.75	3217	1.75	3227	1.75	3237	1.75	3247	1.75	3257	1.75	3267	1.75	3277	1.75	3287	1.75	3297	1.75	3307	1.75	3317	1.75	3327	1.75	3337	1.75	3347	1.75	3357	1.75	3367	1.75	3377	1.75	3387	1.75	3397	1.75	3407	1.75	3417	1.75	3427	1.75	3437	1.75	3447	1.75	3457	1.75	3467	1.75	3477	1.75	3487	1.75	3497	1.75	3507	1.75	3517	1.75	3527	1.75	3537	1.75	3547	1.75	3557	1.75	3567	1.75	3577	1.75	3587	1.75	3597	1.75	3607	1.75	3617	1.75	3627	1.75	3637	1.75	3647	1.75	3657	1.75	3667	1.75	3677	1.75	3687	1.75	3697	1.75	3707	1.75	3717	1.75	3727	1.75	3737	1.75	3747	1.75	3757	1.75	3767	1.75	3777	1.75	3787	1.75	3797	1.75	3807	1.75	3817	1.75	3827	1.75	3837	1.75	3847	1.75	3857	1.75	3867	1.75	3877	1.75	3887	1.75	3897	1.75	3907	1.75	3917	1.75	3927	1.75	3937	1.75	3947	1.75	3957	1.75	3967	1.75	3977	1.75	3987	1.75	3997	1.75	4007	1.75	4017	1.75	4027	1.75	4037	1.75	4047	1.75	4057	1.75	4067	1.75	4077	1.75	4087	1.75	4097	1.75	4107	1.75	4117	1.75	4127	1.75	4137	1.75	4147	1.75	4157	1.75	4167	1.75	4177	1.75	4187	1.75	4197	1.75	4207	1.75	4217	1.75	4227	1.75	4237	1.75	4247	1.75	4257	1.75	4267	1.75	4277	1.75	4287	1.75	4297	1.75	4307	1.75	4317	1.75	4327	1.75	4337	1.75	4347	1.75	4357	1.75	4367	1.75	4377	1.75	4387	1.75	4397	1.75	4407	1.75	4417	1.75	4427	1.75	4437	1.75	4447	1.75	4457	1.75	4467	1.75	4477	1.75	4487	1.75	4497	1.75	4507	1.75	4517	1.75	4527	1.75	4537	1.75	4547	1.75	4557	1.75	4567	1.75	4577	1.75	4587	1.75	4597	1.75	4607	1.75	4617	1.75	4627	1.75	4637	1.75	4647	1.75	4657	1.75	4667	1.75	4677	1.75	4687	1.75	4697	1.75	4707	1.75	4717	1.75	4727	1.75	4737	1.75	4747	1.75	4757	1.75	4767	1.75	4777	1.75	4787	1.75	4797	1.75	4807	1.75	4817	1.75	4827	1.75	4837	1.75	4847	1.75	4857	1.75	4867	1.75	4877	1.75	4887	1.75	4897	1.75	4907	1.75	4917	1.75	4927	1.75	4937	1.75	4947	1.75	4957	1.75	4967	1.75	4977	1.75	4987	1.75	4997	1.75	5007	1.75	5017	1.75	5027	1.75	5037	1.75	5047	1.75	5057	1.75	5067	1.75	5077	1.75	5087	1.75	5097	1.75	5107	1.75	5117	1.75	5127	1.75	5137	1.75	5147	1.75	5157	1.75	5167	1.75	5177	1.75	5187	1.75	5197	1.75	5207	1.75	5217	1.75	5227	1.75	5237	1.75	5247	1.75	5257	1.75	5267	1.75	5277	1.75	5287	1.75	5297	1.75	5307	1.75	5317	1.75	5327	1.75	5337	1.75	5347	1.75	5357	1.75	5367	1.75	5377	1.75	5387	1.75	5397	1.75	5407	1.75	5417	1.75	5427	1.75	5437	1.75	5447	1.75	5457	1.75	5467	1.75	5477	1.75	5487	1.75	5497	1.75	5507	1.75	5517	1.75	5527	1.75	5537	1.75	5547	1.75	5557	1.75	5567	1.75	5577	1.75	5587	1.75	5597	1.75	5607	1.75	5617	1.75	5627	1.75	5637	1.75	5647	1.75	5657	1.75	5667	1.75	5677	1.75	5687	1.75	5697	1.75	5707	1.75	5717	1.75	5727	1.75	5737	1.75	5747	1.75	5757	1.75	5767	1.75	5777	1.75	5787	1.75	5797	1.75	5807	1.75	5817	1.75	5827	1.75	5837	1.75	5847	1.75	5857	1.75	5867	1.75	5877	1.75	5887	1.75	5897	1.75	5907	1.75	5917	1.75	5927	1.75	5937	1.75	5947	1.75	5957	1.75	5967	1.75	5977	1.75	5987	1.75	5997	1.75	6007	1.75	6017	1.75	6027	1.75	6037	1.75	6047	1.75	6057	1.75	6067	1.75	6077	1.75	6087	1.75	6097	1.75	6107	1.75	6117	1.75	6127	1.75	6137	1.75	6147	1.75	6157	1.75	6167	1.75	6177	1.75	6187	1.75	6197	1.75	6207	1.75	6217	1.75	6227	1.75	6237	1.75	6247	1.75	6257	1.75	6267	1.75	6277	1.75	6287	1.75	6297	1.75	6307	1.75	6317	1.75	6327	1.75	6337	1.75	6347	1.75	6357	1.75	6367	1.75	6377	1.75	6387	1.75	6397	1.75	6407	1.75	6417	1.75	6427	1.75	6437	1.75	6447	1.75	6457	1.75	6467	1.75	6477	1.75	6487	1.75	6497	1.75	6507	1.75	6517	1.75	6527	1.75	6537	1.75	6547	1.75	6557	1.75	6567	1.75	6577	1.75	6587	1.75	6597	1.75	6607	1.75	6617	1.75	6627	1.75	6637	1.75	6647	1.75	6657	1.75	6667	1.75	6677	1.75	6687	1.75	6697	1.75	6707	1.75	6717	1.75	6727	1.75	6737	1.75	6747	1.75	6757	1.75	6767	1.75	6777	1.75	6787	1.75	6797	1.75	6807	1.75	6817	1.75	6827	1.75	6837	1.75	6847	1.75	6857	1.75	6867	1.75	6877	1.75	6887	1.75	6897	1.75	6907	1.75	6917	1.75	6927	1.75	6937	1.75	6947	1.75	6957	1.75	6967	1.75	6977	1.75	6987	1.75	6997	1.75	7007	1.75	7017	1.75	7027	1.75	7037	1.75	7047	1.75	7057	1.75	7067	1.75	7077	1.75	7087	1.75	7097	1.75	7107	1.75	7117	1.75	7127	1.75	7137	1.75	7147	1.75	7157	1.75	7167	1.75	7177	1.75	7187	1.75	7197	1.75	7207	1.75	7217	1.75	7227	1.75	7237	1.75	7247	1.75	7257	1.75	7267	1.75	7277	1.75	7287	1.75	7297	1.75	7307	1.75	7317	1.75	7327	1.75	7337	1.75	7347	1.75	7357	1.75	7367	1.75	7377	1.75	7387	1.75	7397	1.75	7407	1.75	7417	1.75	7427	1.75	7437	1.75	7447	1.75	7457	1.75	7467	1.75	7477	1.75	7487	1.75	7497	1.75	7507	1.75	7517	1.75	7527	1.75	7537	1.75	7547	1.75	7557	1.75	7567	1.75	7577	1.75	7587	1.75	7597	1.75	7607	1.75	7617	1.75	7627	1.75	7637	1.75	7647	1.75	7657	1.75	7667	1.75	7677	1.75	7687	1.75	7697	1.75	7707	1.75	7717	1.75	7727	1.75	7737	1.75	7747	1.75	7757	1.75	7767	1.75	7777	1.75	7787	1.75	7797	1.75	7807	1.75	7817	1.75	7827	1.75	7837	1.75	7847	1.75	7857	1.75	7867	1.75	7877	1.75	7887	1.75	7897	1.75	7907	1.75	7917	1.75	7927	1.75	7937	1.75	7947	1.75	7957	1.75	7967	1.75	7977	1.75	7987	1.75	7997	1.75	8007	1.75	8017	1.75	8027	1.75	8037	1.75	8047	1.75	8057	1.75	8067	1.75	8077	1.75	8087	1.75	8097	1.75	8107	1.75	8117	1.75	8127	1.75	8137	1.75	8147	1.75	8157	1.75	8167	1.75	8177	1.75	8187	1.75	8197	1.75	8207	1.75	8217	1.75	8227	1.75	8237	1.75	8247	1.75	8257	1.75	8267	1.75	8277	1.75	8287	1.75	8297	1.75	8307	1.75	8317	1.75	8327	1.75	8337	1.75	8347	1.75	8357	1.75	8367	1.75	8377	1.75	8387	1.75	8397	1.75	8407	1.75	8417	1.75	8427	1.75	8437	1.75	8447	1.75	8457	1.75	8467	1.75	8477	1.75	8487	1.75	8497	1.75	8507	1.75	8517	1.75	8527	1.75	8537	1.75	8547	1.75	8557	1.75	8567	1.75	8577	1.75	8587	1.75	8597	1.75	8607	1.75	8617	1.75	8627	1.75	8637	1.75	8647	1.75	8657	1.75	8667	1.75	8677	1.75	8687	1.75	8697	1.75	8707	1.75	8717	1.75	8727	1.75	8737	1.75	8747	1.75	8757	1.75	8767	1.75	8777	1.75	8787	1.75	8797	1.75	8807	1.75	8817	1.75	8827	1.75	8837	1.75	8847	1.75	8857	1.75	8867	1.75	8877	1.75	8887	1.75	8897	1.75	8907	1.75	8917	1.75	8927	1.75	8937	1.75	8947	1.75	8957	1.75	8967	1.75	8977	1.75	8987	1.75	8997	1.75	9007	1.75	9017	1.75	9027	1.75	9037	1.75	9047	1.75	9057	1.75	9067	1.75	9077	1.75	9087	1.75	9097	1.75	9107	1.75	9117	1.75	9127	1.75	9137	1.75	9147	1.75	9157	1.75	9167	1.75	91
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[illegible]

May	May 01 Pict. 20p	124						
	May 01 Post 20c	124	77					
	Aviation Energy C31	37						
	Aviation Energy C30	28						
	Atlantic Res.	229						
	Berkley Expln.	375						
	Branson 21	48	29	7.0	1.5	1.0	0.8	
Dec	Brit. Bombs 10p	264	9.1	12.15	1.2	6.6	17	
	Can. Res. 10p	350						

May	Imperial Pk. 20c	170	28.9	Q20c	2.0
May	Lindenburg 12c	378	26.10	Q40c	2.0
May	Rus. Plat. 10c	234	26.10	Q45c	2.0

### Central African

Nov.	Coronation 25c	90	28.9	Q50c	0
May	Falcon Rh. 50c	135	15	Q25c	0
May	Rose Com. K4	80	1.80	Q0.13	5.0
May	Wankie Col. Rh. 1	30	10.4	Q3c	1.2
Oct	Zam. Cor. S800 24	20	15.9	—	—



The complete construction service

**Deacon**

Tunbridge Wells (0892) 39211

# FINANCIAL TIMES

Monday December 7 1981

**Skelmersdale**  
For full details on land,  
building and  
grants available, phone  
Skelmersdale (0695) 32123.

## COMPUTER GROUP EYES OFFICE EQUIPMENT MARKET

### ICL joins Nexos negotiations

BY GUY DE JONQUIERES

ICL, Britain's biggest computer manufacturer, has joined the negotiations on the future of Nexos, the state-backed office equipment venture which has run up large losses.

ICL is exploring the possibility of marketing work processors designed for Nexos by Logica, a leading UK computer-programming house, and of helping to develop new models.

The talks have focused on possible collaboration between ICL and Gestetner, the UK copier and duplicator group. Gestetner wants to acquire a 75 per cent interest in Nexos's word-processor operations.

The possibility of ICL forming a direct link with Logica, if Gestetner withdrew from the Nexos negotiations, is, however, not being excluded. That option would be likely, however, to face resistance from the National Enterprise Board. The

ICL is expected to give more details today on its collaborative agreement with Fujitsu, the Japanese electronics maker, and on talks it is holding with other companies. ICL has agreed arrange-

board owns Nexos and would stand to gain little from such an arrangement.

The board, part of the British Technology Group, has invested more than £28m in Nexos since its formation in 1978. It is under pressure from the Government to reduce its exposure.

ICL wants to expand into the office-equipment field but is unwilling to commit resources to developing an entirely new line of word-processors of its own. Its worldwide marketing network could provide valuable

outlets for the Nexos machines, of which only 1,000 have been sold since production began last January.

Gestetner also has an extensive international marketing organisation but has little experience of making or selling electronic office equipment. A collaborative arrangement with ICL could give it access to the latter company's technological resources.

For two months Gestetner has been discussing with the National Enterprise Board and Logica a proposal to live off

Nexos's word-processor activities in a separate company. In this Gestetner would have a 75 per cent interest and the board 25 per cent.

The negotiations have been complicated, however, by disagreements over future arrangements for producing the Nexos word-processors, for which a Logica subsidiary holds exclusive manufacturing rights.

The machines are being made at a new plant in Swindon, Wiltshire, owned by Logica VTS. The company is majority owned by Logica but the NTB has a 43 per cent interest.

There have also been disagreements over the rights to Polynet, an office communications system developed by Logica. Gestetner is understood to be interested in acquiring this system as part of the deal.

## Steel says many Tories may back Alliance

By Margaret Van Hattem

A LARGE number of Tory MPs would be willing to co-operate with a Liberal-SDP Alliance government, Mr David Steel, the Liberal leader, claimed yesterday. Speaking on BBC radio, Mr Steel said he had discussed the matter informally with Tory MPs and believed many were prepared for defeat at the next general election and would be ready to align themselves with the Alliance in the short term.

He did not believe they would leave the Conservative Party, but suggested they would co-operate to secure electoral reform. "They are keeping a line open to us and that's not a line we should shut down," he said.

While he hoped the Alliance would form the biggest single group in the next parliament, Mr Steel sought to play down high hopes created by the latest opinion polls and the result of the Crosby by-election.

Support for the alliance might well ebb before the next election and it was important to maintain contacts with Labour and Conservative members who might be willing to co-operate with a minority Alliance government.

Both the Liberals and the SDP agreed that electoral reform should have high priority and recognised the need to detach from other parties enough people to secure the passage of an electoral reform bill.

He ruled out the possibility of a formal coalition with either of the two major parties, but left open the possibility of a less formal agreement should either party be prepared to meet two essential conditions—support for electoral reform and a change in their present leadership.

Mr Steel also rejected suggestions that prominent Tory MPs such as Mr Edward Heath or Sir Ian Gilmour would join the Alliance. They might well align themselves with it after the election to strengthen their campaign for a change of leadership in their party, but would probably seek to remain formally within the Conservative Party, he said.

The Liberal leader also indicated that Mr Roy Jenkins will not necessarily get a clear run should he wish to contest the next by-election as the Alliance candidate. This follows widespread speculation that Mr Jenkins may seek to contest Bermondsey should Mr Bob Mellish, the former Labour Chief Whip, resign soon.

## Weather

**UK TODAY**  
CLOUDY with wintry showers. London, S. England, E. Anglia, E. Midlands.  
Cloudy with rain, light or moderate wind. Max. 5C (41F).

**N.E. England, Borders, Highlands, N.E. Scotland**  
Cloudy, sleet or snow, light or moderate wind. Max. 4C (39F).

**W. Midlands, Channel Islands, S.W. England, Wales**  
Cloudy, outbreaks of rain, snow on high ground. Moderate or fresh wind. Max. 7C (45F).

**N.W. England, N. Ireland**  
Cloudy with showers, rain or sleet later. Moderate or fresh wind. Max. 6C (43F).

**Outlook:** Sunny intervals, snow showers, frost.

## WORLDWIDE

	Y'day	Midday	Y'day	Midday
Algeria	10	12	Algeria	10
Amman	10	12	Amman	10
Baghdad	10	12	Baghdad	10
Bahra	10	12	Bahra	10
Bombay	10	12	Bombay	10
Buenos	10	12	Buenos	10
Calcutta	10	12	Calcutta	10
Cairo	10	12	Cairo	10
Cardiff	10	12	Cardiff	10
Cebu	10	12	Cebu	10
Dhaka	10	12	Dhaka	10
Dublin	10	12	Dublin	10
Frankfurt	10	12	Frankfurt	10
Geneva	10	12	Geneva	10
Hong Kong	10	12	Hong Kong	10
London	10	12	London	10
Lyons	10	12	Lyons	10
Madrid	10	12	Madrid	10
Moscow	10	12	Moscow	10
Paris	10	12	Paris	10
Rome	10	12	Rome	10
Stockholm	10	12	Stockholm	10
Tokyo	10	12	Tokyo	10
Warsaw	10	12	Warsaw	10
Zurich	10	12	Zurich	10

## THE LEX COLUMN

### Taxing times for futures

If all goes according to plan the shiny new doors of a financial futures market will open in London next year. The market will be a gamble, in more senses than one. At the very least it will require a big education programme if it is to receive the necessary level of support. Perhaps the single most critical factor in determining whether it succeeds, however, will be the Inland Revenue's tax treatment of operators. No one has forgotten the poor start of the traded options market. Many blame that on the Revenue's initial treatment of options as a wasting asset, thereby reducing the level of losses available for offset against profits.

The Revenue has taken no position on how profits should be taxed, whether as capital gains or as trading income. A meeting is to be held shortly at which the promoters of the market will explain how they expect it to work. The Revenue will base its decisions on the applicable tax treatment on that.

Futures, commodity or financial, have for years been a focus for Revenue concern about tax avoidance. Standing law provides a jungle of provisions blocking loopholes in this area. No doubt there are a hundred forgotten "wasted assets" clauses tucked away in the legislative woodwork, so Revenue good will will be extremely important.

In terms of potential loss of tax revenue the glide-based contract could cause most headaches. Capital gains on gilt-edged sold within a year are currently taxable, albeit rare. The existence of a futures market, however, will allow investors to lock into gains made within a year without selling stock in the chargeable period.

However the Revenue—and Ministers—decide to deal with this specific issue the general approach is expected to be based on existing law. According to Spicer and Pegler, the

accountants, this should mean banks and other financial institutions will be able to operate in the market without undue restraint. Profits should be assessed in the same way as dealings in most financial instruments under the corporation tax legislation. The only grey area is whether the Revenue will take unrealised profits or losses into account.

Pension and other tax-exempt funds may be in a less happy position. Already they eye the traded options market with suspicion, because dealings here are not regarded as an investment activity and are liable to capital gains tax. The funds are likely to regard dealings on the futures market with even greater horror, because current legislation would leave them vulnerable to income tax. They would only be safe in hedging operations where they took actual delivery of the underlying security, which would be a fairly limiting use of the market.

Investment and unit trusts may be inhibited also although for different reasons. To obtain approval under section 359 of the Taxes Act 1970 they must derive their income wholly or mainly from shares or securities, a provision which would not allow them to be heavy speculators in the futures market. They can use the market to hedge, however, as long as the contracts are settled by delivery, in which case gains will be tax free in the normal way.

The signs are, however, that unless the Revenue makes some concessions individuals could be the worst hit of all. While most financial institutions are probably happy enough to be assessed for corporation tax, individuals generally prefer dealings to be treated under the capital gains tax legislation. Not only is Schedule D of the income tax legislation the likely home, however, but, possibly within that, Case G, with its very inflexible loss-offsetting rules and liability to invest-

ment income surcharge. Such harsh treatment could be damaging, because speculations are an essential ingredient in a futures market and individuals acting in this capacity have been a key factor in the success of Chicago.

## Newmarket

A company that can boast a tenfold increase in net worth per share over four years is bound to attract some interest when it makes a £20m offer for sale and applies for a full listing. If the prospectus also drops the names of Rockefeller, Apple Computer and King's College, Cambridge, a captive audience is assured.

So the stage may be set in force for the public launch of Newmarket Company (1981), a venture-capital group which invests overwhelmingly in the U.S. and has struck gold with two computer companies, Evans and Sutherland and Apple. The proceeds of the offering, which will double net worth, will be invested over about five years. Half the new shares have been sold.

Newmarket will be the first company of its kind on the stock market, a fact which Cazenove presumably bore in mind when it priced the issue at precisely net asset value. There is a disguised discount, because the Evans holding, which will account for almost half the worth, is entered at 10 per cent below market value because of the difficulty of selling so large a stake.

Yet the discount is still not generous for a closed-end fund, particularly as Venrock (the mysterious Rockefeller company) which "locates" investments is handsomely rewarded for its services. Newmarket has bought as many duds as stars in its eight-year history and the track record was very dull until 1978. That, however, is the nature of venture capitalism and institutions will probably climb aboard this very risky vehicle.

## U.S. seeks EEC accord on steel

BY GILES MERRITT IN BRUSSELS

NEGOTIATIONS to avert protectionist moves by the U.S. against EEC steel producers are now expected by European Commission officials to be the dominant theme of the forthcoming December 9 visit to Brussels of four members of President Reagan's Cabinet.

At last Friday's meeting in Washington between U.S. steel chiefs and President Reagan, the U.S. companies agreed to delay anti-dumping suits that would stem EEC steel exports across the Atlantic until after the Brussels talks.

The American team, led by Mr Alexander Haig, the Secretary of State, consists of Mr Malcolm Baldrige, the Commerce Secretary, Mr Bill Brock, the Special Trade Representa-

tive, and Mr John Block, the Agriculture Secretary.

With European steelmakers' sales in the U.S. due to have risen during 1981 to 6m tonnes from last year's 5m tonnes level, and with the U.S. trigger price mechanism for applying a surcharge to those imports being massively flouted, the Brussels talks later this week are now expected to concentrate on ways in which EEC steel shipments can be restricted without divisive protectionist action.

At the end of last week, the European Commission issued a formal statement denying a report in the Financial Times of December 3 that the offer of an "orderly marketing arrangement" covering steel had been made to the U.S.

It is now understood that in mid-1981 the Reagan Administration told Brussels officials that, although steel-makers in both the U.S. and the EEC favoured a formal export restraint pact, President Reagan would not countenance such an agreement.

Informal contacts between Brussels and Washington have since explored formulae that would lead to a reduction in EEC steel exports while avoiding any OMA-style pact or protected anti-dumping hearings before the International Trade Commission in the U.S.

The European Commission has at the same time been pressing Washington to apply any restrictive measures to all steel exporting countries selling into the U.S. market, including Japan,

Canada, Brazil, Spain and Romania.

The formula that may emerge at the December 9 talks between the U.S. team and Viscount Etienne Davignon, the EEC Industry Commissioner, and Herr Wilhelm Haferkamp, the External Relations Commissioner, would consist of a much looser understanding on steel. The European Commission would inform the Reagan Administration that it "understands" that the major EEC steel makers will spontaneously be cutting the volume of their U.S. sales.

Whether such an informal arrangement would satisfy the American industry is not certain. Editorial Comment. Page 16

## OECD says Turkey may need more aid

By David Tonge

A CONFIDENTIAL document for Western governments warns that Turkey may require additional Western aid in order to sustain economic recovery.

The report was prepared by the Organisation for Economic Co-operation and Development for Western government officials, who will discuss Turkey's economy in Paris today with Mr Turgut Ozal, Turkey's Deputy Prime Minister. Aid to Turkey is being threatened by European disquiet over the tough rule of the country's military Government.

West Germany, one of Turkey's major European donors, with Denmark and Norway, has reacted sharply to the jailing by the authorities last week of Mr Bulent Ecevit, the former Turkish Prime Minister.

The EEC Commission said after Mr Ecevit was imprisoned that work would stop on a \$650m five-year aid programme for Turkey. Lord Carrington, the British Foreign Secretary, is expected to repeat British concern when he meets his Turkish counterparts at a Nato meeting in Brussels this week. The Turks are looking for a further \$1bn in aid from the West next spring.

On Saturday, Mr Caspar Weinberger, the U.S. Secretary of Defence, said in Ankara that the U.S. would "be of as much assistance as we can" to Turkey. The OECD report, however, says Turkey needs more aid than Washington alone can provide.

It predicts additional financing requirements of between \$0.8bn and \$1bn next year rising to \$1.6bn to \$2.7bn by 1985 to cover the forecast deficit on capital and current account.

In the light of this, the report argues that it would be rash to conclude that by the year 1985, Turkey would see the end of its problems.

The recent threats to aid to Turkey are unlikely to cause any immediate cash crisis for the military Government. This year's buoyant exports and delays in disbursement of previous aid pledges mean foreign exchange transfers are proceeding relatively rapidly.

However, pressure for the suspension of Turkey from the Council of Europe is building up. The crucial attitude today in Paris will be that of West Germany, which has been the major European aid donor to Turkey. After visiting Ankara recently Herr Hans Dietrich Genscher, the West German Foreign Minister, warned that Turkey should make progress towards restoring democratic institutions or there could be problems with West German aid.

## Government 'favours EMS link'

BY PETER RIDDELL, POLITICAL EDITOR

SENIOR MINISTERS and officials believe the Government is moving in a hesitant and uncertain way towards a decision next spring in favour of full British membership of the European Monetary System.

The issue is far from resolved, however, and several key ministers, including Mrs Thatcher, have yet to be convinced. But the balance of opinion appears to be shifting more towards full participation.

One senior minister, not previously an advocate of this step, regards it as a "probability" rather than a remote possibility, as he once thought. One experienced Whitehall observer noted both the absence of any reference to monetary policy in the economic statement on Wednesday and the stonewalling by Sir Geoffrey Howe, the Chancellor, on the issue in front of the Commons Treasury committee last month. This, he said, reflected the continuing debate about the future of monetary policy.

Some reformulation of the medium-term financial strategy is certain in the spring Budget and a key decision will be whether to include a formal exchange rate commitment such as EMS entry.

A spring decision was also indicated in the Commons last week by the Prime Minister. She said the future of EMS after three years of existence would be debated by EEC heads of government at their next meeting in March.

Mrs Thatcher is discussing the issue in an intermittent way with advisers, while Treasury and Bank of England officials consider the detailed implications.

The lines of the Whitehall debate are clear. The Foreign Office is strongly in favour, as is the Bank of England. But many Treasury ministers and officials are still sceptical about the desirability and practicability of linking sterling to other EEC currencies, notably the D-mark.

Many senior Bank officials dislike floating exchange rates and want a more managed system. The key new element in the argument has been the vacuum created by the obvious failings of sterling M3, the broadly defined money supply, as a short-term guide after two years of large overshoot above target levels.

Consequently, it has been argued that a fixed exchange rate would provide an alternative financial discipline to help contain inflation, while also providing greater certainty for industry.

Full participation in EMS is being advocated for widely differing motives by supporters and opponents of tight monetary policies.

A complicating factor is the vocal support of Mr Edward Heath and Sir Ian Gilmour, which has apparently done nothing to endear the idea to the Prime Minister. Lombard, Page 17

## Business confidence improves

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A SLIGHT increase in business confidence compared with the very low levels of recent months is recorded in the latest Financial Times Business Opinion Survey, out today.

However, most of the specific indicators continue to give a gloomy picture of the prospects as seen by industry.

One of the few consistent strands of optimism recently has been the belief that inflationary pressures on industry are moderating. This month's survey confirms that industry is expecting wages to increase by just under 8 per cent next year, and price increases of just under 9 per cent.

This has doubtless contributed to the general improvement in expectations about

profit margins since the beginning of the year.

However, this month's survey showed a slight reduction in the proportion expecting an improvement in earnings on capital employed. A recovery in optimism since last November about earnings per share also appears to be faltering, with only about a quarter of respondents now expecting an improvement.

The sectors interviewed this month—building and construction, food and tobacco and textile and clothing—showed increased pessimism about orders, output, exports and the level of stocks.

The indication that companies are more inclined than they were to believe that their

stocks are too high is somewhat worrying since most forecasts, including that of the Treasury, suggest a modest growth of output next year will depend on companies reversing the recent trend of destocking.

The proportion of those surveyed who believe their stocks are still too high has been increasing since April after a fairly sharp fall at the beginning of the year.

However, the results need to be interpreted with caution since perceptions of desirable stock levels may be influenced by several conflicting factors including interest rates, trade prospects and competitive pressures.

Details, Page 21

Continued from Page 1

## Spirits fall over Rolls

"And there's the psychological element—it's just not diplomatic to drive the new Rolls past the bulletin board which posts the latest redundancy notices."

Rolls-Royce acknowledges the extent of the drop and that this is the first time it has happened to its used-car values. The company said yesterday: "It simply reflects the current economic situation in this country. But there is little effect on new car sales. They have dropped only 2 per cent in the UK this year."

It said improvement was expected as the recession eased. Meanwhile, however, Rolls-Royce was well aware of the heightened consciousness about energy. It is working on a new, smaller-capacity

engine. By the 1990s its cars will be smaller and much more economical.

The question is whether, when the UK moves out of recession, the former situation will re-emerge.

Some industry specialists are sceptical, believing the recession and energy consciousness have pulled a psychological trigger.

Meanwhile, Rolls-Royce is placing much greater stress on exports and its overall sales are not suffering. They are running 44 per cent ahead of last year.

Growth is coming, however, from the U.S., Middle East and Europe. UK sales this year are down slightly, to 1,204 compared with 1,292 in the first 10 months of 1980.

Continued from Page 1

## Italian

close to the level of its major European.

This evidence of spreading recession in Italy, coincides with fresh difficulties for the Government over the parliamentary passage of the 1982 Finance Bill.

Some members of the five-party coalition under Sig. Giovanni Spadolini, the Prime Minister, are unhappy over what they feel have been concessions to the opposition Communist Party.

Sig. Giovanni Marcora, the Industry Minister, stated in a newspaper interview yesterday that the Italian Government's total borrowing requirement was 1,570,000bn. This compares with 1,570,000bn. This compares with 1,570,000bn laid down by Sig. Spadolini.

## Highland Distilleries



THE FAMOUS GROUSE

The Annual General Meeting of the Company was held in Glasgow on 4th December, 1981.

Reporting turnover for the year ended 31st August, 1981, increased by 13.7% to £73m but profits before taxation down from £5.8m to £5.1m, the Chairman, Mr J. A. R. Macphail, makes the following points:

The Famous Grouse was the largest factor in the profits picture, continuing to develop in the Home Market and increasing its market share. Exports, while marginally lower in the year under review, are 9% up in the first nine months of the calendar year. Sales of both new fillings and matured whisky to the trade were at reduced levels.



No improvement in the new fillings position is expected in 1982. Sales of matured whisky should show some improvement in volume, but margins will be under pressure. Prospects for The Famous Grouse are encouraging, with sales in England on a strong growth pattern and those in Scotland maintaining their extremely satisfactory level. Exports are on an overall upward trend.

QUALITY IN AN AGE OF CHANGE

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